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INTRODUCTION

In recent years attention has been directed toward the Federal government, and especially toward a comparison of the government of the United States and the governments of other countries. While there has been a growing interest in these larger units of political organization, the concern about governmental institutions has extended to state and local systems. The intimate relation to and dependence upon the more local phases of government, of the individual citizen, have been recognized. General treatises have been written on state government in the United States; and many studies of the governments of separate states have been published. *Gen. lib.*

UNIV. OF CALIFORNIA

by

E. B. Smith, A.M.

A thesis submitted in partial satisfaction of the requirement for the degree of Doctor of Philosophy

in the University of California

Berkeley, California

Nov. 1922

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THE GOVERNMENT OF COLORADO

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It is the purpose of this study to describe the organization and functions of the state government of Colorado. This study has been supplemented by chapters on the government of the county and the incorporated cities and towns. The original intent to show only the relation of state government to the local divisions gave way to a general consideration of them as the more satisfactory plan to follow, for a complicated relationship exists between the state government and local community organizations. It has seemed impracticable to include a discussion of the detail of the administration of state government through the agencies created in a comparatively recent period; and, consequently, the main discussion of the boards and commissions has been limited to a

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single chapter, with some detail added in Appendix II.

In the preparation of this study the documents relating to the constitution, the statutes compiled and generally recognized as authoritative, the later session laws reported by authority of the legislatures, and the state court records have been used. These materials have been supplemented, in many instances, by state and county records and by the generous counsel of officials. When it has appeared necessary to an understanding of the present condition, some phases of historical development have been included. No effort has been made to introduce, in any considerable degree, criticism which has general application to conditions in all states rather than special application to conditions of state and local government in Colorado.

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THE GOVERNMENT OF COLORADO

CHAPTER I

FORMATION OF THE CONSTITUTION

External Influences

When the Congress of the United States, by the Northwest Ordinance of 1787, provided that states should be carved out of the Northwest Territory, the basis of the government of Colorado was indirectly established. The Ordinance contained a bill of rights and other features which have served as models for all the territories and states carved out of the western domain.¹ Illinois was one of the states formed after this model.² It was natural that some of the provisions of the constitution of Illinois should have been taken from the constitutions of Ohio, Kentucky, and Indiana, since those states had gone through the process of constitution making not long before; and it was also to be expected that some of the New York ideas should have been incorporated because some of the more influential members of the convention which made the constitution of Illinois had been New Yorkers. The form of this constitution was influenced also by the constitution of the United States.³ It is apparent, therefore, that by the time the constitution of Colorado was framed numerous examples were available for the members of the constitutional convention.

1 B. A. Hinsdale, The Old Northwest (ed. 1899), pp. 326-327, 364.

2 "Journal of Constitutional Convention of 1818", Journal of Illinois State Historical Society, Vol. 6, p. 368.

3 Ibid., Vol. 6, p. 352.

It is evident that the men responsible for the creation of the state government of Colorado relied upon these earlier experiences, for the president of the convention which formed the constitution stated that "we are necessarily compelled to look to the Commonwealths for many guides to aid in the work before us."¹ The men in the convention turned to the constitution of Illinois as a model.² For fifteen years the people had lived under the code of Illinois, which had been adopted by the first territorial legislature of Colorado.³ The relation of the new government to that of the older state is further indicated by the fact that many of the members of the convention had come from Illinois.⁴ In fact, one of the most actively interested and influential members had served as congressman from Illinois and had been one of the makers of the constitution of that state.⁵

In the act which authorized the people of Colorado to proceed to the formation of a state, Congress made provision for their direction and encouragement. The governor of the territory, the chief justice, and the United States attorney were named a committee or commission with authority within certain limitation to prescribe rules and regulations governing the apportionment of the representa-

1 Proceedings of the Constitutional Convention, p. 19. The speeches and debates of the constitutional convention were not preserved. The records and proceedings of all meetings were published in 1907 by the then secretary of state, who used the original manuscript minute book of the convention, acting under the direction of a law of 1907.

2 E.H.Meyer, "The Constitution of Colorado", in Iowa Journal of History and Politics, Vol. I, p. 257.

3 S.H.Elbert, "Public Men and Measures," in Bancroft Mss., No.21

4 Meyer, op. cit., Vol. I, p. 257.

5 Memorial, Judge H.P.H.Bromwell, Denver Times, January 10,

It is evident that the law requires for the purpose of

the same purpose of liability which now exists in

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tives to the constitutional convention among the counties of the territory and the manner of their election. The convention was authorized also to make the regulations governing the submission of the constitution to the people for their ratification or rejection. The persons qualified to vote for representatives to the general assembly of the territory were declared qualified voters at the elections to be held to choose representatives to the convention and for the acceptance or rejection of the constitution. The number of members of the convention was required to be the same as in both branches¹ of the legislature of the territory.

When the convention should assemble, the first act required by Congress, after organization, was the adoption, on behalf of the people of the territory, of the Constitution of the United States.² In addition to this limitation, it was provided that the constitution should be republican in form, and "make no distinction in civil or political rights on account of race or color, except Indians not taxed, and not be repugnant to the Constitution of the United States and the principles of the Declaration of Independence."³ It was provided further that perfect toleration of religious sentiment should be secure; that personal or property rights should never be molested on account of the mode of religious worship; that unappropriated public lands in the territory should remain at the disposal

1 Enabling Act, Sec. 3.

2 Ibid., Sec. 4.

3 Ibid., Sec. 4.

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of the United States; that lands of citizens of the United States residing outside the state should never be taxed higher than those belonging to residents; and that no tax should be levied on lands¹ or property of the United States.

Internal Conditions

The work of the convention and the movement for statehood was in progress at a time when not only Colorado but the whole country was depressed. The panic of 1873 had produced disastrous effects over the country at large, and Colorado did not escape. In general, railroad building ceased and all related industries suffered; all forms of enterprise became slack and listless; numberless projects² stopped for lack of capital; and the migration of people declined. In Colorado, real estate had fallen one-half in value; all building ceased, and its cessation affected more than one-half of the occupations and branches of business, directly or indirectly. Thus all activity was severely retarded.³

But another disaster, more serious possibly, came during the years of 1874, 1875, and 1876. The Rocky Mountain locust appeared in such numbers that they devastated the region completely, with the exception of some wheat which was saved at great expense. As a result, irrigation projects ceased between the years of 1874 and 1878.⁴ Agriculture in any form consequently declined.

1 Ibid., Sec. 4

2 W.A. Dunning, Reconstruction Political and Economic (1907), pp. 236-238.

3 Frank Hall, History of Colorado (1889), Vol. II, pp. 290-291.

4 Ibid., pp. 291-292

To add to the distress of the people in the Territory of Colorado, the mining processes were in a state of transition. The tracts bearing gold were limited and crowded at the outset by large numbers of men impatient to gain fortunes quickly. A gradual decrease in the earnings with the shovel, pick, and pan caused a decrease in the population. As the gold of the stream gravels and the oxidized surface ores was exhausted, it required much patience and hard work and not a little capital to initiate such mining enterprises as were needed to continue the development of the veins. Even the crude methods of milling and smelting employed in the older mining sections were not used in the mining districts of Colorado, due to the remoteness of the industrial centers and the consequent high cost of transportation.¹

With the coming of the railways in 1870 and the years immediately following, a new mining era was begun. New milling processes and scientific improvement in the methods of extraction gave encouragement to the mining interests. The new impetus, however, was soon checked. A lack of knowledge of the essential principles involved in successful mining, defective machinery, and inability to extract more than a small percentage of the value of the ore led to disappointment. Mills erected in the different districts, with few exceptions, were closed in a few weeks after their completion, or were operated spasmodically with

¹ William Blackmore, Colorado. Resources, Parks, and Prospects (1869), pp. 105-106, 127-129; J. A. Smith, Report on Development of Mineral, Metallurgical, Agricultural, Pastoral, and other Resources of Colorado (1882), pp. 5-6.

[illegible][illegible]

1. Warrant for arrest issued by the court on 10/10/1910.
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 10. Warrant for arrest issued by the court on 10/10/1910.

unsatisfactory results.¹

These were causes which combined to obstruct the establishment of a state government for Colorado, and which caused fears that such a government might be an intolerable financial burden on the people and a discouragement to the migration of desirable settlers.

The Constitutional Convention Assembled

In compliance with the plan of Congress for the creation of the state of Colorado, the governor of the territory divided it into twenty-four districts, each of which sent from one to six members, thirty nine in all, to the convention.² Although the elections were in many instances irregular, the men who assembled were probably representative of the people of the section.

The earnest attitude of the delegates to the convention and the general sentiment which prevailed indicated that the people were eager for a state government. For years they had been obliged to submit to "foreign rule", since it was the common practice of the political party in power to compensate its supporters by granting offices in the territories. These "carpet baggers" were considered objectionable, and the territorial government was generally dislired.³ The attention of the people was fixed upon the constitutional convention; for, when the territorial legislature assembled in the beginning of 1876, while the convention was in session, not much importance was attached to its proceedings. The legislative

¹ Ibid., pp. 7 ff.

² John L. Routt, "Territory and State", in Bancroft Mss. No. 50; Proceedings of Constitutional Convention, pp. 15-16.

³ Hall, op. cit., p. 293

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On October 1941, the United States Government announced that it was taking steps to assist the Government of the United Kingdom in its efforts to secure the evacuation of children from the United Kingdom to the United States. The United States Government announced that it was taking steps to assist the Government of the United Kingdom in its efforts to secure the evacuation of children from the United Kingdom to the United States. The United States Government announced that it was taking steps to assist the Government of the United Kingdom in its efforts to secure the evacuation of children from the United Kingdom to the United States.

body itself deemed its meetings of little value, for it did not even complete its usual form of organization.¹

After the organization of the convention, the delegates proceeded to the work of making a constitution in the interests of the whole group, with little regard for party politics, even though party lines had been clearly recognized in the election of officers.² Since twenty-four of the thirty-nine delegates were republican, that faction was able to dominate.³ The president of the convention, in accepting the office, showed the spirit of the group, however, when he said, "No act of mine shall be tainted with the slightest semblance of partisanship or sectional spirit. Here I know no party but the entire people; no sectionalism but the entire Territory."⁴ The quality of the work produced and the manner of producing it appear highly creditable to the group of men chosen for the purpose. As might be expected, there was "no insufficiency of what is known as the lobby, to say nothing of petitions and remonstrances from all quarters."⁵

The Work of the Convention

One of the first concerns of the convention was to attempt to relieve the people locally of the financial obligation connected with the making of the constitution. Congress had recognized

1 History of the City of Denver (1880, O.L.Baskin & Co., publisher), p. 233.

2 Hall, op. cit., p. 295.

3 C.L.King, History of the Government of Denver (1911), p.87.

4 Proceedings of Constitutional Convention, p.19

5 Hall, op. cit., p. 305

THE UNITED STATES DEPARTMENT OF THE INTERIOR
BUREAU OF LAND MANAGEMENT

[illegible]

The 1960-1961 season was a very dry one. The people of the village were very poor. The government had no money to help them.

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this feature of the process of state making when it declared that any balance of the appropriation for legislative expenses of the territorial government remaining unexpended should be applied to defraying the expenses of the convention, under the same rules and regulations as were provided by law for the support of the territorial legislature. But since the territorial treasurer reported that the amount appropriated for the expenses of the territorial legislature was barely sufficient to meet the expenses, no funds would be left for the use by the convention. Consequently, on the fourth day of the convention, a resolution was offered and adopted that Congress should be asked for an immediate appropriation of twenty-five thousand dollars to defray the expenses and pay the members and officers of the convention.¹ The committee which was appointed to memorialize Congress contended that assistance was necessary since the convention had no authority to levy a tax or make an appropriation. To meet the needs of the convention financially, Congress voted twenty thousand dollars to aid in holding the convention for framing the constitution for the state, the first time such action had been taken.² In order that no obligation should be neglected, the constitution provided that the first general assembly should have power to make appropriation for any deficit in the finances of the convention.³

1 Proceedings of Constitutional Convention, p. 39.

2 Denver Republican, January 6, 1876.

3 Constitution of Colorado, Schedule 21.

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The work of the convention was carried on with the assistance of twenty-four standing committees. The introduction of all proposals for the constitution was in the form of resolutions which were referred to the committees. After consideration in committee, the report was printed and made the special order for a definite day, when it was discussed in the convention. The subject was then referred to a committee of the whole, reported, and adopted.¹

The report of the committee on the bill of rights was the first one ready for presentation to the convention. In many respects it followed the form and content of the bill of rights of the federal Constitution. At the beginning of the lengthy article, containing twenty-eight sections, the declaration was made that all political power is vested in the people, and that all government, of right, originates with the people, is founded upon their will only, and is instituted solely for the good of the whole.² It was further stated that the people of the state have the exclusive right of governing themselves, as a free, sovereign and independent state, with power to alter or abolish their constitution and form of government, provided that the changes introduced should not be repugnant to the Constitution of the United States.³ Some principles of the Declaration of Independence were recognized in "That all persons have certain natural, essential, and inalienable

1 Proceedings of Constitutional Convention, pp. 27.

2 Constitution of Colorado, Art. II, Sec. I.

3 Ibid., Art. II, Sec. 2.

The first of the amendments was adopted on the 1st of January
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of 1967. The ninety-ninth amendment was adopted on the 1st of January
of 1968. The hundredth amendment was adopted on the 1st of January
of 1969.

THE CONSTITUTION OF THE UNITED STATES OF AMERICA
AS AMENDED
BY THE SEVENTY-THIRD CONGRESS
IN THE YEAR OF OUR LORD ONE THOUSAND NINE HUNDRED AND SIXTY-THREE
AND OF OUR INDEPENDENCE ONE HUNDRED AND EIGHTY-THREE

rights, among which may be reckoned the right of enjoying and defending their lives and liberties; that of acquiring, possessing, and protecting property; and of seeking and obtaining their safety and happiness."¹ The remaining features of the article were not peculiar to this constitution, with the possible exception of the provision that private property should not be taken for private use, except for reservoirs, drains, flumes or ditches, for agricultural, mining, or milling purposes.²

An interest of nation-wide importance, the control of corporations, received frequent attention and was the occasion of much debate in the convention. It was at the time of the convention that the Granger movement was at its height and the anti-corporation activity was pronounced.³ In Colorado, however, the need for capital was too great for the makers of the constitution to write into it any provisions actually discouraging to the introduction into the section of eastern capital. Ex-Governor Evans sent to the convention a communication "praying that protection be given to railroad investments."⁴ But to satisfy the demands of the times, some provisions designed to prevent corporation abuses were given consideration, although all were so worded as to safeguard past investments and not to be hostile to capitalistic interests. The general assembly was empowered to provide by laws for the or-

1 Ibid., Art. II, Sec. 3.

2 Ibid., Art. II, Sec. 14.

3 F. L. Paxson, The New Nation (1915), p. 68.

4 Proceedings of the Constitutional Convention, p. 153.

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ganization of corporations and, at the same time, was prohibited from passing any laws amending, extending, or granting private charters of incorporation.¹ Provision was made for the suppression of corporations already in existence whenever they should appear to be injurious to the best interests of the citizens, "in such manner that no injustice shall be done to the corporations."² The assembly was denied the power to pass any law "for the benefit of any railroad or other corporation retroactive in its operation."³ The consent of municipalities was made necessary for the use of its streets by street railway companies, and, more important, perpetual franchises were prohibited. The property of corporations, real and personal, was required to share the burden of taxation, and the power to tax this should never be relinquished.⁴ And it was provided further that the legislature should never lend the credit of the state in aid of any corporation, either by loan or by becoming a subscriber to any stock; neither could it assume any debt or liability of any party.⁵ Thus the convention attempted to reasonably control the corporation, but it was careful not to discourage the application of capital to the development of the interests of the state. The committee which was appointed to prepare an address to the people, when the result of the convention was submitted for adoption or rejection, stated

1 Constitution of Colorado, Art. XV, Sec. 2.

2 Ibid., Art. XV, Sec. 3.

3 Ibid., Art. XV, Sec. 12.

4 Ibid., Art. X, Sec. 9.

5 Ibid., Art. XI, Sec. 1, 2.

the attitude of the convention: "We are aware that these provisions do not cover the whole ground, but it must be remembered that while some of our sister states have not gone far enough in placing restrictions on the legislative power, others have gone too far, and have had to recede. We have endeavored to take the middle ground, believing it to be more safe, and in the end that it will give more general satisfaction."¹

In accord with the general spirit of the convention respecting corporations, provision was made for the effective control of corporate bodies acting as common carriers. Early in the experience of the convention, a petition was presented in the interests of the railroads, which called attention to the importance of the building of railroads in the development of the new country. While it did not seek any special benefits or exemptions for railroads over any other class of property, it did seek to exclude from the constitution any provisions which would oppose the construction of roads or jeopardize, in any way, those already in operation.²

The authority of the convention to deal with the subject was asserted in a resolution which stated that the power to regulate commerce within the state had never been surrendered to the United States, and, therefore, remained inherent in the people of

1 Proceedings of the Constitutional Convention, p. 728.

2 Ibid., p. 191.

the affairs of the government. It is not only the
interests of the people, but also the interests of the
state, and the interests of the world. It is not only the
interests of the present, but also the interests of the
future. It is not only the interests of the few, but also
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the rich, but also the interests of the poor. It is not only
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weak. It is not only the interests of the living, but also
the interests of the dead. It is not only the interests of
the earth, but also the interests of the sky. It is not only
the interests of the day, but also the interests of the night.
It is not only the interests of the world, but also the
interests of the universe.

It is not only the interests of the government, but also
the interests of the people. It is not only the interests
of the state, but also the interests of the world. It is
not only the interests of the present, but also the interests
of the future. It is not only the interests of the few, but
also the interests of the many. It is not only the interests
of the rich, but also the interests of the poor. It is not
only the interests of the strong, but also the interests of
the weak. It is not only the interests of the living, but
also the interests of the dead. It is not only the interests
of the earth, but also the interests of the sky. It is not
only the interests of the day, but also the interests of the
night. It is not only the interests of the world, but also
the interests of the universe.

The interests of the government are not the interests of
the people. The interests of the state are not the interests
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interests of the future. The interests of the few are not
the interests of the many. The interests of the rich are
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are not the interests of the weak. The interests of the
living are not the interests of the dead. The interests of
the earth are not the interests of the sky. The interests
of the day are not the interests of the night. The interests
of the world are not the interests of the universe.

Colorado and was a governmental power to be exercised in all proper cases.¹ This resolution was followed by the appointment of a committee of commerce, whose duty it was to consider and report to the convention the rights and powers of the state over the subject of commerce, as to regulating the shipment, carriage, warehousing, and delivery of merchandise by common carriers.

This committee was encouraged in its work by two resolutions which had been previously considered: the evils of free passes or reduced rates to any persons except officers and employes of transportation companies had been recognized; and it had been suggested that the legislature should pass laws to correct abuses, prevent unjust discrimination, and regulate rates of freight and passenger service.²

The final report of the committee which was incorporated in the constitution declared that all railroads should be public highways, that all individuals and corporations should have equal rights to transportation over the railroads of the state, and that no undue or unreasonable discrimination should be made in charges or facilities for transportation of freight or passengers within the state.³

To adjust all controversies between the people and the common carriers, the district courts were given original jurisdiction,⁴ and at the same time the constitution was made to declare that "the police power of the State shall never be abridged or so construed as to permit corporations to conduct their business in

1 Ibid., pp. 72, 115-116.

2 Proceedings of the Constitutional Convention, pp. 55, 59.

3 Constitution of Colorado Art. XV, Sec. 4, 6.

4 Ibid., Art. VI, Sec. 11.

[illegible]

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2	10-10-68	10-10-68
3	10-10-68	10-10-68
4	10-10-68	10-10-68

such manner as to infringe the equal rights of individuals or the general well being of the State."¹ As a measure intended to further protect the people, the legislature was prohibited from passing any local or special laws to grant the right to lay any railway tracks, or to give any special or exclusive privilege, immunity,² or franchise.

In these measures, the conditions of the period are reflected. There had grown up the practice of granting special rates to favored shippers and to favored localities. So strong was the opposition to discrimination that there developed a movement among the people to regulate the railroads. So strong was the movement that it affected every section of the country. State legislatures fixed maximum freight and passenger rates, provided fines for discrimination among shippers, and, in some states, established boards³ or commissions to enforce the law.

Closely associated with the corporate interest was that of the disposition of public waters of the state for purposes of irrigation. In the convention it was recognized that the primary right of ownership of all streams was vested in the state, and that⁴ the waters should be subject to the control of the legislature. The importance of this feature of Colorado was further stressed by the convention through a memorial to Congress in which it

1 Ibid., Art. XV, Sec. 8.

2 Ibid., Art. V, Sec. 25.

3 E. R. Johnson, History of Domestic and Foreign Commerce of the United States (1915), Vol. I, pp. 308 ff.

4 Proceedings of the Constitutional Convention, p. 44.

was known to be in violation of the rights of citizenship of the
 country with which it was connected. In a recent case, the
 to protect the rights, the legislative was authorized to pass
 an act to provide for the right to be a citizen.
 The act to give and special or exclusive privilege, power, or
 authority.

In some instances, the constitution of the United States restricts
 the power of the States to the extent of granting special laws
 to favored persons and to favored corporations. In some cases the
 application of the constitution to the States has been a subject of
 the courts to regulate the business. In some cases the courts
 have refused to enforce the rights of the States. In some cases
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was urged that the forests should be protected by federal action, in order that the water supply should be preserved. In addition to requesting that the lands under the control of the Federal Government should be preserved in their forested condition, it was desired that the states and territories be given control of the lands contributing to the water available for irrigation.¹

As a further safeguard, the general assembly was instructed to enact laws to protect the forests upon the lands of the state and the lands of the public domain which should be given by Congress into the control of the state. Encouragement to all persons and corporations to construct ditches, canals, and flumes for purposes of irrigation was given by guarantee of the right of way across all lands, upon payment of just compensation.² Upon application, the boards of county commissioners should be granted the right to fix the maximum charge for the use of water in their respective counties, without regard to the agency furnishing the water, whether it should be private individuals or corporations.³

It was in the consideration of the public lands, however, that the members of the convention found satisfaction and encouragement. In the enabling act, sections numbered sixteen and thirty-six in every township were set aside for the support of common schools.⁴ If the State of Colorado should be admitted into the

1 Ibid., pp. 297 ff.

2 Constitution of Colorado, Art. XVI. Sec. 7.

3 Ibid., Art. XVI, Sec. 8.

4 Enabling Act, Sec. 7.

[illegible]

Union in accordance with the act, fifty sections of unappropriated public lands should be selected and located by direction of the legislature for the purpose of erecting public buildings at the capital of the state, for legislative and judicial uses.¹ Another fifty sections were granted for erecting a penitentiary or state prison;² and seventy-two sections were set aside for the support of a state university.³ Of the proceeds of the sale of agricultural lands, by the United States, after the admission of Colorado, five per cent. should be paid to the state for purpose of internal improvements as the legislature might direct.⁴ In the disposal of all the lands, it was declared that the mineral lands should be exempted from the operation and grants of this act.⁵

This land granted to the state was safeguarded in its disposal by the same act, in the provision that the two sections of land in each township should be disposed of only at public sale and at a price not less than two dollars and fifty cents per acre; and the proceeds, when the land should be sold, should constitute a permanent school fund, the interest of which should be expended in support of common schools.⁶ In the discussions in the convention, it was proposed further to protect the school lands by provision against hasty sale.⁷ The administration of the public

1 Ibid., Sec. 8.

2 Ibid., Sec. 9.

3 Ibid., Sec. 10.

4 Ibid., Sec. 12.

5 Ibid., Sec. 15.

6 Ibid., Sec. 14.

7 Proceedings of the Constitutional Convention, pp. 71, 72, 109, 277.

lands was left in the hands of a state board of land commissioners, composed of the governor, superintendent of public instruction, secretary of state, and attorney general, which should act under the regulations prescribed by law.¹

When making report to the convention, the committee on revenue and finance recommended that taxation should be uniform on the same class of subjects throughout the state, and that it should be levied and collected under general laws. It was suggested that certain properties should be exempt from taxation; such as, public property used for public purposes, actual places of religious worship, places of burial not used or held for private gain, property owned by colleges and other institutions of learning not used for private advantage, institutions of public charity, and hospitals.² To promote the development of the mining industry, it was advocated "that mines and mining claims bearing gold, silver, and other precious metals, except the net proceeds and surface improvements thereof, shall be exempt from taxation for the period of ten years and thereafter be taxed as may be provided by law."³ Although the general assembly was not permitted to levy taxes on local divisions of the state, it was authorized to extend that power to local authorities. The power to tax corporations or corporate property should never be relinquished by any contract to which the state

1 Constitution of Colorado, Art. IX, Sec. 9, 10.

2 Proceedings of Constitutional Convention, pp. 60, 484.

3 Ibid., pp. 483, 484.

should be a party; and all corporations within the jurisdiction of the state should be subject to taxation for all purposes, on the real and personal property owned or used by them. And it was recommended further that there should be a limitation on the power of the state to impose taxation. The state tax on property should never exceed six mills on the dollar of valuation, and whenever the taxable property of the state should amount to one hundred million dollars the rate should not exceed four mills on each dollar of valuation; and whenever the taxable property should amount to three hundred million dollars the rate should never exceed two mills on the dollar, unless the proposition to increase such tax should be submitted to a vote of the people.¹ Every law creating a debt or authorizing a loan should provide for a sinking fund for its payment within fifteen years² but not in less than ten years.

As a means of administering the plan of taxation proposed, a board of equalization, composed of the governor, state auditor, state treasurer, secretary of state, and attorney general, was provided; and in each county the board of county commissioners was constituted the board of equalization of the county. As the name implies, the duty assigned to the boards was to adjust and equalize the assessed valuation of real and personal property,³ subject to taxation. An examination of the constitution shows

1 Proceedings of the Constitutional Convention, p. 484.

2 Ibid., p. 485.

3 Ibid., p. 485.

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that the report of the committee on revenue and finance was accepted without material change.¹

In their efforts to provide for education, the members of the convention had, not only the experience of the older states to guide them, but also the policies of the territorial government of Colorado. Schools had been established in the Gold Region even before the organization of the territory; but, with the establishment of the territorial government, laws were enacted to provide for schools similar to those of Illinois. In 1861 a law was enacted giving the governor authority to appoint a territorial superintendent of common schools, whose duties were much like those of the later superintendent of public instruction.² At the second session of the legislature, the provision for school revenue was supplemented by a law requiring "that one claim of one hundred feet in length on any new mineral lode, of either gold bearing quartz, silver, or other valuable metal, discovered in the territory, shall be set apart and held in perpetuity for the use and benefit of schools in this territory."³ Although each successive legislature gave attention to the interests of the schools, little was actually accomplished. It did, however, offer encouragement to the members of the convention to proceed to plan for the educational system of the new state.

1 Constitution of Colorado, Art. X.

2 First Biennial Report of Superintendent of Public Instruction, p. 26; Council Journal of Legislative Assembly of Territory of Colorado, First session, 1861, -p. 6.

3 W. F. Stone, History of Colorado (1918), Vol. 1, p. 585.

The committee on rights of suffrage and elections, in their report, recommended that an educational qualification should be required of electors, to take effect not earlier than 1890.¹ On the same day the committee on education and educational institutions reported a detailed plan for general education.²

As soon as practicable, the general assembly should provide for the establishment and maintenance of a uniform system of free public schools throughout the state for the benefit of all residents between the ages of six and twenty-one years. School districts of convenient size should be established in the several counties, to be presided over by boards of education, consisting of three or more members, elected by the people of the district. In each district, schools should be maintained for at least three months of each year.

Provision for the support of the system was made through the public school fund of the state, which should remain forever inviolate and intact; the interest only being distributed among the districts according to law. The fund, it was stated, should consist of the proceeds of the lands granted by the general government to the state for school purposes, all estates that should escheat to the state, and all other grants, gifts, or devises that should be made for educational purposes.

In order that education should be general, the legislature was given the right to require by law that every child of sufficient

1 Proceedings of the Constitutional Convention, p. 583.

2 Ibid., 585 - 588.

1. The Committee on the Status of Women in the United States, in its report, recommended that an educational program should be provided for women, to give them the same opportunities as men. The Committee also recommended that the Government should provide for the education of women in the same manner as for men.

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The above information was obtained from a review of the records of the Department of Health and Human Services, Office of the Assistant Secretary for Health Policy and Statistics, Division of Health Policy and Statistics, Bureau of Health Care Statistics, Office of Health Data Collection and Analysis, Office of Health Data Management and Information Systems, Office of Health Data Collection and Analysis, Office of Health Data Management and Information Systems, Office of Health Data Collection and Analysis, Office of Health Data Management and Information Systems.

It is the duty of the Government to protect the people from the effects of the war, and to provide for the needs of the population. The Government should also take steps to ensure that the economy is stable and that the people have access to the goods and services they need. The Government should also take steps to ensure that the people are protected from the effects of the war, and that they are able to continue to live their lives in peace and security.

THE UNIVERSITY OF CHICAGO

physical and mental ability should attend the public school during the period between the ages of six and eighteen years for a time equivalent to three years, unless educated by other means. The requirement of any religious test or qualification in connection with admission to the schools, either as pupil or teacher, was prohibited; also, the inclusion of any religious doctrine in the teaching. The interest of the period in the negro was suggested in the clause, "nor shall any distinction or classification of pupils be made on account of race or color."

The administration of the school system was provided for by a state board of education, composed of the superintendent of education, the secretary of state, and the attorney general, whose duties should be prescribed by law. In each county a county superintendent of schools should co-operate with the state board, under conditions prescribed by law. This latter official, in conjunction with the state board of education, should administer the public lands set aside for purposes of education.

The higher education within the state was provided through the University of Colorado. This institution should be governed by a board of regents, elected by the qualified electors of the state at the general election.

When the convention considered the suffrage question, interest centered around the agitation for equal suffrage. Petitions from groups of people in the territory were sent to influence the members to favor suffrage for women.¹ Appeals came from other

1 Proceedings of the Constitutional Convention, pp. 165, 261.

and the fact that the only way to get the best results is to use the best materials and the best methods. The only way to get the best results is to use the best materials and the best methods.

The administration of the school system was reported by the State Board of Education, composed of the Governor and six members, one from each of the six judicial districts, and the State Board of Education, composed of the Governor and six members, one from each of the six judicial districts, and the State Board of Education, composed of the Governor and six members, one from each of the six judicial districts.

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There is no question that the United States is a free country, and that the people of this country are free to express their views on any subject. It is the duty of the government to protect the rights of the people, and to ensure that the laws are enforced. The government should not interfere with the freedom of the press, and should not censor the news. The people should be free to express their opinions, and to make their voices heard. The government should be responsive to the needs of the people, and should work to improve the lives of all citizens. The United States is a great country, and it is proud to be a part of it. We will continue to fight for the rights of the people, and we will ensure that the government is always in the service of the people.

sections of the United States calling attention to the practical success of the experiment with equal suffrage in Wyoming, to the favorable attitude of the people of Minnesota, and to the beneficial results of suffrage for women in England, Holland, Austria, and Sweden.¹ The promoters of the movement pointed to the early effort made to introduce the equal suffrage question into the territorial legislature of Colorado, and to the recommendation of the governor in his annual message of 1870.² Although these efforts were without successful conclusion, they served, nevertheless, to keep alive the interest in the subject.

Anticipating the admission of Colorado to statehood, a convention of the advocates of equal suffrage assembled in Denver in January, 1876, to lay the foundations of equal suffrage in the new State. The two-day session concluded its effort with the appointment of a committee to appear before the constitutional convention to present the claims of the women to recognition in the constitution. The committee "was received courteously by the convention and listened to with attention, but with non-committal silence."³ In February, the convention gave consideration to two reports from the committee on suffrage, appointed by the convention. The minority report, signed by two members, favored equal

1 Proceedings of the Constitutional Convention, p. 314.

2 Helen L. Sumner, Equal Suffrage (1909), p. 15.

3 Joseph G. Brown, The History of Equal Suffrage in Colorado (1898), pp. 7 - 9.

[illegible]

The following is a list of the names of the persons who were present at the meeting held on the 1st of January, 1900, at the residence of Mr. J. H. Smith, in the city of New York.

1. The first of these is the fact that the Commission has not yet received any information from the Government of the Republic of China (Taiwan) regarding the situation in the Republic of China (Taiwan) since the end of the Second World War.

suffrage; the majority report simply set forth the qualification for voters, that all voters should be male citizens of twenty-one years of age, with the exception of those voting for school district officers. When the minority attempted to amend the report before its acceptance, the amendment was lost by a vote of twenty-four to eight.¹ The supporters of equal suffrage did succeed in having a resolution accepted to instruct the state legislature to provide an equal suffrage law and submit it to a vote of the people.² Since the movement had not prospered satisfactorily, its advocates took it again to the territorial legislature, which was then in session. As in all preceding efforts with this body, the agitation was without result.³

The conclusion of the effort for equal suffrage as a feature of the beginning of state government was disappointing to its adherents. As a last resort, an attempt was made for universal suffrage by introducing a clause into the constitution making it obligatory upon the first legislature to enact a law conferring the elective franchise upon women. The law, however, was to be submitted to a vote of the male citizens at the first election thereafter, before it should become effective.⁴

1 Ibid., p. 9.

2 Sumner, op. cit., p. 15.

3 Ibid., p. 15.

4 H. H. Bancroft, History of Colorado, Nevada, and Wyoming (1890), p. 473; Constitution of Colorado, Art. VII, Sec. 2.

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During the period of the convention, petitions were presented by many groups asking that recognition of God be made in the constitution. In answer to the many requests, there appears in the preamble the expression, "with profound reverence for the Supreme Ruler of the Universe."¹ Likewise, the members of the convention were willing to give their approval of a moral issue which was held before that body with considerable persistence. Probably due to the concern of the portion of the population which had lived under the constitutions of the southern states, it was declared that "No person who shall hereafter fight a duel, or assist in the same . . . shall hold any office in the State."²

The influence of the South is indicated again by the introduction of the county form of local government. The conditions which produced it in the southern states existed in Colorado: The settlements were scattered; and the colonists came usually as individuals rather than as organized groups. In addition, the nature of the occupations and the conditions surrounding them favored the county plan of local government. Stock raising was a prominent interest, and the agricultural lands were narrow strips along the rivers and streams. Consequently, the several counties³ of the Territory were declared to be counties of the state.

The willingness of the convention to give consideration to the special interests and the varied groups of the community and

1 Proceedings of the Constitutional Convention, pp. 163, 201, 228, 265, 663.

2 Ibid., pp. 612, 695; Constitution of Colorado, Art. XII, Sec. 12.

3 Constitution of Colorado, Art. XIV, Sec. 1.

to make concessions to them is indicated by the recognition of the nationalities resident in the territory.¹ It was required that the constitution should be printed in both Spanish and German, for distribution among the people speaking those languages; and it was provided in the constitution that, until 1900, the publication of the laws passed at each session should be in Spanish and German, as well as in English.²

In considering plans for the amendment of the constitution, the convention discussed the Maryland plan of action by two successive legislatures.³ There was added to the plan, by resolution, the submission of the proposed amendment to the vote of the electorate, under such arrangement as the general assembly should provide. To guard against the frequent altering of the document, it was declared that no amendments should be submitted oftener than once in five years. Although the measure appears to have had favorable consideration, it was modified during the second month of the session of the convention by removing the five-year limitation and substituting the restriction on the power of the general assembly to propose amendments; which was, not more than⁴ one article of the constitution should be subject to amendment at the same time.⁴ The plan adopted for a general revision of the constitution was essentially as follows:

1. The General Assembly may at any time, by a vote of two-thirds of the members of each house, recommend to the electors of

1 Proceedings of the Constitutional Convention, pp. 100, 638.

2 Constitution of Colorado, Art. XVIII, Sec. 8.

3 A. N. Holcombe, State Government in the United States (1916), p. 98; Proceedings of the Convention, p. 140.

4 Proceedings of the Constitutional Convention, p. 181.

the state that they decide by vote at the next general election whether a convention shall be called to revise, alter, and to amend the constitution of the State.

2. If a majority of those voting shall declare in favor of the convention, the General Assembly shall, at its next session, provide for calling the convention.

3. The convention shall meet within three months after the election to prepare revision and amendment, as may be deemed necessary.

4. The proposals for amendment shall be submitted to the electors for their ratification or rejection within six months after the adjournment of the convention.¹

This democratic plan, sometimes called the Connecticut plan, because first used in that state, gives to the electorate the final decision and makes its action more than merely advisory.

Estimate of the Constitution

The subjects which have been discussed were introduced to show the nature of the work of the convention and to suggest the variety of interests presented for the consideration of the members. From the numerous suggestions and the mass of materials before the convention, a constitution was framed to include nineteen articles composed of two hundred seventy-eight sections. This excessive length gives the impression that it is a code of laws rather than a brief statement of principles to serve as a constitution. It reflects, however, the tendency to include in the state constitution a recognition of the many sets of interests of the people. The pro-

¹ Constitution of Colorado, Art. XIX, Sec. 1.

The main thing that has to be done is to get the
writing a number of times in order to be able
to understand it.

It is a matter of time before the
writing is done, and it is not
possible to tell the time.

The question is not whether it is
possible to write it, but whether it
can be done.

The question is not whether it is
possible to write it, but whether it
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The question is not whether it is
possible to write it, but whether it
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visions of this constitution, like all those of the more recent period, may be classified into the five groups:¹

1. Those dealing with the organization and operation of government.
2. Those imposing limitations upon the legislative power.
3. Those incorporating into the constitution matters of legislation.
4. Those specifically granting power to the legislature.
5. Those requiring that the legislature take certain action.

In dealing with the organization of government, the details were fully covered. Not only were the offices created but detailed provisions regarding them were included. Many limitations were placed on the legislature, due to distrust of, and dissatisfaction with, such bodies in the United States. Forty sections of the constitution were devoted in part or wholly to this purpose. In at least ten sections, direct legislation was provided; while twenty-six sections were devoted to granting power to the legislature, specifically, to legislate. Further specific direction was given in twenty-nine sections that the legislature should enact laws relative to definite interests at some stated or some indefinite time in the future. The general nature of the constitution has been explained as follows:

1 W. F. Dodd, "The Function of a State Constitution," Political Science Quarterly, Vol. XXX, pp. 212, 213; James Bryce, Modern Democracies (1921), Vol. II, p. 11.

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The constitution provided for the customary biennial limited session of a legislature based on census population, with legislative powers closely limited and regulated, and many long articles dictating policy on important topics of legislative jurisdiction. The governor had a two year term and the regular and the item veto, judges were elective and the system of courts carefully defined. Suffrage had the usual provision for manhood suffrage, but with a stipulation that the legislature might after 1890 demand an educational qualification The question of prohibition assumed some definiteness by the prohibition of the manufacture or sale of spurious, poisonous, or drugged liquors. Temporarily laws were to be printed in English, Spanish, and German. The amending article made simple but excellent provision both for amending and revising the constitution.¹

In presenting the constitution to the people of Colorado, a committee of the convention prepared an address to the inhabitants in which attention was directed to features of the work that most probably would gain approval:

The end sought to be accomplished was to secure a just and economical administration of the department of state, and, with this purpose in view, especial effort was made to restrict the powers of the legislative department, by making all laws general and uniform in operation; to establish uniformity in the judicial department thereby furthering the ends of justice; to prevent the corruption of public officials; to provide for the safe keeping of all public funds, and to protect the people from unjust monopolies, and the oppression consequent upon voting of bonds and other kinds of indebtedness to corporations.²

Acceptance of the Constitution

Although the constitutions which had been submitted previously to the people of Colorado had been rejected by considerable majorities, this time conditions appear to have been favorable. There was little evidence of political ill feeling; there was nothing in the instrument

1 J. Q. Dealey, Growth of American State Constitutions (1915), pp. 87 -88.

2 Proceedings of the Constitutional Convention, p. 724.

1. The Commission has received information from the Government of the United States of America that the United States has been providing military assistance to the Government of the Republic of the Philippines in the form of arms, ammunition, and other military equipment. The Commission is concerned that this assistance may be used for the purpose of suppressing the legitimate aspirations of the Filipino people for self-determination and independence.

It is recommended that the committee be authorized to investigate the activities of the various groups and individuals who are active in the field of labor relations and to report the results of their investigation to the Senate.

: 1970-1971, 1972-1973, 1974-1975, 1976-1977, 1978-1979, 1980-1981, 1982-1983, 1984-1985, 1986-1987, 1988-1989, 1990-1991, 1992-1993, 1994-1995, 1996-1997, 1998-1999, 2000-2001, 2002-2003, 2004-2005, 2006-2007, 2008-2009, 2010-2011, 2012-2013, 2014-2015, 2016-2017, 2018-2019, 2020-2021, 2022-2023, 2024-2025, 2026-2027, 2028-2029, 2030-2031, 2032-2033, 2034-2035, 2036-2037, 2038-2039, 2040-2041, 2042-2043, 2044-2045, 2046-2047, 2048-2049, 2050-2051, 2052-2053, 2054-2055, 2056-2057, 2058-2059, 2060-2061, 2062-2063, 2064-2065, 2066-2067, 2068-2069, 2070-2071, 2072-2073, 2074-2075, 2076-2077, 2078-2079, 2080-2081, 2082-2083, 2084-2085, 2086-2087, 2088-2089, 2090-2091, 2092-2093, 2094-2095, 2096-2097, 2098-2099, 2100-2101, 2102-2103, 2104-2105, 2106-2107, 2108-2109, 2110-2111, 2112-2113, 2114-2115, 2116-2117, 2118-2119, 2120-2121, 2122-2123, 2124-2125, 2126-2127, 2128-2129, 2130-2131, 2132-2133, 2134-2135, 2136-2137, 2138-2139, 2140-2141, 2142-2143, 2144-2145, 2146-2147, 2148-2149, 2150-2151, 2152-2153, 2154-2155, 2156-2157, 2158-2159, 2160-2161, 2162-2163, 2164-2165, 2166-2167, 2168-2169, 2170-2171, 2172-2173, 2174-2175, 2176-2177, 2178-2179, 2180-2181, 2182-2183, 2184-2185, 2186-2187, 2188-2189, 2190-2191, 2192-2193, 2194-2195, 2196-2197, 2198-2199, 2200-2201, 2202-2203, 2204-2205, 2206-2207, 2208-2209, 2210-2211, 2212-2213, 2214-2215, 2216-2217, 2218-2219, 2220-2221, 2222-2223, 2224-2225, 2226-2227, 2228-2229, 2230-2231, 2232-2233, 2234-2235, 2236-2237, 2238-2239, 2240-2241, 2242-2243, 2244-2245, 2246-2247, 2248-2249, 2250-2251, 2252-2253, 2254-2255, 2256-2257, 2258-2259, 2260-2261, 2262-2263, 2264-2265, 2266-2267, 2268-2269, 2270-2271, 2272-2273, 2274-2275, 2276-2277, 2278-2279, 2280-2281, 2282-2283, 2284-2285, 2286-2287, 2288-2289, 2290-2291, 2292-2293, 2294-2295, 2296-2297, 2298-2299, 2300-2301, 2302-2303, 2304-2305, 2306-2307, 2308-2309, 2310-2311, 2312-2313, 2314-2315, 2316-2317, 2318-2319, 2320-2321, 2322-2323, 2324-2325, 2326-2327, 2328-2329, 2330-2331, 2332-2333, 2334-2335, 2336-2337, 2338-2339, 2340-2341, 2342-2343, 2344-2345, 2346-2347, 2348-2349, 2350-2351, 2352-2353, 2354-2355, 2356-2357, 2358-2359, 2360-2361, 2362-2363, 2364-2365, 2366-2367, 2368-2369, 2370-2371, 2372-2373, 2374-2375, 2376-2377, 2378-2379, 2380-2381, 2382-2383, 2384-2385, 2386-2387, 2388-2389, 2390-2391, 2392-2393, 2394-2395, 2396-2397, 2398-2399, 2400-2401, 2402-2403, 2404-2405, 2406-2407, 2408-2409, 2410-2411, 2412-2413, 2414-2415, 2416-2417, 2418-2419, 2420-2421, 2422-2423, 2424-2425, 2426-2427, 2428-2429, 2430-2431, 2432-2433, 2434-2435, 2436-2437, 2438-2439, 2440-2441, 2442-2443, 2444-2445, 2446-2447, 2448-2449, 2450-2451, 2452-2453, 2454-2455, 2456-2457, 2458-2459, 2460-2461, 2462-2463, 2464-2465, 2466-2467, 2468-2469, 2470-2471, 2472-2473, 2474-2475, 2476-2477, 2478-2479, 2480-2481, 2482-2483, 2484-2485, 2486-2487, 2488-2489, 2490-2491, 2492-2493, 2494-2495, 2496-2497, 2498-2499, 2500-2501, 2502-2503, 2504-2505, 2506-2507, 2508-2509, 2510-2511, 2512-2513, 2514-2515, 2516-2517, 2518-2519, 2520-2521, 2522-2523, 2524-2525, 2526-2527, 2528-2529, 2530-2531, 2532-2533, 2534-2535, 2536-2537, 2538-2539, 2540-2541, 2542-2543, 2544-2545, 2546-2547, 2548-2549, 2550-2551, 2552-2553, 2554-2555, 2556-2557, 2558-2559, 2560-2561, 2562-2563, 2564-2565, 2566-2567, 2568-2569, 2570-2571, 2572-2573, 2574-2575, 2576-2577, 2578-2579, 2580-2581, 2582-2583, 2584-2585, 2586-2587, 2588-2589, 2590-2591, 2592-2593, 2594-2595, 2596-2597, 2598-2599, 2600-2601, 2602-2603, 2604-2605, 2606-2607, 2608-2609, 2610-2611, 2612-2613, 2614-2615, 2616-2617, 2618-2619, 2620-2621, 2622-2623, 2624-2625, 2626-2627, 2628-2629, 2630-2631, 2632-2633, 2634-2635, 2636-2637, 2638-2639, 2640-2641, 2642-2643, 2644-2645, 2646-2647, 2648-2649, 2650-2651, 2652-2653, 2654-2655, 2656-2657, 2658-2659, 2660-2661, 2662-2663, 2664-2665, 2666-2667, 2668-2669, 2670-2671, 2672-2673, 2674-2675, 2676-2677, 2678-2679, 2680-2681, 2682-2683, 2684-2685, 2686-2687, 2688-2689, 2690-2691, 2692-2693, 2694-2695, 2696-2697, 2698-2699, 2700-2701, 2702-2703, 2704-2705, 2706-2707, 2708-2709, 2710-2711, 2712-2713, 27

The first of these is the fact that the Government has been unable to obtain the necessary information from the various sources which it has approached in order to carry out its policy of non-interference in the internal affairs of the Republic of China. This is due to the fact that the Government has been unable to establish a reliable system of communication with the various sources which it has approached. The second of these is the fact that the Government has been unable to obtain the necessary information from the various sources which it has approached in order to carry out its policy of non-interference in the internal affairs of the Republic of China. This is due to the fact that the Government has been unable to establish a reliable system of communication with the various sources which it has approached.

and the first of these is the *reproduction* of the

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at variance with the amendments to the federal constitution; and both Congress and the people of the territory were satisfied that "Colorado was entitled to become a sovereign state, with boundaries as ample as in the territorial days."¹ When the vote was taken, on July 1, 1876, the constitution was accepted by 15,430 and disapproved by only 4,053.² The vote which was certified to the territorial governor by counties was reported by him to President Grant, together with a copy of the constitution and copies of the proclamations.³ On August 1, 1876, the president proclaimed "the fact that the fundamental conditions imposed by Congress on the State of Colorado to entitle that State to admission to the Union have been ratified and accepted, and that the admission of the said State into the Union is now completed."⁴ The final act of admission, however, was the report of the Committee on Judiciary to whom were referred the credentials of James B. Belford, first member of Congress chosen by the people of the new state:

It appears from the copy of the constitution, ordinances, and certificate herewith attached, not only that the government framed by the people of Colorado is republican in form, but that they have complied in every particular with the conditions prescribed by Congress.⁵

Subsequent Changes by Amendment

The subsequent development of the state constitution came through numerous amendments. The plan of amendment which was placed in the

1 Bancroft, op. cit., p. 433.
2 Frank Fossett, Historical, Descriptive and Statistical Work on the Rocky Mountain Gold and Silver Region (1876), p. 130.
3 Routt, "Territory and State", Bancroft Mas., No. 50.
4 44 Cong., 2 sess., House Report, No. 67. Proceedings of Constitutional Convention, p. 736.
5 44 Cong., 2 sess., House Report, No. 67.
See note next page.

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It appears from the fact of the number of the
document is dated at 1940, and that the
of the name of the person is given, and that the
document is very similar to the document of the
1940.

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1. The first part of the document is a letter from the President of the United States to the Congress, dated January 1, 1861. It is a formal communication, and it is the first of its kind in the history of the United States. It is a letter of introduction, and it is a letter of welcome. It is a letter of hope, and it is a letter of faith. It is a letter of love, and it is a letter of peace. It is a letter of justice, and it is a letter of mercy. It is a letter of truth, and it is a letter of life. It is a letter of light, and it is a letter of hope. It is a letter of love, and it is a letter of peace. It is a letter of justice, and it is a letter of mercy. It is a letter of truth, and it is a letter of life. It is a letter of light, and it is a letter of hope.

original constitution, with some modification, has been used to modify it, with undue frequency. One of the changes in the instrument, accomplished in 1910, provides for its amendment through the use of the initiative, according to the procedure required for the enacting of law by the people acting directly by petition and by reference in popular election.¹ In fact, a measure now may be called either a law or a constitutional amendment, at the discretion of those who propose it. If it is called a law, it is subject to all the constitutional limitations; but, if it is called an amendment, it supersedes any conflicting provisions of the constitution.² There is no clear distinction between a law and an amendment.

Since 1878, when the first change in the constitution was proposed by the legislature, the instrument has been amended thirty-five times. At the present time there are pending also four proposed amendments which are to be submitted to the people at the next general election.³ The earlier amendments, in general, were introduced to modify the original constitution with respect to "those errors only which the course of events develops", although some exceptions to this practice may be found.⁴ For example, the regulation of hours of labor, which was introduced into the constitution

A disagreement over the election of the representatives led to a second election in November, 1876, which resulted in the election of Thomas Patterson in place of James B. Belford. The latter became a candidate two years later and was elected.

1 Constitution of Colorado, Art. V, Sec. I.

2 W. F. Dodd, "The Function of a State Government", in Political Science Quarterly, XXX, pp. 217-8.

3 Session Laws of 1921, pp. 172-9.

4 Bancroft, op. cit., p. 433.

The first condition, with some modification, has been found to
 satisfy it, with some exceptions. One of the changes in the
 text, corresponding to 177, requires the first condition to be
 one of the following, according to the number of points for the
 resulting of the by the result, which directly or indirectly and by
 reference to the other condition. In fact, a number may be
 either given a lot in a conventional movement, or a group-
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in 1902, has no legitimate place in a state constitution.¹ The more recent modifications include many of trifling nature. Among the three amendments proposed by the legislature in 1921 and pending, one is to allow the state university to maintain work in medicine and dentistry in the city of Denver.² On the other hand, fundamental principles are in the process of being modified, as indicated by the following:

The General Assembly shall provide by law the right and power of aliens who are or shall be, under Acts of Congress or Treaties, ineligible to American Citizenship; to acquire, inherit, possess, enjoy and dispose of property, real and personal.³

A survey of the amendments of the constitution shows decisively that there is no clear distinction between constitutional principles and statute laws, since the practise of embodying legislative detail in the constitution is common. And since 1910 the distinction between the method of enactment of statute law and the making of constitutional amendment has been disregarded.

1 C. L. Jones, Statute Law Making In the United States (1912), p. 5.

2 Session Laws of 1921, pp. 176-8.

3 Ibid., pp. 172-3.

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about 100,000 copies of the book were distributed in the United States.

The total number of patients in the study was 100.

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The Council of the City of New York, in its resolution of the 10th day of January, 1900, passed the following resolution:

— 1997 —

— *Journal of the American Medical Association*, 1997

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NOTES ON THE CONTRIBUTORS

1001 1002 1003 1004 1005 1006 1007 1008 1009 1010 1011 1012 1013 1014 1015 1016 1017 1018 1019 1020 1021 1022 1023 1024 1025 1026 1027 1028 1029 1030 1031 1032 1033 1034 1035 1036 1037 1038 1039 1040 1041 1042 1043 1044 1045 1046 1047 1048 1049 1050 1051 1052 1053 1054 1055 1056 1057 1058 1059 1060 1061 1062 1063 1064 1065 1066 1067 1068 1069 1070 1071 1072 1073 1074 1075 1076 1077 1078 1079 1080 1081 1082 1083 1084 1085 1086 1087 1088 1089 1090 1091 1092 1093 1094 1095 1096 1097 1098 1099 1100 1101 1102 1103 1104 1105 1106 1107 1108 1109 1110 1111 1112 1113 1114 1115 1116 1117 1118 1119 1120 1121 1122 1123 1124 1125 1126 1127 1128 1129 1130 1131 1132 1133 1134 1135 1136 1137 1138 1139 1140 1141 1142 1143 1144 1145 1146 1147 1148 1149 1150 1151 1152 1153 1154 1155 1156 1157 1158 1159 1160 1161 1162 1163 1164 1165 1166 1167 1168 1169 1170 1171 1172 1173 1174 1175 1176 1177 1178 1179 1180 1181 1182 1183 1184 1185 1186 1187 1188 1189 1190 1191 1192 1193 1194 1195 1196 1197 1198 1199 1200 1201 1202 1203 1204 1205 1206 1207 1208 1209 1210 1211 1212 1213 1214 1215 1216 1217 1218 1219 1220 1221 1222 1223 1224 1225 1226 1227 1228 1229 1230 1231 1232 1233 1234 1235 1236 1237 1238 1239 1240 1241 1242 1243 1244 1245 1246 1247 1248 1249 1250 1251 1252 1253 1254 1255 1256 1257 1258 1259 1260 1261 1262 1263 1264 1265 1266 1267 1268 1269 1270 1271 1272 1273 1274 1275 1276 1277 1278 1279 1280 1281 1282 1283 1284 1285 1286 1287 1288 1289 1290 1291 1292 1293 1294 1295 1296 1297 1298 1299 1300 1301 1302 1303 1304 1305 1306 1307 1308 1309 1310 1311 1312 1313 1314 1315 1316 1317 1318 1319 1320 1321 1322 1323 1324 1325 1326 1327 1328 1329 1330 1331 1332 1333 1334 1335 1336 1337 1338 1339 1340 1341 1342 1343 1344 1345 1346 1347 1348 1349 1350 1351 1352 1353 1354 1355 1356 1357 1358 1359 1360 1361 1362 1363 1364 1365 1366 1367 1368 1369 1370 1371 1372 1373 1374 1375 1376 1377 1378 1379 1380 1381 1382 1383 1384 1385 1386 1387 1388 1389 1390 1391 1392 1393 1394 1395 1396 1397 1398 1399 1400 1401 1402 1403 1404 1405 1406 1407 1408 1409 1410 1411 1412 1413 1414 1415 1416 1417 1418 1419 1420 1421 1422 1423 1424 1425 1426 1427 1428 1429 1430 1431 1432 1433 1434 1435 1436 1437 1438 1439 1440 1441 1442 1443 1444 1445 1446 1447 1448 1449 1450 1451 1452 1453 1454 1455 1456 1457 1458 1459 1460 1461 1462 1463 1464 1465 1466 1467 1468 1469 1470 1471 1472 1473 1474 1475 1476 1477 1478 1479 1480 1481 1482 1483 1484 1485 1486 1487 1488 1489 1490 1491 1492 1493 1494 1495 1496 1497 1498 1499 1500 1501 1502 1503 1504 1505 1506 1507 1508 1509 1510 1511 1512 1513 1514 1515 1516 1517 1518 1519 1520 1521 1522 1523 1524 1525 1526 1527 1528 1529 1530 1531 1532 1533 1534 1535 1536 1537 1538 1539 1540 1541 1542 1543 1544 1545 1546 1547 1548 1549 1550 1551 1552 1553 1554 1555 1556 1557 1558 1559 1560 1561 1562 1563 1564 1565 1566 1567 1568 1569 1570 1571 1572 1573 1574 1575 1576 1577 1578 1579 1580 1581 1582 1583 1584 1585 1586 1587 1588 1589 1590 1591 1592 1593 1594 1595 1596 1597 1598 1599 1600 1601 1602 1603 1604 1605 1606 1607 1608 1609 1610 1611 1612 1613 1614 1615 1616 1617 1618 1619 1620 1621 1622 1623 1624 1625 1626 1627 1628 1629 1630 1631 1632 1633 1634 1635 1636 1637 1638 1639 1640 1641 1642 1643 1644 1645 1646 1647 1648 1649 1650 1651 1652 1653 1654 1655 1656 1657 1658 1659 1660 1661 1662 1663 1664 1665 1666 1667 1668 1669 1670 1671 1672 1673 1674 1675 1676 1677 1678 1679 1680 1681 1682 1683 1684 1685 1686 1687 1688 1689 1690 1691 1692 1693 1694 1695 1696 1697 1698 1699 1700 1701 1702 1703 1704 1705 1706 1707 1708 1709 1710 1711 1712 1713 1714 1715 1716 1717 1718 1719 1720 1721 1722 1723 1724 1725 1726 1727 1728 1729 1730 1731 1732 1733 1734 1735 1736 1737 1738 1739 1740 1741 1742 1743 1744 1745 1746 1747 1748 1749 1750 1751 1752 1753 1754 1755 1756 1757 1758 1759 1760 1761 1762 1763 1764 1765 1766 1767 1768 1769 1770 1771 1772 1773 1774 1775 1776 1777 1778 1779 1780 1781 1782 1783 1784 1785 1786 1787 1788 1789 1790 1791 1792 1793 1794 1795 1796 1797 1798 1799 1800 1801 1802 1803 1804 1805 1806 1807 1808 1809 1810 1811 1812 1813 1814 1815 1816 1817 1818 1819

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CHAPTER II

THE ELECTORATE AND ELECTIONS

The Electorate

When the constitution was made in 1876, the framers recognized the principle of popular control of government through writing into the bill of rights the provision "that all political power is vested in and derived from the people; that all government, of right, originates from the people, is founded upon their will only."¹ The principle here expressed has been, to an unusual degree, a governing principle in the conduct of government in the state. The very early constitutions, which were experimental in nature, did not provide for any other than the usual provisions relative to suffrage.² In the constitution which was accepted by the people at the time when Colorado was admitted as a state, the qualifications of electors were generally prescribed.³ Every person over the age of twenty-one years who possessed the following qualifications could vote at all elections: he must be a citizen of the United States, he must have resided in the state twelve months, and he must have resided in the county, city, and other districts such time as may be prescribed by law.

1 Constitution of Colorado, Art. II, Sec. 1.

2 "Constitution of State of Jefferson", Rocky Mountain News, August 20, 1859; "Constitution of 1864", Rocky Mountain News, July 13, 20, 1864.

3 Constitution of Colorado, Art. VII, Sec. 1.

THE CONSTITUTION

When the constitution was adopted in 1787, the framers intended as the principle of popular control of government through election to the will of the people and provided that all legislative power be vested in one branch from the people; that all executive, or legal, functions from the people, be provided from their will only. The principle was expressed in the form, as we now know it, a power for the people in the control of government in the state. The very early constitution, which was significant in nature, did not give the two branches the same level of authority in authority. In the constitution which was adopted by the people of the state was a change was made as a whole, the constitution of the state was generally accepted. These changes were not of a technical nature but concerned the political participation of the state of all effect. It was to be a subject of the state's power, so that the state should be the state's power, and so that the state should be the state's power, and so that the state should be the state's power.

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1 Constitution of the State, art. II, sec. 1.
2 Constitution of the State, art. II, sec. 1.
3 Constitution of the State, art. II, sec. 1.
4 Constitution of the State, art. II, sec. 1.
5 Constitution of the State, art. II, sec. 1.

The residence qualification was modified by a subsequent clause which protects certain groups from disqualification on account of either occupation or condition. No person may gain a residence or lose it on account of civil or military service, nor on account of attendance at an institution of learning, nor on account of being an inmate of any poor house, asylum, or prison maintained at public expense.¹ No person, however, who is under guardianship, who is insane, or who is confined in any public prison is entitled to vote. But any person who was a qualified elector before imprisonment and who is released by pardon or who has served out his term of imprisonment regains all rights of citizenship, except as provided in the constitution.² Although the constitutional convention did not require an educational qualification for voters to exercise the suffrage, it did recognize the value of this and made provision for it in the future by suggesting that the general assembly was empowered to prescribe by law an educational qualification.³ The limitation was inserted, however, that the law should not take effect prior to 1890,⁴ and no qualified voter should then be disqualified by it.⁵

The qualifications which were imposed by the constitution have been defined further by legal enactment. The voter is required to reside in the county ninety days, in the city or town thirty days,⁵ and in the ward or precinct ten days.

1 Ibid., Art. VII, Sec. 4.

2 Revised Statutes, Sec. 2148.

3 See above, p. 20.

4 Constitution of Colorado Art. VII, Sec. 3.

5 Laws of 1881, p. 113, Sec. 1; Laws of 1903, p. 214, Sec. 1.

In accordance with the constitutional provision that the general assembly should, at its first session, enact laws to extend the¹ right of suffrage to women of lawful age and otherwise qualified, the general assembly of 1893 provided that sex should no longer be² a qualification for the suffrage privilege. In the earlier efforts to secure equal suffrage, the sentiment of the people had been one of opposition; this time, however, the referendum vote indicated a change of opinion, for the vote was 35,798 for, and 29,451 against,³ which provided a liberal favorable majority of 6,347. When the principle of equal suffrage was incorporated in the constitution in 1903, the vote of the people showed a majority of approximately⁴ 36,000 in favor of the measure.

In promoting the interests of democratic government, the laws of Colorado have usually favored leniency in their application to the suffrage. The interpretation of the constitutional requirement that the elector be a citizen of the United States permitted a declaration of intention four months previous to the election to be substituted for actual citizenship. The interest in citizenship stimulated by the Great War led the legislature to enact in 1921 that the oath of the challenged voter should include the⁵ declaration of actual citizenship.

Thus the electorate now includes all citizens of the United States, twenty-one years of age, who have resided in the state twelve

1 Constitution of Colorado, Art. VII, Sec. 2.

2 Revised Statutes, Sec. 2147.

3 Legislative Manual, 1903. p. 237.

4 C. L. King, History of Government of Denver (1911), p. 170, note; Laws of 1901, p. 107; Constitution of Colorado, Art. VII, Sec. 1.

5 Laws of 1921, p. 289.

The Commission also has the honor to acknowledge the receipt of the letter of the 15th of March, 1904, in which you inform us that the Commission has been authorized to accept the offer of the Government of the United States to purchase the rights of the Government of the United States in the invention of the "Process of the Preparation of the Emulsion of the Cod Liver Oil" of the late Dr. J. M. Smith, of the State of New York. The Commission has the honor to acknowledge the receipt of the letter of the 15th of March, 1904, in which you inform us that the Commission has been authorized to accept the offer of the Government of the United States to purchase the rights of the Government of the United States in the invention of the "Process of the Preparation of the Emulsion of the Cod Liver Oil" of the late Dr. J. M. Smith, of the State of New York.

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months, in the county ninety days, in the city or town thirty days,¹ and in the election district ten days.

Party Organization

That the body of electors may function to the best advantage of the state, party groupings are now legally recognized. Previous to 1910, the condition of the political party in Colorado was similar to that which had prevailed in the states generally until very recent times. The party had been organized informally, at least, without legality. There had been, to be sure, some restrictive² regulations to control the party activities as early as 1887. With the legislation of the special session of 1910, however, the condition of the political party organization was materially changed. For the first time in the history of their operations in the state, these organizations, which James Bryce calls the second greatest³ development of American democracy, were given legal definition and legal position. This legal recognition implies an organization; that is, a constitution, rules of procedure, officers and some⁴ practicable test of party affiliation. According to the definition contained in the primary law, the political party cannot be a mere propagandist association; it must be a well defined association of qualified electors who have participated in an election, with representation on the official ballot by either regular party candidates

1 Mills Annotated Statutes, Sec. 2337.

2 Laws of 1887, p. 347.

3 James Bryce, Modern Democracies (1921), Vol. II, p. 449-50.

4 A. N. Holcombe, op. cit., p. 165.

or by individual nominees. Its candidate for governor must also have received ten per cent. of all the votes cast for the office of governor in the preceding election.¹

The political party functions chiefly through the various party committees which have charge of the party interests. In each precinct, at each biennial primary election, a committee man and a committee woman are chosen by each party to represent that precinct in all ward or subdivision committees which may be formed. They represent the local district also in the county central committee of each party; and likewise they serve on the city or municipal central committees. Each committee meets within five days after the election to select a chairman and a vice-chairman, who is a woman. The representatives of the county central committee constitute the state central committee; they also constitute the congressional, judicial, senatorial, and representative committees for the counties comprising these districts respectively. Additional members of the state central committee chosen by the county central committee, two for each ten thousand votes cast for governor at the last preceding election, are allowed the counties having such a vote.²

The service rendered by these committees is varied. In the main they arrange party assemblies, provide for vacancies in nominations which may occur before the general election, and adjudicate³

¹ Primary Election Law, Sec. 2; Election Commission v. the People, 58 Colo., 105. Reference is to the Election Laws of Colorado, Primary and General, compiled by the secretary of state for the election of 1920.

² Primary Election Law, Sec. 21.

³ Ibid., Sec. 21.

all controversies which may arise within the party.¹ They may serve directly or they may authorize sub-committees to exercise any or all their powers.

Nominating Methods

The political party is the agency which functions in the expression of public opinion, through elections, in the government of the state. The first service performed in connection with an election is the nomination of candidates. All nominations for offices, in federal, state, and local government, with the exception of the nominations for special elections to fill vacancies, nominations to municipal offices, the selection of delegates to national political assemblies, and the nomination of presidential electors, are made by political parties by direct primary elections.² For the purpose of making nominations of candidates to be voted for at the general election in November, a direct primary election is held biennially at the regular polling places in each precinct the second Tuesday of September of the even numbered years. Every primary election must be held at least four weeks before the election which it precedes.³

The names of candidates for nominations to be made at the primary election are placed on the direct primary ballot either by petition or by certificate of designation by assembly. The petition to place the name of a candidate on the primary ballot contains the name of the person desired as a candidate, together with

15. 1 People ex rel. Lowrey v. Dist. Ct. 2nd Jud. Dist., 32 Colo.,
 2 Primary Election Law, Sec. 1.
 3 Ibid., Sec. 3.

the residence, place of business, and party affiliation. The petition must be signed by three hundred qualified voters, when the candidacy is for an office with jurisdiction over territory greater than the county; for other offices, the number of petitioners need not exceed one hundred. In any case, the number of petitioners need not exceed ten per cent. of the number of votes cast for governor by the political party at the last preceding election in the political division.¹ The effort is made to eliminate irregular practises unfavorable to the success of the plan for securing nominations by making the act of signing the petition a declaration under oath that the signer intends to vote for the proposed candidate, who is placed in nomination in behalf of the political party named in the petition, and that the signer is affiliated with the party named. He further declares that he has not signed a petition for the candidacy of any other person for the same office.² Before the petition can be filed it becomes necessary for the person whose candidacy is proposed to endorse his acceptance on the petition.

When the petition is complete with respect to the number of signatures and the legal acceptance, it is filed with the proper official, who, in the case of a candidate for any national, state, or district office greater than a county, is the secretary of state;

1 Primary Election Law, Sec. 5.

2 Ibid., Sec. 5

and, in the case of the candidate for any other office, excepting municipal and city, is the county clerk. This filing of the petition must be done not more than fifty nor less than thirty days prior to the primary election. In the case of a municipal or city candidate, the petition must be filed in the office of the clerk of the municipality or city not more than thirty nor less than twenty days prior to the election.¹ In lieu of the petition method of placing names on the direct primary ballot, assembly designation of candidates for nomination may be, and usually is, made by assemblies of the several political parties. Delegates to these assemblies of political parties are selected according to rules and regulations of the respective parties provided for the purpose.² The party regulations are supplemented by the following legal requirements: (1) in any such assembly only one ballot upon candidates for each office shall be taken; (2) every person receiving ten per cent. or more of the votes of the accredited delegates to the assembly shall be certified and placed upon the direct primary ballot; and (3) all candidates designated and certified by the assembly for a particular office shall be placed upon the primary ballot in the order of the vote received by the candidates; provided, that acceptance is filed within seven days. The lists of candidates designated by assembly are followed by the names of candidates by

¹ Primary Election Law, Sec. 6.

² In each precinct of the county, party caucus elections are held, in the manner provided by the party committees in their call therefor, to elect delegates to the county assemblies; and these delegates in party county assembly elect delegates to the state assembly. See Rules of the Republican State Central Committee and Plan of Organization of the Democratic Party.

The following are the names of the persons who have been elected to the office of Justice of the Peace for the year ending March 31st, 1908:

For the first precinct, John A. Smith; for the second precinct, James B. Jones; for the third precinct, William C. Brown; for the fourth precinct, Robert D. White; for the fifth precinct, Charles E. Green; for the sixth precinct, Thomas F. Black; for the seventh precinct, Henry G. Gray; for the eighth precinct, George H. Hall; for the ninth precinct, Frank I. King; for the tenth precinct, David J. Lee; for the eleventh precinct, Edward K. Miller; for the twelfth precinct, Joseph L. Moore; for the thirteenth precinct, Albert N. Taylor; for the fourteenth precinct, Benjamin O. Walker; for the fifteenth precinct, Richard P. Young; for the sixteenth precinct, Samuel Q. Reed; for the seventeenth precinct, Daniel R. Cook; for the eighteenth precinct, Peter S. Bell; for the nineteenth precinct, John T. Evans; for the twentieth precinct, Matthew U. Hill; for the twenty-first precinct, Andrew V. Scott; for the twenty-second precinct, Christopher W. Adams; for the twenty-third precinct, Patrick Y. Baker; for the twenty-fourth precinct, Nicholas Z. Clark; for the twenty-fifth precinct, Jonathan A. Lewis; for the twenty-sixth precinct, Simon B. Harris; for the twenty-seventh precinct, Benjamin C. Martin; for the twenty-eighth precinct, Alexander D. Thompson; for the twenty-ninth precinct, Jacob E. Fisher; for the thirtieth precinct, Walter F. Campbell; for the thirty-first precinct, Philip G. Mitchell; for the thirty-second precinct, Donald H. Roberts; for the thirty-third precinct, Stephen I. Turner; for the thirty-fourth precinct, Timothy J. Phillips; for the thirty-fifth precinct, Lawrence K. Wright; for the thirty-sixth precinct, George L. Lopez; for the thirty-seventh precinct, Arthur M. Gomez; for the thirty-eighth precinct, Raymond N. Martinez; for the thirty-ninth precinct, Steven O. Rodriguez; for the fortieth precinct, Paul P. Hernandez; for the forty-first precinct, Victor Q. Ramirez; for the forty-second precinct, Keith R. Flores; for the forty-third precinct, Ronald S. Washington; for the forty-fourth precinct, Brian T. Butler; for the forty-fifth precinct, Russell U. Simmons; for the forty-sixth precinct, Norman V. Stewart; for the forty-seventh precinct, Clifford W. Morris; for the forty-eighth precinct, Douglas X. Peterson; for the forty-ninth precinct, Erik Y. Nelson; for the fiftieth precinct, Ivan Z. Davidson.

1. The above mentioned information was obtained from the files of the Central Intelligence Agency, Department of Defense, and the Department of State, and is being furnished to you for your information.

by petition, arranged in alphabetical order.¹

In addition to the party nominations here discussed, there is opportunity for the nomination of those who do not wish to affiliate with a political party. A place on the ballot at the regular election may be secured by a petition properly signed, by the proposed candidate making formal acceptance, and by deposit²ing the petition with the proper official.

The names of candidates are placed before the voters by the county clerk, who is authorized by the secretary of state to publish once the lists with all conditions of the election, at least ten days before election, in two newspapers representing the two political parties which³ polled the largest number of votes at the last preceding election.

The electorate is further instructed with respect to the election by a sample ballot, which is prepared by the county clerk ten days before the primary. It is a duplicate of the official ballot, except that it is on colored paper. The official ballots are uniform in size and color; they must be white and printed in black ink. Each party has its own separate ballot which contains, at the head, the party designation, and the lists of candidates for the several offices, together with blank spaces following each list

1 Primary Election Law, Sec. 4.

2 Primary Election Law, Sec. 26.

3 Ibid., Sec. 7, 8.

of candidates for the voter to write in the names of candidates, not on any other ballot, for whom he wishes to vote.

The act of voting is comparatively simple: the voter receives the ballots of all parties, retires to the booth, where he marks the ballot of the party with which he is affiliated by placing a cross in the space opposite the name of each candidate for whom he wishes to vote. The marked ballot is then returned to the election judge who numbers it according to the order in which it is received, turns a blackened portion of the ballot over the number and pastes it there, and returns the ballot to the voter, who deposits it in the ballot box. The other ballots are deposited in a box for blank ballots.¹ The ballots are counted and the result is publicly announced before the officials are permitted to leave the polls.² It should be noted that the general conduct of the primary election is directed by the laws regulating the general elections.³

The returns of the primary election, when it extends beyond the limits of a single county, are canvassed by the state board of canvassers, which is a body composed of the governor, secretary of state, auditor of state, treasurer of state, and attorney general, or any three of them. This board meets on the third Tuesday of September to canvass the vote and to file a certificate with the

1 Primary Election Law, Sec. 9, 11.

2 Ibid., Sec. 17.

3 Ibid., Sec. 13, 14, 17, 20.

(continued from page 6)

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There is a small variation in the value of β_1 and β_2 and β_3 at the different temperatures.

Journal of Management Education 35(10) 1039-1054

and the authors thank all those who helped in the collection of the data.

For more information visit www.fairchild.com

Journal of Management Education 31(10) 1109-1126

The 2nd of plate 10 is of brownish green, showing white of the petals all

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not. The situation is still as far away from a solution of substance

ST. JOHN'S COLLEGE, NEW YORK

1922 1923 1924 1925 1926 1927 1928 1929 1930 1931 1932 1933 1934 1935 1936 1937 1938 1939 1940 1941 1942 1943 1944 1945 1946 1947 1948 1949 1950 1951 1952 1953 1954 1955 1956 1957 1958 1959 1960 1961 1962 1963 1964 1965 1966 1967 1968 1969 1970 1971 1972 1973 1974 1975 1976 1977 1978 1979 1980 1981 1982 1983 1984 1985 1986 1987 1988 1989 1990 1991 1992 1993 1994 1995 1996 1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 2036 2037 2038 2039 2040 2041 2042 2043 2044 2045 2046 2047 2048 2049 2050 2051 2052 2053 2054 2055 2056 2057 2058 2059 2060 2061 2062 2063 2064 2065 2066 2067 2068 2069 2070 2071 2072 2073 2074 2075 2076 2077 2078 2079 2080 2081 2082 2083 2084 2085 2086 2087 2088 2089 2090 2091 2092 2093 2094 2095 2096 2097 2098 2099 2100 2101 2102 2103 2104 2105 2106 2107 2108 2109 2110 2111 2112 2113 2114 2115 2116 2117 2118 2119 2120 2121 2122 2123 2124 2125 2126 2127 2128 2129 2130 2131 2132 2133 2134 2135 2136 2137 2138 2139 2140 2141 2142 2143 2144 2145 2146 2147 2148 2149 2150 2151 2152 2153 2154 2155 2156 2157 2158 2159 2160 2161 2162 2163 2164 2165 2166 2167 2168 2169 2170 2171 2172 2173 2174 2175 2176 2177 2178 2179 2180 2181 2182 2183 2184 2185 2186 2187 2188 2189 2190 2191 2192 2193 2194 2195 2196 2197 2198 2199 2200 2201 2202 2203 2204 2205 2206 2207 2208 2209 2210 2211 2212 2213 2214 2215 2216 2217 2218 2219 2220 2221 2222 2223 2224 2225 2226 2227 2228 2229 2230 2231 2232 2233 2234 2235 2236 2237 2238 2239 2240 2241 2242 2243 2244 2245 2246 2247 2248 2249 2250 2251 2252 2253 2254 2255 2256 2257 2258 2259 2260 2261 2262 2263 2264 2265 2266 2267 2268 2269 2270 2271 2272 2273 2274 2275 2276 2277 2278 2279 2280 2281 2282 2283 2284 2285 2286 2287 2288 2289 2290 2291 2292 2293 2294 2295 2296 2297 2298 2299 2300 2301 2302 2303 2304 2305 2306 2307 2308 2309 2310 2311 2312 2313 2314 2315 2316 2317 2318 2319 2320 2321 2322 2323 2324 2325 2326 2327 2328 2329 2330 2331 2332 2333 2334 2335 2336 2337 2338 2339 2340 2341 2342 2343 2344 2345 2346 2347 2348 2349 2350 2351 2352 2353 2354 2355 2356 2357 2358 2359 2360 2361 2362 2363 2364 2365 2366 2367 2368 2369 2370 2371 2372 2373 2374 2375 2376 2377 2378 2379 2380 2381 2382 2383 2384 2385 2386 2387 2388 2389 2390 2391 2392 2393 2394 2395 2396 2397 2398 2399 2400 2401 2402 2403 2404 2405 2406 2407 2408 2409 2410 2411 2412 2413 2414 2415 2416 2417 2418 2419 2420 2421 2422 2423 2424 2425 2426 2427 2428 2429 2430 2431 2432 2433 2434 2435 2436 2437 2438 2439 2440 2441 2442 2443 2444 2445 2446 2447 2448 2449 2450 2451 2452 2453 2454 2455 2456 2457 2458 2459 2460 2461 2462 2463 2464 2465 2466 2467 2468 2469 2470 2471 2472 2473 2474 2475 2476 2477 2478 2479 2480 2481 2482 2483 2484 2485 2486 2487 2488 2489 2490 2491 2492 2493 2494 2495 2496 2497 2498 2499 2500 2501 2502 2503 2504 2505 2506 2507 2508 2509 2510 2511 2512 2513 2514 2515 2516 2517 2518 2519 2520 2521 2522 2523 2524 2525 2526 2527 2528 2529 2530 2531 2532 2533 2534 2535 2536 2537 2538 2539 2540 2541 2542 2543 2544 2545 2546 2547 2548 2549 2550 2551 2552 2553 2554 2555 2556 2557 2558 2559 2560 2561 2562 2563 2564 2565 2566 2567 2568 2569 2570 2571 2572 2573 2574 2575 2576 2577 2578 2579 2580 2581 2582 2583 2584 2585 2586 2587 2588 2589 2590 2591 2592 2593 2594 2595 2596 2597 2598 2599 2600 2601 2602 2603 2604 2605 2606 2607 2608 2609 2610 2611 2612 2613 2614 2615 2616 2617 2618 2619 2620 2621 2622 2623 2624 2625 2626 2627 2628 2629 2630 2631 2632 2633 2634 2635 2636 2637 2638 2639 2640 2641 2642 2643 2644 2645 2646 2647 2648 2649 2650 2651 2652 2653 2654 2655 2656 2657 2658 2659 2660 2661 2662 2663 2664 2665 2666 2667 2668 2669 2670 2671 2672 2673 2674 2675 2676 2677 2678 2679 2680 2681 2682 2683 2684 2685 2686 2687 2688 2689 2690 2691 2692 2693 2694 2695 2696 2697 2698 2699 2700 2701 2702 2703 2704 2705 2706 2707 2708 2709 2710 2711 2712 2713 2714 2715 2716 2717 2718 2719 2720 2721 2722 2723 2724 2725 2726 2727 2728 2729 2730 2731 2732 2733 2734 2735 2736 2737 2738 2739 2740

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secretary of state to show the results of the election. The votes for all county, city, and municipal offices are canvassed and returns¹ are made in the same manner as at the time of the regular election.

In these elections a plurality of the votes cast is sufficient for the nomination of candidates. In case there are more offices of the same kind than one to fill, then the number of candidates equal to the number of offices to be filled, receiving the highest² number of votes, becomes the nominees of the party.

When the primary lists have been arranged the primary election, which is held on the second Tuesday of September, is usually preceded by a period of campaigning on the part of the candidates. The methods which are commonly used in general election are employed in the primary. Professor Merriam states that it is generally conceded that the cost of campaigning when candidates are chosen under direct vote is greater.³ This is obvious, for there are the same expenses for personal canvass, advertising, public meetings, literature, and conveyances, as in the general election. The legal requirement of the candidate to file a statement, sworn to as to its correctness, with the officer with whom his candidacy is filed, tends to limit campaign expenditure. The legal limit of expenditure for personal expenses, which alone are recognized by law, is five thou-

1 Ibid., Sec. 24.

2 Ibid., Sec. 23.

3 C. E. Merriam, Primary Election Laws (1908), p. 119.

sand dollars for a candidate for United States senator; twenty-five hundred dollars for state officer or representative in Congress; and one thousand dollars for all other officers.¹ The costs of the primary campaigns vary with the candidates: in 1920 the filed reports of contenders for nominations show expenditures of from over forty-five hundred dollars for nomination for United States senator to the fee of two dollars for filing acceptance of a place on the ballot. The average reported expense of the eight elective administration officials was approximately seven hundred and ninety-five dollars. The nomination of the Republican candidate for governor was secured with practically no expense since the incumbent in office had no opposition; but at the same election the contender for nomination for lieutenant governor spent seven hundred and fifty dollars.² Securing the nomination for state senator called for the expenditure of one hundred and thirty-eight dollars; that of county sheriff, more than two hundred and fifty.³

As a result of this expenditure of money and effort, less than fifty per cent. of the voters appeared at the poles at the primary election. Of the total number of voters who voted for the Republican candidate for governor at the November election, only thirty-

1 Primary Election Law, Sec. 28 - 29.

2 Files of the secretary of state.

3 Files of county clerk of Weld County.

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seven per cent. voted at the September primary. Similar experience might be noted in connection with other offices, both state and county.¹

Thus it appears that the direct primary does not receive adequate attention on the part of the voters, so, in large measure, its significance is lost; while the costs are considerable, amounting practically to the costs of the general election.

The General Election

With the nominations determined by the direct primary or by petition, the campaign for the general election begins. In this party contest no limitation is now placed upon the amount which may be expended. The legal requirement is that a statement of amounts spent and to whom paid shall be filed by each candidate with the proper official within thirty days after the election.² The amounts for the 1920 election are, on the average, approximately³ the same as those given for the primary of the same year.

As a means of avoiding the control of election by wealth, through contributions to campaign funds by either individuals or corporations, a law was enacted in 1909 to restrict the sources and the amounts of campaign funds.⁴ According to its provisions, the expenses of conducting campaigns to elect state, district, and county officers were paid only by the state and by the candidates.

-
- 1 Files of secretary of state.
 - 2 Session Laws of 1891, p. 170.
 - 3 Files of the secretary of state.
 - 4 Session Laws of 1909, pp. 303 ff.

THE UNIVERSITY OF CHICAGO

There is a strong feeling that the time has come when the people of the world should be able to see the world as it is, and not as it is presented to them by the press and the radio. The time has come when the people of the world should be able to see the world as it is, and not as it is presented to them by the press and the radio.

With the exception of the first volume, the
series, the number of the second volume is 100.
The first volume is now almost out of print, and
the second volume is now out of print. The third volume is
now out of print, and the fourth volume is now out of print.
The fifth volume is now out of print, and the sixth volume is
now out of print. The seventh volume is now out of print, and
the eighth volume is now out of print. The ninth volume is now
out of print, and the tenth volume is now out of print.

1	Index of membership of states
2	<u>General Index of 1955</u> , p. 100
3	<u>Index of the membership of states</u>
4	<u>General Index of 1955</u> , pp. 100-101

Within ten days after nominations for state officers by the political party, the state treasurer was directed to pay to the state chairman of the party, twenty-five cents for every vote cast at the last preceding election for its candidate for governor. The state treasurer paid the entire amount due each party to its state chairman, who was under bonds to distribute one-half among the county chairmen, according to the party vote in the several counties. The amount which any candidate contributed could not exceed forty per cent. of the salary for the first year, and, in case an officer was entitled to fees, not in excess of twenty-five per cent. of the fees attached to the office during the preceding year. Any person or corporation, other than those mentioned, making contributions, was guilty of a felony; and any party committee chairman receiving such contributions was likewise guilty. This novel plan did not receive general favor, and, in 1910, it was set aside by a new law which forbade contributions to the campaign expenses of any candidate from any source whatever.¹

For the conduct of the general election, a detailed plan is provided by statute law. At least thirty days previous to any general election, the secretary of state notifies the county clerks of the election, together with the officers to be elected or the measures to be voted on.² This information is then given to the

1 Session (extraordinary) Laws of 1910, pp. 36-37.

2 Election Laws p. 27.

The first thing I noticed when I stepped out of the car was the cold, crisp air. It was a relief after the warm, humid air of the city. I walked towards the entrance of the building, my eyes scanning the surroundings. The architecture was a mix of modern and traditional styles, with large windows and ornate details. I felt a sense of anticipation as I approached the door.

1970-1971	100
1972-1973	100
1974-1975	100
1976-1977	100
1978-1979	100
1980-1981	100
1982-1983	100
1984-1985	100
1986-1987	100
1988-1989	100
1990-1991	100
1992-1993	100
1994-1995	100
1996-1997	100
1998-1999	100
2000-2001	100
2002-2003	100
2004-2005	100
2006-2007	100
2008-2009	100
2010-2011	100
2012-2013	100
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public through a newspaper having general circulation in the county, and by sending a copy of the notice by mail to judges of election in each precinct, to be posted at the place of voting, at least fifteen days before the election.¹

For the purposes of elections, the county commissioners of the several counties are required to divide them into precincts, and to designate the polling places. The limitation is fixed by law that there be at least one election precinct for every five hundred registered voters. Presiding over each precinct or voting district are three election judges and two clerks, chosen by the judges. The judges are chosen by the county commissioners from party lists submitted for the purpose for the term of one year. In addition to their services as election judges, the three serve as the board of registry to determine the electorate in advance of any election.² In cities of from two thousand to five thousand the precincts may be grouped so that from three to twelve shall constitute a registration district; and when the city contains more than five thousand, the county clerk appoints the registration committee for each precinct.³ In each of the cases mentioned provision is made for the registration of the qualified voters. When the qualified voter is registered, either by the judge of election or by appearing in person, the registration is permanent, unless the voter

1 Ibid., p. 27.

2 Ibid., pp. 88-9.

3 Election Laws, pp. 48 ff.

fails to vote at any election. The penalty in this case is re-registration in person. The effort to make complete registry lists is continued through subsequent revisions of the first lists, when opportunity is given for personal application of the voter for correction of omissions. When the registration has been completed by any board or committee, the registration books are turned over to the county clerk for safe keeping until copies are needed for the election.

Since the acceptance of the initiated measure of 1912, requiring its use, the "headless" ballot has been used in all state elections.¹ The names of candidates are grouped alphabetically by offices rather than by parties, with the party name following the name of the candidate, the one exception is the party grouping of names of presidential electors. At the end of each list of candidates, space is left for names to be written in at the pleasure of the voter, in order that there may be opportunity for voting as desired. The lists of measures, such as, initiated, referred, or constitutional, are placed after the lists of candidates. To vote for any candidate or any measure, a cross is placed in the marginal square at the left of the name or measure.²

On election day, the polls are open from seven in the morning until seven in the evening. The voting process is planned as simply as safety permits. The voter, entering the polling place, announces

1 Session Laws of 1913, pp. 685-687.
2 Election Laws, p. 96.

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his name. If it is found in the registry list he receives one ballot, with the initials of the election judge endorsed on the stub of the ballot. The voter's name is checked off the list with the number of the stub. After the ballot has been marked by the voter, he returns it to the judge who announces the name and the number of the stub, which number must correspond to the number checked against the name on the registry. The stub is removed, the ballot is numbered, the blackened square in the upper left hand corner is turned over the number and pasted down to remain untouched unless the election is contested. The same number is recorded on the poll list with the name of the voter. When all this has been accomplished, the voter receives the ballot back and places it in the ballot box.¹ At the conclusion of the election, before leaving the voting place, the judges and clerks count the ballots and certify to the county clerk the results of the election.²

A feature of the elections that should be noted is the provision for absent voters. That a smaller number of qualified electors may be excluded from the privilege of voting, it is permitted the voter to present a certificate of registration at any voting place within the state, and, after identification in person by one or more voters in that precinct and the administration of the oath that the person offering his vote is a qualified voter in the precinct designated by the registration certificate, to cast his

1 Ibid., pp. 104-5.

2 Ibid., pp. 107-8.

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vote. The ballot, together with the affidavit, is sent by the judge to the local county clerk, who, in turn, forwards it to the county clerk of the home county of the voter. The ballot is finally counted and properly recorded by the board of county canvassers.¹

The final stage in the election process is the canvass of votes. As soon as the returns are received by the county clerk, he takes as assistants two justices of the peace, one of whom, if possible, belongs to a different political party than himself and proceeds to make abstracts of the votes and to deliver certified copies of them to the proper persons. The clerk sends certificates of election to the persons having the highest number of votes for county and precinct offices. If any two or more persons receive the same number of votes, then the clerk and his assistants choose one by lot² who is declared elected.

The abstract of votes cast in each county for the offices of the executive department is delivered to the secretary of state, directed to the speaker of the house of representatives, who opens and announces the vote before a joint assembly of the two houses of the legislature, when it organizes. The person having the highest number of votes for any of the offices is elected; otherwise, a choice is made by the two houses acting jointly. The votes for other offices are canvassed by the state board of canvassers, composed of the governor, secretary of state, auditor, treasurer, and

1 Session Laws of 1915, pp. 221 ff.

2 Election Laws, p. 113.

vote. The ballot, together with the certificate, is sent by the
judge to the local county clerk, who, in turn, forwards it to the
county clerk of the home county of the voter. The ballot is then
by counted and properly recorded by the clerk of county elections.

The first step in the election process is the receipt of
votes. As soon as the ballots are received by the county clerk,
he takes an envelope for the purpose of the count, and as soon as
possible, returns to a sufficient number of votes to be
forwarded to the clerk of the home county and to deliver certified copies
of them to the proper persons. The clerk must certify to the
fact that the ballots were the original copies of votes for which
and received returns. It may be in some cases that the
number of votes, from the clerk and the returns, shall be by the
vote is returned.

The election of votes will be made by the clerk of
the executive department is delivered to the clerk of votes,
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number of votes by up of the clerk is directly returned,
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other officers are answered by the clerk of votes, and
forward of the government, secretary of state, military, treasury, and

attorney general, or any three of them. For the purpose of this canvass the board meets in the office of the secretary of state on the twenty-fifth day after any election, if the returns are all in; but not later than the last Wednesday of December. In presidential years, the same board meets the last day of November to canvass votes for electors. When the results of an election have been canvassed, returns are certified to the secretary of state. If a tie occurs, a decision is made by the board by lot. Certificates of election are sent to proper persons by the secretary of state, and a certified statement is published in a newspaper located at the seat of government. The list of members elected to each house of the legislature is sent to each house as it assembles; and a list of presidential electors elected at any election is sent to each on or before the first Wednesday in December next after the election.¹

Regulation of Election Practises

Throughout the consideration of elections and the electorate, the effort to so direct and control them that the conduct of the elections shall be honest and honorable is apparent. On points of procedure careful detail is specifically stated; little is left to the discretion of officials. In the constitution, the general assembly is directed to pass laws to secure the purity of elections and guard against abuses of the elective franchise.² In conformity with this clause in the constitution, the courts of the state have

1 Election Laws, pp. 112-113.

2 Constitution of Colorado, Art. VII, Sec. II.

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Journal of Health Politics, Policy and Law

Throughout the consideration of electricity and magnetism, it is found that the electric and magnetic fields are not independent, but are related by the laws of electromagnetism. The electric field is produced by electric charges, and the magnetic field is produced by moving electric charges. The electric and magnetic fields are related by the laws of electromagnetism, and the electric and magnetic fields are related by the laws of electromagnetism.

held the franchise privilege in high regard. When, in 1886, the legislature had under consideration an election measure, inquiry was made of the supreme court, as the law permits, as to the opinion of the court on the pending measure, the following questions were propounded:

1. Is it constitutional to enact a law attempting to regulate the machinery of a political party in making nominations of candidates for public office?
2. Can the law take any cognizance of political parties as such?
3. Can the law interfere in any wise with the modes and methods employed by a political party in the nomination of its candidates for public office?
4. Are the provisions of the bill properly subject matter of¹ legislation?

After due consideration the court found no constitutional objection; and the following year a law was enacted which specifically enumerated eight different classes of fraudulent practise in elections: double voting, folding tickets together, stuffing the ballot box, advising fraud, impersonation of a voter, advising impersonation,² bribery or intimidation, and receiving a bribe. In addition to declaring any of these acts misdemeanors and punishable, provision was made that money could not be spent by candidates except for printing or for purposes of holding public meetings.³

1 Merriam, op. cit., pp. 94 ff.

2 Session Laws of 1887, p. 347.

3 Ibid., p. 348.

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The attitude of the court was further expressed when it declared that the legislature may enact necessary laws for the purpose of regulating details, but it cannot, under the guise of regulation, substantially impair the constitutional right of any elector to cast his vote.¹

Again in 1891, the legislature took action to suppress corrupt practise. It was made unlawful to give or receive money or promise employment to influence voting or to discharge or promote employes for that purpose. At the same time individual candidates and chairmen of central committees were required to file statements of election expenditures.² This measure, with the one of 1887, introduced many safeguards for elections; but they did not accomplish all the desired results. The intent of the election laws throughout, either in the primary or in the general elections, is to honestly and effectively safeguard the purity of the ballot. Although there has been a notable effort from the beginning of state government, the results have been far from satisfactory, for, in his inaugural address in 1903, the governor states, "under our present law there seems to be no limit to false registration and illegal and fraudulent voting; all parties charge others with equal guilt."³

In the statutes much detailed consideration is given to the contest of elections.⁴ Decisions of the state courts clearly demon-

26. 1 People ex rel. Eaton v. Dist. Ct. of Arapahoe Co., 18 Colo.,
 2 Session Laws of 1891, pp. 167 ff.
 3 Address of James H. Peabody to 14th General Assembly.
 4 Election Laws, pp. 114 - 122.

The attitude of the courts was different altogether from that of the legislature. The legislature was very much concerned with the question of the constitutionality of the act, and it was very much concerned with the question of the constitutionality of the act. The courts, on the other hand, were not concerned with the question of the constitutionality of the act, but they were concerned with the question of the constitutionality of the act.

It was also a matter of fact that the legislature was very much concerned with the question of the constitutionality of the act, and it was very much concerned with the question of the constitutionality of the act. The courts, on the other hand, were not concerned with the question of the constitutionality of the act, but they were concerned with the question of the constitutionality of the act. The legislature was very much concerned with the question of the constitutionality of the act, and it was very much concerned with the question of the constitutionality of the act. The courts, on the other hand, were not concerned with the question of the constitutionality of the act, but they were concerned with the question of the constitutionality of the act.

In the United States, the question of the constitutionality of the act was a matter of fact. The legislature was very much concerned with the question of the constitutionality of the act, and it was very much concerned with the question of the constitutionality of the act. The courts, on the other hand, were not concerned with the question of the constitutionality of the act, but they were concerned with the question of the constitutionality of the act.

1. Marshall v. United States, 101 U.S. 190 (1879).
2. Marshall v. United States, 101 U.S. 190 (1879).
3. Marshall v. United States, 101 U.S. 190 (1879).
4. Marshall v. United States, 101 U.S. 190 (1879).

strate their meaning.¹ The secrecy of the ballot, about which so much has been said and done, is not so important as its purity. So emphatic has been this principle that it has been the subject of several decisions. One of these is suggestive of them, in general:

When it is clearly established that frauds subversive of the purity of the ballot box and tending to nullify the popular will have been perpetrated by election officers, or others, and the extent of such frauds cannot be disclosed with reasonable certainty, the entire return should be thrown out.²

To avoid interminable difficulties, however, the canvassing boards have refused "to go behind the returns or reject votes or inquire into the validity of the election."³ It has been left to the courts to serve public interest in this manner.

A further means of maintaining elections on a plane of honest procedure is the challenge. There are two forms of this: the challenge of false registration and the challenge of illegal voting on the day of the election. In the first form, a complaint is filed in the county or district court, by any qualified elector, charging illegal registration. This charge must be followed by an investigation by the county or district court to determine whether the name shall be left on the registry list.⁴ The second form of the challenge implies that an elector or judge of election exercises the right to question the voter, when it may appear that a ballot is about to be cast illegally. The challenged must then take an

1 Vigil v. Garcia, 36 Colo., 430; Clanton v. Ryan, 14 Colo., 419.

2 Londoner v. People, 15 Colo., 577.

3 Kindel v. Le Bert, 23 Colo., 385.

4 Election Laws, pp. 74 ff.

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It was a very interesting and instructive session, and I was very glad to be able to attend it. The speaker, Mr. [Name], was a very able and experienced man, and his presentation was very well received. The audience was very large and very attentive, and the session was a great success.

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oath that he is a qualified elector.

In cities of more than five thousand, as a means of purging the registration lists and securing honest elections, the chairman of each political party may name a watcher or challenger to serve at the registration or voting in any precinct. Each party may have also one or two persons to represent the party during the counting and certifying the returns of either primary or general elections. It is provided that no one who is over a number of employees of any business interest may serve as watcher or challenger.²

Thus it appears that numerous precautions against fraudulent practises of any kind are provided by the laws governing elections. Through the inspection of the ballot boxes at the opening of the polls,³ through careful attention to the security of the ballots before and after the count, and through the employment of election officials in pairs of party representatives,⁴ the conduct of the election is jealously guarded.

This interest in the purity of elections is also a present concern of the people. At the last session of the legislature two laws were enacted which penalize officials concerned for violation of the election laws of the state.⁵

1 Ibid., pp. 108, 103.

2 Election Laws, pp. 86, 108.

3 Ibid., p. 101.

4 Ibid., p. 111.

5 Session Laws of 1921, pp. 290 - 291.

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There is a great deal of work to be done in the
 field of the investigation of the history of the
 people of the world, and it is the duty of the
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 the world is a story of the progress of the
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This is the first time that the
 Government has been able to
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Modification of Election Methods

To add to the interest, if not to the success of the electoral system of the state, there has been the elimination of sex as a qualification for the exercise of suffrage. To some students of the subject, the extension of the suffrage to women has meant the addition of an element to the electorate which improves the quality of the election.¹ It is a commendable feature of the experience in equality in suffrage that there never has been on sex lines a division of the electorate on any issue.² In the state elective offices, women have been chosen to serve in both houses of the legislature; three have been elected to the upper and six to the lower house. The office of state superintendent of public instruction is filled continuously by women. But in no other elective offices of the state have women served. In offices in the divisions of the state, they have served in various positions; that of county superintendent of schools quite generally.³

One feature of the elective system of the state which is open to criticism may be modified as a result of experiments that have been tried within the state in local elections. The state elections are by plurality vote. In principle, election by a majority vote is generally thought desirable. But since there is always the possibility, where there are more than two candidates for an office,

1 G. Creel, "What Have Women Done With The Vote?", Century Magazine, March, 1914; Summer, op. cit., p. 92.

2 Congressional Record, 66 Cong. 1 sess., 86.

3 Ibid., pp. 86-7. In the twenty-third session of the general assembly, there were four women in the lower house, but none in the upper. Of the sixty-three county superintendents elected in 1920, fifty-six were women.

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© 2000 Blackwell Science Ltd *Journal of Internal Medicine* 247: 395–402

There have been attempts to do this and it is the only way.

Journal of Management Inquiry 18(6) 709-724

only the positive evidence that we do not have, but also the negative evidence that we do have.

There will be no further action on this matter.

There is no doubt that the results of the study are promising, but the authors also note that the study has some limitations. The study was a pilot study and the sample size was small. The study was also conducted in a single center and the results may not be generalizable to other populations. The authors also note that the study was not a randomized controlled trial and the results may be biased. Despite these limitations, the authors conclude that the study provides evidence that the use of a structured interview can improve the reliability of the results of a study.

THE UNIVERSITY OF CHICAGO

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more in this case. However, it is not clear that the

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a generally accepted practice, but some have inquired as to

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TABLE 1. *Summary of the 1996-1997 season*

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1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.

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that no one will succeed in securing a majority, there is objection to this method. Under an election by plurality, there may be officials who represent the minority of voters.

In 1909 the majority preferential system was adopted by Grand Junction, Colorado.¹ The ballot provides for voting first choice in the second column, and third choice in the third column. When there are four or more candidates, the ballot allows three chances; when there are only three candidates, first and second choices may be expressed; and when there are two candidates, then only one choice is permitted. In no case may more than one choice be expressed for the same person as a candidate. In determining the election, a simple majority elects. If necessary, the second and third choices may be added to the first choice to secure a majority required to elect. After each count the lowest candidate is eliminated; and when only one remains, an election is declared, even if that one does not have a majority. The plan has met with so much approval in the elections in Grand Junction that it has been adopted as the method of conducting elections in the City and County of Denver.² Through this method it becomes possible to ascertain the opinion of the voter with respect to all the candidates and, usually, to secure officers who represent the will of the majority.

¹ Charter of Grand Junction, 1909; C. G. Haines, Principles and Problems of Government (1921), p. 162.

² Municipal Code of the City and County of Denver, adopted in 1917.

CHAPTER III

POPULAR CONTROL OF STATE GOVERNMENT

In addition to the usual means of exercising popular control over state government, such as the organized party system and the electorate operating through the elections, the electorate controls through the initiative, the referendum, and the recall. These "new-¹er weapons of democracy", as they have been called, were introduced, in Colorado by constitutional amendment: the initiative and referendum, in 1910,² and the recall of officers and of judicial decisions, in 1912.³ According to the provisions of these amendments, the people, acting directly at the polls, decide on proposals for legislation, constitutional amendments, and questions of recall.

The Initiative

The initiative is a form of direct legislation by which a certain per cent. of the legal voters of the state or any subdivision of it prepare a constitutional amendment, state statute, municipal charter, or ordinance, and by petition present it directly to the voters for adoption or rejection. This right to petition and to have the petition acted upon is the essential principle of the initiative. The right to propose laws for the state or amendments to the constitution is the first right reserved by the people in the constitutional amendment. A petition of at least eight per cent. of the

1 W. B. Munro, The Initiative, Referendum and Recall (1912),

p. 2. 2 Constitution of Colorado, Art. V, Sec. 1.

3 Ibid., Art. XXI, Sec. 1 - 4; Art. VI, Sec. 1.

CHAPTER IV

THE CONSTITUTIONAL PRINCIPLES OF THE UNITED STATES

In addition to the study of the principles of government, the student should be familiar with the history of the United States. The history of the United States is a story of the struggle for freedom and the establishment of a government based on the principles of liberty and justice for all. The history of the United States is a story of the growth of a nation from a small colony to a great power. The history of the United States is a story of the triumph of the principles of liberty and justice over the forces of tyranny and oppression. The history of the United States is a story of the achievement of a government that is based on the principles of liberty and justice for all.

The Constitution

The Constitution is the supreme law of the United States. It is the foundation of the government and the source of the powers of the government. The Constitution is the document that defines the structure of the government and the rights of the people. The Constitution is the document that guarantees the rights of the people and the powers of the government. The Constitution is the document that is the basis of the government and the source of the powers of the government. The Constitution is the document that is the basis of the government and the source of the powers of the government.

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legal voters is required to propose any measure.¹ No specific directions are given as to the method of determining the number of voters, nor is any distribution of the petitioners over the state required. The full text of the petition, which has for its purpose state legislation or amendments to the constitution, must be addressed to and filed with the secretary of state at least four months before the election at which it is to be voted upon.²

It is the duty of the secretary of state to examine the petition to determine whether it complies with the legal requirements. The legal petition consists of sheets having the form prescribed by the secretary of state and signed only by qualified electors, whose addresses are given, together with the date of the signing. An affidavit of a qualified elector that the petition contains only the signatures of qualified electors is attached.³ When the petition is so verified, it is to be regarded as sufficient if it appears to be signed by the requisite number of qualified electors, unless a written protest is filed within fifteen days of the filing of the petition. In case protest is made, a public hearing must be held by the official with whom the petition has been filed, to determine the sufficiency

1 Ibid., Art. V, Sec. 1ff. Any appointive officer or employee of the state is prohibited from circulating any initiative or referendum petition or to use influence in connection with it. Session Laws of 1913, p. 309.

2 The constitution provides also for preserving to the people of every city, town, or municipality initiative and referendum powers in so far as their local government is concerned. This right is reaffirmed, on the part of the people, when they are given the authority to frame their own charters and to provide for the initiative and referendum. Constitution of Colorado, Art. 20, Sec. 6.

3 Ibid., Art. V, Sec. 1; Session Laws of 1913, p. 310.

of the petition. The findings may be reviewed by any state court of general jurisdiction in the county in which the petition is filed, which decision may in turn be reviewed by the supreme court. That the delay may not be unnecessarily prolonged, the time for a hearing with a decision is limited to sixty days; and the court decisions must be given "forthwith" and "summarily".¹

When the measure appears on the ballot it is by title only. The original draft of the petition is submitted, before it is signed by the electors, to the secretary of state, who, assisted by the attorney general and the reporter of the supreme court, fixes the title.² At the time the secretary of state certifies to the county clerks the names of candidates for office, he also certifies to them the titles of each initiated and referred measure to be voted on at the election. The votes and all measures submitted to the people are counted, canvassed, and returned in accord with the laws governing elections.³

Since it is important that the electorate shall be informed on the questions submitted to them, provision is made for the publication by the secretary of state of any measure once, at least thirty days before the election, in two newspapers, of opposite political faith, if possible, in each county in the state. Any person or organization interested in a measure may have argument for or against it printed with the statement of the measure; provided sufficient

1 Ibid., pp. 311-312.

2 Session Laws of 1919, p. 431.

3 Session Laws of 1913, p. 312-313.

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money is deposited with the secretary of state to pay for the extra¹ expense.

The use of the initiative has been very limited. Since its introduction in 1910, only five laws have been approved by the people. Of the six measures proposed in 1920, the one concerning the hours of employment of members of fire departments was successfully referred to the people.² The others which have been accepted by the people were concerned with the care of the insane, the investment of state school funds, and prohibition enforcement.³ On several occasions the initiative has been used also to amend the constitution. These amendments have been concerned with interests of much importance to the people: the first three which provided for the recall of officials and of judicial decisions and the extension of home rule for cities were adopted in 1912;⁴ the prohibition of the manufacture and sale of intoxicating liquors, in 1914;⁵ the extension of the civil service and the strengthening of the prohibition amendment, in 1918;⁶ and the increase of the maximum rate of taxation in the state in the interest of the state educational institutions, in 1920.⁷

1 Ibid., pp. 313 - 14.

2 Abstract of Votes (1920), table 4.

3 Abstract of Votes (1916), pp. 174-175, 180-181; Abstract of Votes (1918), pp. 26-27.

4 Constitution of Colorado, Art. XXI, VI, XX.

5 Ibid., Art. XXII.

6 Abstract of Votes (1918), pp. 26 - 27.

7 Abstract of Votes (1920), table 4. Five amendments, proposed by voting petitioners, are to be placed on the ballot in November, 1922. They include reapportionment of the senatorial and representative districts, a six million dollar state bond issue for highway construction, reorganization of the public utilities commission so as to divest the home rule cities of control over public utilities, and revision of state taxation methods and the passage of an income tax law mandatory upon the legislature.

1944 and 1945. The results of the study are as follows:

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In the three biennial elections to which reference has been made, the numbers of votes cast on initiated measures have been relatively small. The best showing of interest in the voting was made on a prohibition question when the issue was the determination of the per cent. of alcohol necessary in a beverage to make it intoxicating. Then the vote cast was eighty-three per cent., approximately, of the vote for governor.¹ The least interest in an initiated measure was shown in 1918, when the vote on a civil service measure was fifty-seven per cent. of that for governor.² The average vote on initiated measures has not been, in any election, above seventy per cent. of the vote for governor. This showing indicates that the chief argument for direct legislation has its limitations. On the assumption that the way to get voters interested in public measures is to ask their opinion on measures, the principle of the initiative appears to be sound; in practise, however, the conclusion is not satisfactory.³ With respect to the legislature, the initiative probably has little effect. The early contention of Professor Munro that the initiative tends to shift the responsibility of the legislature to the electorate is discounted by Professor Kimball,⁴ who believes that party responsibility is not seriously weakened nor the character of the legislature lowered.⁵

1 Abstract of Votes, 1916, pp. 172-173.

2 Abstract of Votes, 1918, pp. 26- 27.

3 C. G. and B; M. Haines, Principles and Problems of Government (1921), p. 120.

4 W. B. Munro, Initiative, Referendum, and Recall (1912), pp. 3-4

5 E. Kimball, State and Municipal Government in the United States (1922), p. 224. Members of the senate and house of representatives of the Colorado Legislature confirm Professor Kimball's statement.

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Numerous defects in the practise appear. Paid agents circulate the petition to secure signatures; and these frequently, either through carelessness or deliberate intent to defraud, present illegal signatures. With the comparatively small percentage of voters required, and these not widely distributed, the public may be required to express an opinion on a matter of limited interest. A law may be enacted, consequently, by a minority of the voters. The small group may force an unimportant issue to a vote and incur needless expense.¹ As a result of haste and display of passion, laws may be enacted or provisions inserted into the constitution which, on account of their crudity of form or insufficiency, become seriously objectionable. In providing for constitutional amendment and statutory law, the initiative procedure makes no distinction between them. Without any apparent reason for choice of method, nine constitutional amendments and twelve statutes were proposed by petition in 1912. To judge by the number of votes cast no more interest attached to the amendments than the statutes. More dangerous than any of these defects in the procedure, there is employed the erroneous principle that the way to correct an unsatisfactory condition in the legislature is to take away the power of the official rather than to attempt to improve the quality of the public service.

The Referendum

The second power which is reserved to the people, with respect to legislation, is the referendum. The idea of the referendum has been familiar to the people of the state since the adoption of the

¹ In 1920 the cost to the state of the initiated and referred measures was over thirty-five thousand dollars.

constitution in 1876; but the introduction of the statutory referendum was accomplished in 1910 by an amendment to the constitution.¹ It may be ordered against any act or any part of an act of the general assembly, either by a petition signed by five per cent. of the legal voters or by the vote of the general assembly.² Either method prevents the operation of the law until it has been approved or rejected by the people in an election. In each case the final action is taken by the people.

When a measure proposed by the general assembly is, in the opinion of that body, uncertain as to its approval by the people, it may be submitted to a vote before it becomes operative. The referendum may be ordered also when the legislature does not wish to assume responsibility for the measure under consideration.

When a measure is referred by petition, the procedure is identical with that in the case of the initiative, with the exception that the number of signers of the petition must be equal to five per cent. of the number of legal voters at the last preceding general election.³

Although the measure is provided for in detail in the constitution and a lengthy statute elaborates upon the measure, its operation is practically nullified by the legislature.⁴ A clause was inserted in the constitutional amendment, intended to provide for

1 Art. V, Sec. 1. The referendum power is reserved to the voters of every city and town with respect to all local legislation. The manner of exercising it is left to the local subdivision, with the exception that it is provided that not more than ten per cent. of the legal voters may be required to order the referendum.

2 The referendum provision does not extend to resolutions of the general assembly. *Prior v. Noland*, 68 Colo., 263.

3 *Ibid.*, Art. V, Sec. 1

4 In 1912 six measures were referred by petition; but in recent elections no measures have been so referred.

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TABLE 1. *Continued*

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emergency and for the necessary appropriations of government. The referendum is made to apply against all laws of the general assembly, "except as to laws necessary for the immediate preservation of the public peace, health or safety, and appropriations for the support and maintenance of the department of state and state institutions."¹ The interpretation placed on this clause by the legislature has been most liberal, as evidenced by the action of the twenty-third general assembly. Of the two hundred sixty-five laws passed, one hundred eighteen included the "safety clutch," which prevents the application of the referendum.

The safety clause operates in connection with the emergency clause. The laws enacted by the legislature and signed by the governor do not ordinarily become effective until ninety days have elapsed. The general assembly, however, by a vote of two-thirds of all the members elected to each house, may declare the law an emergency² measure. When this is done, it becomes effective immediately; provided the measure is rendered non-referable by the safety clause. The simple statement that "The General Assembly hereby declares that this Act is necessary for the immediate preservation of the public health and safety," when appended to a bill, removes it from the possibility of being referred. In the absence of the safety clause, every act, though it carries the emergency clause which declares that

1 Ibid., Art. V, Sec. 1.

2 Ibid., Art. V, Sec. 19. The twenty-third general assembly declared one hundred seventy-seven bills emergency measures.

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it "shall take effect and be in force from the date of and after its passage", is subject to reference during a ninety day period. It is only when both clauses are attached that a law goes into effect immediately and is not subject to the referendum.¹

The referendum as an agency of the people to control the action of the legislature has failed conspicuously. The intent of the measure to provide a popular veto on measures which the legislature enacts has been set aside quite completely. The final legislative authority does not rest with the voters. Instead, the members of the legislature have the opportunity to compel the people, through popular election, to decide upon any issue which they themselves may decide to refer. On measures which the legislators wish to make final decision, they attach both the emergency and safety clauses; and they are removed from the possibility of consideration by the voters. This can be done without even the necessity of a vote in excess of the simple majority.

The Recall of Officers

The third method written into the constitution to provide popular control over state government is the recall. By an initiated measure of 1912, the people voted to include in the constitution this device by which a public officer who is not satisfactory to the people may be removed from office.² It applies to every elective public officer of the state; and it may be exercised by the electors of a

1 In re Interrogatories of the Governor, 66 Colo., 319.

2 Constitution of Colorado, Art. XXI, Sec. 1 - 4.

1. The first of these is the fact that the Commission has not yet received any information from the Government of the United States regarding the results of its investigation of the activities of the American branch of the Communist Party in the United States.

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The first meeting between the two organizations in Seattle was held on May 1, 1961, at the home of the Seattle chapter of the NAACP. The meeting was held in the home of the Seattle chapter of the NAACP. The meeting was held in the home of the Seattle chapter of the NAACP.

county, city, or town.¹

The procedure followed in the recall of a public official begins with the circulation of a petition, which must be signed by electors equal in number to twenty-five per cent. of the entire vote cast at the last preceding election for all candidates for the office under consideration. The petition must contain a general statement, in not more than two hundred words, of the reason for the recall. The voters are given instruction by this statement, and they have the exclusive right to decide as to "the legality, reasonableness and sufficiency of such grounds assigned for the recall."² If a written protest is filed in the office of the official with whom the recall petition has been filed, within fifteen days, a hearing must be arranged to give opportunity for sworn testimony to be presented by the protesting party. The decision of the official is subject to review by any state court in the county in which the petition is filed, upon application of the person or a representative of a majority of the signers of the petition. When the petition is sufficient, the governor is required to call an election in from thirty to sixty days from the date of the submission of the petition. If a general election is to occur within ninety days, however, the recall election is held at that time.³

¹ Ibid., Art. XXI, Sec. 1, 4; Gayer v. Stutt, 68 Colo., 422. The constitutional definition of elective officer includes every person who has authority to exercise any public function. The authority may be acquired by appointment or designation by law, as well as by election.

² Ibid., Art. XXI, Sec. 1.

³ Ibid., Art. XXI, Sec. 2.

The official whose conduct is the occasion of the recall petition is permitted to resign within five days after the petition is filed; otherwise the recall election takes place. On the official ballot, the reasons for the recall are set forth in not to exceed two hundred words; and the officer's justification of his action is printed in not more than three hundred words. The public official is partially safeguarded against his political opponents by the provision that no recall petition shall be circulated or filed against him until he has actually held his office for at least six months, except in the recall of a member of the general assembly, when the first step may be taken five days after the convening of the general assembly after his election.¹ If a recall election fails to eliminate the officer, any further attempt against him requires a petition signed by twice as many petitioners as in the first trial. In case of the failure to recall an officer in any election held for the purpose, the legislature is authorized to make appropriation to reimburse the official for the actual expenses of the election.²

On the same ballot, the names of candidates to succeed the person sought to be recalled are printed. These candidates are nominated by petition, as provided by law for regular nominations for the same office, and the petitions are required to be filed with the proper official not less than fifteen days before the election. The name of the person against whom the petition is filed cannot appear in the list of candidates.

1 Ibid., Art. XXI, Sec. 3 - 4.

2 Ibid., Art. XXI, Sec. 4.

In determining the results of the election, no vote is counted for any candidate, unless the voter also voted for or against the recall of the person sought to be recalled. If the majority of votes are against the recall, the official continues in office; but if the majority of votes favor the recall then the candidate having the highest number of votes assumes the duties of the office.¹

Although every type of state official is within the scope of the law, the recall of a state official has not been accomplished in any case. In the instances in which the law has been used, its operation has shown the defects in the principle of the recall of public officials. The law includes the recall of judges, and an attempt to recall a district judge probably has been the most interesting application of the constitutional provision. At the conclusion of a sensational trial, the jury returned a verdict. The attorney for the defendant asked for thirty days in which to file a motion for a new trial, to which the prosecuting attorney made no objection. The judge then announced his conclusions from the evidence, and then asked the district attorney, who was present but had not participated in the trial, for his opinion. He announced that he entirely concurred in all that the judge had said; and he advised, instead of granting a new trial, that the case should be dismissed. He filed in writing his reasons for advising the dismissal of the case, which were principally that the prosecuting witness was a confessed criminal and had made divergent statements with reference to the case. The case was dismissed.²

1 Ibid., Art. XXI, Sec. 3.

2 Colorado Bar Association Report (1915), pp. 59 - 60.

It is interesting to observe that the results of the studies, as they are presented, are not only in themselves, but also in the way they are presented. It is interesting to observe that the results of the studies, as they are presented, are not only in themselves, but also in the way they are presented.

It is interesting to observe that the results of the studies, as they are presented, are not only in themselves, but also in the way they are presented. It is interesting to observe that the results of the studies, as they are presented, are not only in themselves, but also in the way they are presented.

Following the trial a recall petition was circulated. The grounds for the recall were stated as follows:

We are advised and therefore charge that the judge arbitrarily, unjustly, and in an unjudicial spirit set aside, and held for naught the verdict . . . of the jury; that he indulged in unbecoming . . . criticism of the jury; and that he is disposed . . . to arbitrary and oppressive conduct.¹

Over a period of fifteen weeks, paid agents secured approximately four thousand alleged signatures, with addresses given some outside the judicial district and some outside the state.² But before any action was taken by the secretary of state, more than twenty per cent. of the signers of the petition demanded withdrawal of their names, on the ground that "the said petition was signed . . . through misinformation and misrepresentation as to the facts upon which it was based."³

In the meantime, a protest was filed by the judge with the secretary of state, in accordance with the constitution, within fifteen days after the date of filing the recall petition.⁴ The contention was made, among other objections, that the law was invalid, that it did not apply to the district judges, and that the petition was insufficient. The court decision which settled the matter was not concerned with any of these contentions; for mandamus proceeding in the district court sought to compel the secretary of state to proceed with plans for an election. The court took action on the sole ques-

1 Petition for the recall from office of H. P. Burke, Judge of the District Court in and for the Thirteenth Judicial District of the State of Colorado.

2 Files of official material, office of Judge Burke.

3 Copy of official papers, office of Judge Burke.

4 Art. XXI, Sec. 1

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Example for the interval $\alpha = 0.05$ is shown in Figure 1.

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tion: Were the protests filed in time? The decision against the recall petitioners by the district court was upheld by the state supreme court.¹ Thus, unfortunately, the court decisions did not deal with the principles of the recall nor was any interpretation placed upon the law.

The chief interest which is attached to the incident is in the operation of the law and the possibilities connected with its use. In this case, obviously, as an agent of popular control over men in office, the recall was a failure. The district judge sought to be recalled was elected to the state supreme bench three years later; and the favorable vote in the counties of his district was greater than in any other county of the district.² Members of opposing political parties, as well as members of the judge's own party, condemned the attempt to recall the district judge as a miserable failure and utterly without reason to support it. The citizens heard of the recall without learning the baselessness of the action.³ A committee selected by the state bar association to investigate the conduct of the judge and district attorney in the case of *People v. Sasse*, reported as follows:

We find nothing in the evidence of the case which causes us to doubt the honesty and sincerity of their action or which impeaches the possible correctness of their judgment.

We regard the use of the recall as proposed by those who differ from them as unwise, and tending to obstruct the due administration of justice rather than to aid it, and tending to bring the recall itself into disrepute.⁴

1 Legal transcripts, office of Judge Burke; *Landrum v. Ramer*, 64 Colo., 82.

2 *Abstract of Votes* (1918), table opposite p. 6.

3 Statement of chairmen of democratic and republican central committees of Logan County, reported in transcripts of official material in Judge Burke's office.

4 Colorado Bar Association Report, 1915, pp. 188 - 189.

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1. Large quantities of white sugar, refined sugar, and other foodstuffs were found in the warehouse.

Thus the proposed recall was condemned by a considerable number of those who signed the petition and later withdrew their names, by official representatives of the two main political parties, by the legal fraternity of the state through its association, and by the people of the judicial district who elected the official sought to be recalled to the higher judicial office, to membership in the supreme court of the state.

Recall of Judicial Decisions

The general trend toward popular control of government which has been marked by the initiative, referendum, and recall has found expression also in the recall of judicial decisions. The courts have not been performing their functions with such a high degree of efficiency that the people have been entirely satisfied with their work. This is especially true with respect to social and industrial questions. The dissatisfaction of the people of Colorado with the action of the state supreme court was expressed in relation to the decision which declared unconstitutional the law providing an eight-hour day for persons in certain occupations.¹ The same law was proposed as a constitutional amendment in 1901 and was made a part of the constitution by its adoption at the following election.² The law which was declared repugnant to the constitution and which was later made a part of it provided "for a period of employment not to

1 In re Morgan, 26 Colo., 45 .

2 Constitution of Colorado, Art. V, Sec. 25 a; W. F. Dodd, "Social Legislation and the Courts", Political Science Quarterly, Vol. 28, pp. 1 - 17.

There are several points to be considered in this connection. First, the proposed work is not intended to be a complete revision of the existing literature, but rather a critical analysis of the existing literature. Second, the proposed work is not intended to be a comprehensive survey of the existing literature, but rather a critical analysis of the existing literature. Third, the proposed work is not intended to be a comprehensive survey of the existing literature, but rather a critical analysis of the existing literature.

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exceed eight hours within any twenty-four hours (except in cases of emergency where life or property is in imminent danger) for persons employed in underground mines or other underground workings, blast furnaces, smelters; and any ore reduction works or other branch of industry or labor injurious or dangerous to health, life, or limb."¹

The law had been passed by the legislature, the attorney general contended, as a health regulation which was within the range of the police powers of the state. The court held that the act was unconstitutional and void because it was an unwarrantable interference with the rights of both employer and employee in making contracts relating to private business, and that it was contrary to the bill of rights, which guarantees to all persons their rights of personal liberty and of acquiring property. And further, it was declared that the act was unconstitutional because it arbitrarily singled out a class of persons and imposed upon them restrictions in contravention of that provision of the constitution prohibiting class legislation.²

The action of the court in relation to the law illustrates the issue involved in the judicial referendum. The court interpreted the constitution in a different manner than the legislature. The solution of the difficulty was reached by an amendment to the constitution. Thus the action of the legislature was sustained by the

¹ Session Laws of 1899, p. 232; Constitution of Colorado, Art. V, Sec. 25 a.

² In re Morgan, 26 Colo., 415.

people; and the position of the court was disapproved.

Whenever a law, enacted by the legislature, is declared unconstitutional, the interpretation of the constitution by the two bodies differs. It remains for the people to declare which interpretation of the constitution it is desired shall be observed, if any further action is to follow. The proponents of the judicial referendum contend that the legislature and the supreme court are each agents of the people and when they disagree over an interpretation of the constitution, the people shall decide the controversy.¹ On the other hand, it is regarded as dangerous to the security of life and property to give to the people the direct power to decide a constitutional question. The estimate of Elihu Root of the judicial recall system well states the position of the conservative:

We must choose between having prescribed rules of right conduct, binding in every case so long as they exist, even though there may be occasional inconvenience through their restraint upon our freedom of action, and having no rules at all to prevent us from doing in every case whatever we wish to do at the time. A sovereign people which declares that all men have certain inalienable rights, and imposes upon itself the great impersonal rules of conduct deemed necessary for the preservation of those rights, and at the same time declares that it will disregard those rules whenever, in any particular case, it is the wish of the voters to do so, establishes as complete a contradiction to the fundamental principles of our government as it is possible to conceive.²

1 D. R. Richbery, "Constitutional Growth Through Recall of Decisions", The Annals of American Academy of Political and Social Science, Vol. 52, pp. 25 - 36.

2 Quoted by R. G. Brown, "The Judicial Recall - A Fallacy Repugnant to Constitutional Government," The Annals of American Academy of Political and Social Science, Vol. 52, p. 271.

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The people of the state met the issue by adopting an initiated amendment to the constitution. The provision of the constitution known as the recall of judicial decisions became effective in 1913. The term used is a misnomer, for it is not the intent of the measure to make possible a reversal of court procedure in general. The real and only purpose is to refer to the people for a decision when the action of the legislature is held to be contrary to the principles of the constitution of the state or the Constitution of the United States.¹ Since the only court which has this jurisdiction is the state supreme court, the recall provisions apply only to the decisions of this court.²

By the amendment the conditions regarding the action of the court are made such that the recall may operate. Before the decision of the court which declares any law of the state to be in violation of constitutional principles becomes effective, certain limitations are imposed: the decision must be filed in the office of the clerk of the supreme court within ten days after it is made; it does not become binding until sixty days after such filing; and during the sixty-day period, a referendum petition, signed by not less than five per cent. of the qualified electors and filed with the secretary of state, may request that the law be submitted to the people for adoption or rejection at an election to be held in compliance with the

1 Session Laws of 1913, p. 678. The same law applies with force to a city charter or an amendment to it adopted by the people.

2 Ibid., p. 678.

The people of the state and the people of the nation are interested in the results of the investigation. The results of the investigation are as follows: The first result is a statement that it is not the intent of the government to maintain a system of control over the people. The second result is a statement that the government is not interested in the results of the investigation. The third result is a statement that the government is not interested in the results of the investigation. The fourth result is a statement that the government is not interested in the results of the investigation. The fifth result is a statement that the government is not interested in the results of the investigation. The sixth result is a statement that the government is not interested in the results of the investigation. The seventh result is a statement that the government is not interested in the results of the investigation. The eighth result is a statement that the government is not interested in the results of the investigation. The ninth result is a statement that the government is not interested in the results of the investigation. The tenth result is a statement that the government is not interested in the results of the investigation.

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law. If a majority of the votes cast approve the law, it becomes effective at once, notwithstanding the decision of the court.¹

In the experience of the people of Colorado, the system has not been highly regarded. No successful use of it has been made; and the supreme court has declared that its decisions are not subject to review, suspension, or reversal.²

If this recent decision of the court is regarded as final, there still remains to the people a check upon the action of the court by means of the power of constitutional amendment. Although this is generally regarded as a slow, cumbersome process, in Colorado, by the use of the initiative, it can be accomplished in a comparatively short period.³ The opportunity to use this substitute for the recall of judicial decisions may account for the failure of the people to be concerned about the new measure, which provides for the recall of a single decision and makes no provision for the establishment of a general rule.

1 Ibid., pp. 678 - 679.

2 People v. Western Union Telegraph Co. et al., 198 Pacific

3 See page 62.

Page 11 of 11

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There is nothing in this paper that would suggest that the authors are not aware of the fact that the results are not statistically significant.

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Journal of Cellular Biochemistry 82:103–112 (2001)

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Journal of Management Studies, 20(6), 791-806.

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CHAPTER IV

THE STATE LEGISLATURE

Apportionment of Members

In establishing the legislative power of the state, the constitution provides for a general assembly, which consists of a senate and a house of representatives, the members of which are elected by the people.¹ The membership of each house is apportioned according to the census enumeration of the inhabitants. The first session of the general assembly which meets after the census has been taken by the state or by the United States is required to reapportion for senators and representatives, "on the basis of such enumeration according to ratios to be fixed by law."²

The original provision for the general assembly required that the senate should consist of twenty-six members and the house of representatives, of forty-nine members, until 1890. After this date the number could be increased, keeping the proportionate number in each house; provided that the total membership of the general assembly should never exceed one hundred.³ The general assembly, consequently, has increased the number of senators to thirty-five and the number of representatives to sixty-five.⁴ In making provision for the election of the members of the senate, the state has been divided into twenty-seven senatorial districts, each of which includes from one to five counties. All districts have one senator each, except the first district which

1 Art. V, Sec. 1.

2 Constitution of Colorado Art. V, Sec. 45.

3 Ibid., Art. V, Sec. 46.

4 Session Laws of 1891, pp. 22 - 24.

SECTION 17 THE STATE DEPARTMENT Department of Justice

is established the legislative power of the state, the executive power is vested in a general assembly, which consists of a senate and a house of representatives. The members of both are elected by the people. The members of the senate are elected to the office of six years, and the members of the house of representatives to the office of two years. The first session of the general assembly is held in the month of January. The first session of the senate is held in the month of January, and the first session of the house of representatives is held in the month of February. The first session of the general assembly is held in the month of January, and the first session of the senate is held in the month of January, and the first session of the house of representatives is held in the month of February.

The judicial power is vested in a supreme court, which consists of five judges, and in a court of appeals, which consists of three judges. The judges of the supreme court are elected by the people for a term of six years, and the judges of the court of appeals are elected by the people for a term of six years. The first session of the supreme court is held in the month of January, and the first session of the court of appeals is held in the month of February. The first session of the supreme court is held in the month of January, and the first session of the court of appeals is held in the month of February. The first session of the supreme court is held in the month of January, and the first session of the court of appeals is held in the month of February.

is Denver County, with seven senators, and the second and third districts, with two each.¹ In like manner, the state is divided into forty-four districts for the election of members of the house of representatives, each of which includes from one to three counties. The number of representatives from each district varies from one to twelve.² The basis of the apportionment is, for the senate, one senator for the first 10,000 inhabitants in the district and one additional for each 20,000 or fraction over 15,000, in excess of the 10,000; for the house of representatives, one representative for the first 2,000 inhabitants in the district and one additional for each 15,000 or fraction over 12,000, in excess of the 2,000.³

The limitation is placed on the legislature, in making the division of the state into districts, that the counties composing a district shall be contiguous and as compact as possible, and that no county shall be divided in the districting.⁴ By this constitutional provision the effort was made to preclude the possibility of that arrangement of the electoral districts, called gerrymander, which enables the majority party of the legislature to carry the greatest possible number of votes.

The discrimination against the cities in the apportionment of members of the legislature, which is a common condition in the United States,⁵ is apparent in Colorado. The City and County of Denver has

1 Session Laws of 1917, pp. 42 - 45.

2 Session Laws of 1913, p. 522.

3 Mills Annotated Statutes, Sec. 160. One district (Denver County) has twelve representatives; one district, four; one district, three; five districts, two each; and thirty-six, one each.

4 Constitution of Colorado, Art. V, Sec. 47.

5 A. N. Holcombe, State Government in United States (1916), pp. 246 - 7.

a representation of seven members in the senate and twelve in the house of representatives, or nineteen per cent. of the total membership. The population of the district is twenty-seven per cent. of the total for the state. Stated in other terms, the district representative in the senate represents 39,695 inhabitants; and, in the house of representatives, 21,374 inhabitants. In the same general assembly, a representative from San Juan County represents 1,700 inhabitants.¹ The discrimination is further apparent in the comparison of property values and taxation, for Denver County has twenty-three and five-tenths per cent. of the taxable property of the state and pays this per cent. of the state taxes.²

The general assembly has not been concerned, to any great degree, in recognizing the constitutional requirement relative to the taking of a census of the state in order to have, when using the federal census, a basis for reapportionment of members every five years. In 1891, in accord with the provision that the number might be increased to one hundred, a new apportionment was made; in 1909, the next move was made; and again in 1913 a re-districting of the state was made for purposes of representation in the senate and house of representatives.³ Aside from the modification introduced into the representation in the senate in 1917,⁴ the matter has received attention only three times in three decades. The obvious expectation of rapid change in the population of the state

1 Municipal Facts, Vol. IV, p. 8.

2 Ibid., p. 8.

3 Session Laws of 1891, p. 22; Session Laws of 1909, p. 474; Session Laws of 1913, p. 522.

4 Session Laws of 1917, p. 424.

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The present assembly was not elected, it was elected in 1917, in consequence of the constitutional amendment relative to the election of a Senate in the State of New York, when only the United States, a Senate for representation in number with the House. In 1917, it was elected with the condition that the Senate should be increased in the number of its representatives and that it should have more and more and more in 1917 a 14-branching of the State and with the purpose of representation in the Senate. A House of Representatives. While from the legislative branch, good into the representation in the Senate in 1917, the Senate was created separate from the House in 1917. The

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which led the makers of the constitution to provide for frequent re-apportionment has not been realized. On the other hand, the re-apportionment does not appear to have been made with the special advantage of the party in power at the time as the first concern. When the last apportionment of the state was made, in 1913, for membership in the house of representatives, the democratic party was in control.¹ The subsequent elections have showed varying results: Three times partisan control has changed. The following results were obtained in the election of 1916:²

	Votes Cast	Per Cent. of Votes Cast	Number of Rep- resentatives	Per Cent. of total Representatives
Democrats	151,962	40.2	38	58.4
Republicans	117,723	31.3	27	41.5
Socialists	12,495	3.3	0	0
Liberals	3,025	0.8	0	0
Others	8			

In 1920 the following results are noted:³

	Votes Cast	Per Cent. of Votes Cast	Number of Rep- resentatives	Per Cent. of total Representatives
Republicans	174,488	59.5	58	97.4
Democrats	118,440	40.4	7	2.5
Others	2			

1 Stone, W. F., History of Colorado (1918), Vol. I, p. 446.

2 Abstract of Votes, 1916.

3 Abstract of Votes, 1920

4 The Democratic party was divided so that the socialists and others were joined with a faction of the party. Two candidates were named on the ballot.

There is no doubt that the Government has been successful in its efforts to bring about a more efficient and economical use of the country's resources. The Government has been successful in bringing about a more efficient and economical use of the country's resources. The Government has been successful in bringing about a more efficient and economical use of the country's resources.

Yates says the law is "a step in the right direction" but that it is "not a complete answer" to the problem of child pornography.

Year	Age	Sex	Length	Weight	Wing	Tail
1900	10	M	180	1.2	110	100
1901	11	F	185	1.3	115	105
1902	12	M	190	1.4	120	110
1903	13	F	195	1.5	125	115
1904	14	M	200	1.6	130	120
1905	15	F	205	1.7	135	125
1906	16	M	210	1.8	140	130
1907	17	F	215	1.9	145	135
1908	18	M	220	2.0	150	140
1909	19	F	225	2.1	155	145
1910	20	M	230	2.2	160	150

Date of birth: 1942-01-01 Date of death: 1942-01-01 Age: 0 years
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2.50	6	2.50	100.00	100.00
2.75	4	2.75	100.00	100.00
3.00	2	3.00	100.00	100.00

doi:10.1371/journal.pone.0141402.g002

4. The Government has agreed to fund the research.

In each election the party polling the largest vote for governor also had the majority of the representatives in the lower house of the legislature. In each election the majority of members was a greater proportion than the party vote for governor would indicate. Though many explanations for these discrepancies may be offered, it is sufficient for the purposes of this discussion to note that the majorities in the house of representatives have corresponded to the party majorities generally. Similar conditions have prevailed with respect to the senate also. The state laws which require that representatives be elected by districts composed of contiguous and compact territory and sending representatives on a pro rata population basis have been effective in establishing, in a fair degree, party strength in the state.

Organization of the Legislature

The men who are chosen to express the will of the people in the general assembly are elected for terms determined by the constitution: the senators for four years and the representatives for two years.¹ The qualifications for both representatives and senators require the age of twenty-five years, citizenship in the United States, and residence within the district in which they are chosen for at least twelve months next preceding the election.² In addition to this, no member of the general assembly may hold any other civil office under the state or any office under the United States.³ For their services the senators and representa-

1 Constitution of Colorado, Art. V, Sec. 3.

2 Ibid., Art. V, Sec. 8.

3 Ibid., Art. V, Sec. 4.

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tives are each paid one thousand dollars for each biennial period,¹ together with all actual and necessary traveling expenses. The appropriation for this part of the cost of the legislative department for the biennium 1921-1922 was one hundred forty-five thousand dollars. There was added to this for clerk hire, printing and incidentals over fifty thousand dollars.² The financial welfare of the people is safeguarded by the general provision of the constitution that members of the general assembly may not receive other compensation, that no general assembly may fix its own compensation, and that no member of either house may, during the term for which he is elected, receive any increase of salary or mileage,³ under any law passed during the term.

Although the first meeting of the session of the general assembly is on the first Wednesday of January following the election, the term of members commences on the first Wednesday of December preceding the meeting.⁴ At twelve o'clock on the day set by law for the opening of the session, the members of each house assemble to elect by ballot a committee on credentials to consider and to report on the credentials of those claiming election.⁵ The certificates of election have previously been filed with the clerk of each house by the secretary of state.⁶ Each group proceeds to organize: the senate chooses a speaker pro tempore; the house of representatives, a speaker; and each house, such other officers as it may deem necessary.⁷ In passing on the credentials

1. Ibid., Art. V, Sec. 6.

2. Session Laws of 1921, pp. 72, 73, 91.

3. Constitution of Colorado, Art. V, Sec. 6, 9.

4. Ibid., Art. V, Sec. 7; Mills Annotated Statutes, Sec. 3310.

5. Ibid., Sec. 3312-3313.

6. See above, p. 49.

7. Constitution of Colorado, Art. V, Sec. 10; Mills Annotated

Statutes, Sec. 3313.

There are many ways in which the Government can help to improve the health of the people. One of the most important is to provide a safe and healthy environment. This can be done by controlling pollution, improving housing conditions, and ensuring access to clean water and sanitation. Another important way is to provide access to healthcare services. This can be done by building more hospitals and clinics, training more healthcare workers, and providing financial support to those who cannot afford care. Finally, the Government can also help to improve the health of the people by promoting healthy lifestyles. This can be done by encouraging physical activity, providing information on healthy eating, and implementing tobacco control measures. All of these measures are essential for improving the health of the people and reducing the burden of disease.

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of members, each house is judge of the election returns and the qualifications of its own members.¹ The practice of selecting a committee on credentials to pass on the validity of the certification of members has led to frequent delay in perfecting the permanent organization through party manipulation.²

In the plan of organization of the general assembly, the senate is presided over by the lieutenant governor, whose position as presiding officer is taken by a president pro tempore, in case the former is unable to serve.³ The president of the senate does not have a vote except in case of a tie; but as a presiding officer he has influence. The power of recognition carries with it the possibility of influencing the conduct of business, although the rules of the senate provide that preference shall be given a senator who has not spoken on the subject, when the presiding officer is designating from two or more the one who may have the right to address the senate.⁴ The assignment of bills to committee after their first reading gives to the presiding officer in the senate a certain direction and control over legislation, especially since the committees to which they are assigned may be appointed by him, when the bills do not properly go to any of the standing committees.⁵

The standing committees of the senate, of which there are twenty-nine, are selected by resolution of the senate at the beginning

1 Ibid., Sec. 3313; Senate Rules, 1919, pp. 50 - 51.

2 W. H. Dodds, Procedure in State Legislation (1918), p. 20.

3 Constitution of Colorado, Art. IV, Sec. 14.

4 Ibid., Art. V, Sec. 10.

5 Senate Rules, 1919, p. 21.

6 Ibid., p. 41

and the other two, which are the most important, are the

It is the duty of the Government to protect the public health and to prevent the spread of disease. The Government is responsible for the health of the people and for the prevention of disease. The Government is responsible for the health of the people and for the prevention of disease. The Government is responsible for the health of the people and for the prevention of disease.

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 DIVISION OF THE PHYSICAL SCIENCES
 DEPARTMENT OF PHYSICS
 530 SOUTH EAST ASIAN AVENUE
 CHICAGO, ILL. 60607
 U.S.A.
 TEL. 312/937-1234
 FAX 312/937-1234
 E-MAIL: PHYSICS@CHICAGO.EDU
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The standing committee of the House of Representatives will

1. The first part of the report is a general introduction to the project, which includes a statement of the problem, the objectives of the study, and a brief description of the methodology used.

of each regular session of the general assembly. They do not have the power to suppress measures, for the committees are required "to report upon all matters referred to them without unnecessary delay," and in case of adverse report they are required to state explicitly their reasons for such action. In fact, the bill, after its first reading, is referred to the appropriate standing committee "for the single purpose of considering whether or not the bill shall be printed." If the bill is not reported to the senate within three days, any senator may, by giving at least one day's notice, call for the report. Unless the committee is excused by the senate such report must be made within three days after the notice.¹

Many provisions are made to prevent delay in legislative procedure. An effective measure to prevent "filibustering" or undue interference with legislative action is the cloture rule for the senate. Debate may be closed at any time not less than one hour from the adoption of a motion to that effect, and, by a majority vote of all the members, an hour may be fixed for a vote upon the pending measure.² To secure the majority necessary to do business in either house a smaller number may adjourn from day to day and compel the attendance of absent members, and no senator may absent himself without leave, except temporarily.³ No senator may speak more than twice on the same day upon the same question, nor for more

1 Ibid., p. 42.

2 Ibid., p. 20.

3 Constitution of Colorado, Art. V, Sec. 11; Senate Rules, 1919, p. 28.

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than two hours on the same question, without leave of the senate. At no time, without consent, may a senator interrupt the business, except it be to raise a question of order.¹ When a vote is taken, every senator present must vote, unless the senate excuses him. A motion to reconsider may come only from a member voting on the prevailing side, and it must then be decided by a majority vote without debate.² As a further precaution against delay in the business, provision is made for the "call of the senate." Any five senators may make the demand at any time when a vote is not being taken. The absent members, for whose absence no sufficient excuse is made, are sent for and taken into custody by the sergeant-at-arms, and brought before the senate. Unless the majority of those present vote to excuse them, they are reprimanded by the president for neglect of duty and fined.³ In case of disagreement between the two houses which tends to interrupt the proceedings, a regulation provides that the senate may recede or ask for a conference.⁴ At no time may either house adjourn for more than three days,⁵ nor to any other place without the consent of the other.

The conditions pertaining to the house of representatives are similar in many ways to those with respect to the senate. In the more numerous branch of the legislature, the selection of the presiding officer is an interest of grave importance, since he has

1 Senate Rules, pp. 29 - 30.

2 Ibid., pp. 31 - 32.

3 Ibid., pp. 34 - 35.

4 Ibid., p. 34.

5 Constitution of Colorado, Art. V, Sec. 15.

[illegible]

The Commission believes that the issue of representation of the people is not a matter of mere technicality. It is a matter of principle. The Commission believes that the people should have a direct say in the election of their representatives. It believes that the people should have a direct say in the election of their representatives. It believes that the people should have a direct say in the election of their representatives.

extensive powers and great influence. The speaker, in fact, occupies much the same position that the speaker of the federal chamber did previous to 1911. The speaker is elected primarily to preserve order and to insure the proper conduct of business, in accord with the rules of the house.¹ This is a difficult task and involves the decision of points of order. Since any member may appeal from the ruling of the chair, the authority of the speaker is curtailed.² In practice, however, this right may mean little, for a member of the minority is really appealing to the majority and, consequently, may expect little support against the speaker who represents the majority. On the other hand, a member of the majority will not stand in the way of his faction by opposing its leader.

In the house of representatives no one may address that body unless recognized by the presiding officer.³ This gives the speaker authority to name the member who is entitled to the floor, within certain limitations, and to control the procedure for political purposes. The limitation on this authority of the speaker is partially fixed by the order of business being established by rules of the house.⁴ Then, too, six committees have the privilege of reporting at any time.⁵

A still greater prerogative of the speaker is the appointment of all committees, whether standing, joint, or special.⁶ This power,

1 House Rules, p. 34.

2 Ibid., p. 18.

3 Ibid., pp. 25, 27.

4 Ibid., pp. 33 - 34.

5 Ibid., p. 49 - 50.

6 House Rules, p. 18. The House Journal (1919) mentions fifteen conference committees and seven special committees.

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The first of these is the fact that the
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It is a very common mistake to suppose that the only way to get the most out of a book is to read it straight through from beginning to end. This is not necessarily the best method, especially if the book is long and the subject is complex. It is often better to read a few chapters at a time, or to read a chapter here and there as you need it. This allows you to focus on the parts of the book that are most important to you, and to skip over the parts that are less relevant. It also allows you to take breaks when you need them, and to return to the book when you are ready to continue. In short, the best way to get the most out of a book is to read it in a way that works for you.

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together with his membership on the committee on rules,¹ gives great influence to the speaker in determining the character of the legislation of the house. By a judicious distribution of the members, he secures the co-operation of his friends on the important committees; and, by the discreet distribution of bills among committees, he is² able to decide the fate of measures. Through this appointive system the speaker has it in his power also to make or mar the legislative record of a member. Membership on the committee on appropriations and expenditures, or the judiciary committee, for example, carries prestige and affords opportunity for attracting public attention. In contrast membership on the committee on printing or the committee on federal relations would gain little publicity or favor³ with the constituency.

This source of authority and strength of the speaker is limited quite effectually by conditions which must necessarily be met. The presiding officer gains his position through the support of the group which must be recognized in making committee appointments. Important places must be available for recognized party leaders. Should the party be pledged to any particular policy, this must be given attention in selecting committees which may be required to deal with it.

1 Ibid., p. 19. In a recent special session, the rules committee demanded modification of a bill before it would give it a place on the calendar. "I am confident", the speaker is reported to have said for publication, "the rules committee in the house will not permit the bill to go on the calendar unless changes are made to insure these conditions." Rocky Mountain News, April 22, 1922.

2 C. A. Beard, American Government and Politics (1910), p. 533.

3 No bills were referred to the last mentioned committees.

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There is a certain amount of work to be done in the field of the study of the history of the United States. The study of the history of the United States is a very important part of the study of the history of the world. The study of the history of the United States is a very important part of the study of the history of the world. The study of the history of the United States is a very important part of the study of the history of the world.

1. The following information was obtained from the files of the Federal Bureau of Investigation, Bureau of Investigation, Department of Justice, Washington, D. C., on the subject of the above named individual, who is known to the Bureau as "John Doe".

In a similar manner, the varied sectional interests of the state may require recognition. It is obvious that such committees, for example, as agriculture and irrigation and mines and mining need sectional consideration in the selection of membership. Long terms of service demand promotion and chairmanships. But, quite as compelling as any of these claims for recognition, there is the constant need to consider ability in arranging the membership of committees.

The number of committees in the house, thirty-nine, is greater by ten than the number in the senate.¹ The membership of the house committees varies from five to thirteen in number.² This gives a total of 369 committee positions, so that each member may be, on an average, on between five and six committees. The actual placement on the committees ranged, in 1921, between four and seven. When a

1 The Senate rules (1919) provide for the following committees: agriculture and irrigation, banking, City and County of Denver, constitutional amendments, corporations, county affairs, education and educational amendments, enrollment, finance, fish and forestry and game, horticulture, insurance, judiciary, labor, medical affairs, military affairs, mines and mining, printing, privileges and elections, railroads, reapportionment, revision and engrossment, rules, state affairs and public lands, state institutions and public buildings, stock, supplies and expenditures, temperance, and industrial relations.

The House rules (1921) provide for the following additional committees: appropriations and expenditures, criminal jurisdiction, federal relations, fees and salaries, house expenses, mercantile and manufacturing interests, penitentiary, roads and bridges, state canals and reservoirs, and towns and cities.

2 The following standing committees have thirteen members: corporations, railroad, agriculture and irrigation, mines and mining, state institutions, and appropriations and expenditures. The following have eleven members: judiciary, Denver City affairs, and criminal jurisprudence. The following have five members: rules, revision and engrossment, and enrollment. All the other committees have nine members each.

It is a matter of fact, that the United States has been the only country in the world which has not only been able to maintain its position in the world, but also to increase it. This is due to the fact that the United States has been able to maintain its position in the world, and to increase it, by the use of its power.

[illegible]

1. The Board of Directors (BOD) of the Corporation has the honor to acknowledge the receipt of the letterhead memorandum (LHM) dated 10/10/80, from the Department of Justice, Office of the Inspector General, regarding the alleged mismanagement of the Corporation's financial affairs. The BOD is pleased to inform you that the Corporation has taken prompt action to address the concerns raised in the LHM.

2. The BOD has conducted a thorough review of the Corporation's financial records and has determined that the alleged mismanagement was the result of a clerical error. The Corporation has taken steps to correct the error and to prevent similar errors from occurring in the future.

3. The BOD has also conducted a review of the Corporation's internal controls and has determined that the Corporation's internal controls are adequate to prevent similar errors from occurring in the future. The Corporation has taken steps to strengthen its internal controls and to ensure that all transactions are properly recorded and reported.

4. The BOD is confident that the Corporation's financial affairs are now in good order and that the Corporation is in a position to meet its obligations to its creditors and to its shareholders. The BOD is also confident that the Corporation's management is committed to the highest standards of financial integrity and to the prompt and accurate reporting of the Corporation's financial affairs.

5. The BOD is grateful for the Department of Justice's interest in the Corporation's financial affairs and for the opportunity to address the concerns raised in the LHM. The BOD is also grateful for the Department of Justice's assistance in the Corporation's efforts to correct the error and to strengthen its internal controls.

6. The BOD is confident that the Corporation's financial affairs are now in good order and that the Corporation is in a position to meet its obligations to its creditors and to its shareholders. The BOD is also confident that the Corporation's management is committed to the highest standards of financial integrity and to the prompt and accurate reporting of the Corporation's financial affairs.

member served as chairman he was placed on six committees usually; in one instance, on four; and, in ten instances, on five. No committee was chairmanned by a democrat, although the seven democratic members were assigned placed on important committees.¹ It is apparent, however, that it is not the number of positions held that carries prestige for the representatives but the character of the committees on which they serve. Although the number of bills referred may not be an accurate index of the importance of the committee, it still indicates their relative prominence. The committee which deals with financial measures ought to be placed first in the list.² This committee received ninety-three bills, referred by the speaker. The largest number of bills, 273, was referred to the judiciary committee. These constituted twenty-four and eight-tenths per cent. of the entire number introduced in both houses. The only other one of the committees which approached these two in the number of referred bills was the committee on agriculture and irrigation, which received thirty-nine bills. Ten of the committees did not receive bills, and two received only one each.³ Some committees have been important in earlier times but have fallen into disuse on account of changing conditions. The committee on Denver City affairs should naturally rank high among the committees, but, due to the home rule plan of govern-

1 Index of Senate and House Bills, Twenty-third General Assembly, pp. 200 - 207.

2 Beard, op. cit., p. 534.

3 Index of Senate and House Bills, pp. 200 - 204.

ment, the influence of the City of Denver in the legislature has declined since local autonomy became effective.¹ Many committees have lost their functions through the creation of special boards and commissions which have taken over the work.

The effectiveness of the legislative committee system in the lower house is greatly increased by the regulation requiring that all committees, except the printing committee, "shall report upon all matters referred to here within four days, unless otherwise ordered."² Before any bill is brought up for the third reading, it must be examined by the committee on revision and engrossment to correct inaccuracies, repetitions, and inconsistencies.³ Thus the traditional delay and the killing of bills in committee are prohibited; and the unfortunate inaccuracies and inconsistencies in legislation are decreased.

The co-operative relations between the two houses are furthered through the committee system. Besides providing for the transmission of bills, resolutions, and all papers bearing upon them, the joint rules of the two houses provide for a conference by committee in any case of difference on any subject of legislation. The joint committee of the two houses, and all committees of conference are composed of two senators and three members of the assembly, unless otherwise specially ordered by concurrent resolution. The report of the joint committee must be read in each house before a vote is taken on the

¹ C. L. King, History of the Government of Denver (1911), pp. 225 ff.

² House Rules, p. 46; Dodds, op. cit., p. 52.

³ Ibid., p. 79; House Rules, pp. 46 - 7.

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subject under consideration. If the difference is continued, the bill which is the subject of the difference is lost and may not be reviewed again during the same session in either house.¹

In addition to the standing committees which are provided by the senate and the house, there are special committees appointed for a specific and temporary purpose. Many furnish a solid basis for constructive legislation. In the absence of expert administrative initiative, much is accomplished toward enlightening the electorate and the lawmaker, and also toward drafting statutes.²

The legislative committee system as a whole is of undoubted value.³ A few members of the legislature may become well informed on a particular subject. The committee not only gives the legislature a basis of action according to the merits of the case under consideration but it also brings to the legislators the wishes of the people. It brings to them a more adequate conception of the conditions which are to be regulated by the proposed legislation. "Finally", says Professor Beard, "it helps to prevent hasty and ill-considered legislation."⁴ The conditions with respect to the committees in the Colorado legislature are particularly fortunate. The size of the secondary groups is favorable to efficient service. A group of even fifteen, the largest committee, may gather around a table for discussion with free expression of opinion by individual members. Through the small

1 House Rules, pp. 82 - 84.

2 C. E. Merriam, American Political Ideas (1920), pp. 111 - 112.

3 Beard, op. cit., p. 535.

4 Ibid., p. 535.

committees there is less opportunity also for the distribution of patronage, which never operates for efficiency.

The disadvantages frequently attached to the committee system are somewhat mitigated in the Colorado system. The smothering of measures in committee is discouraged by the requirement that every bill committed to the house committees must be reported back in four days; and, in the senate also the measure is safeguarded. With respect to the work of committees, as in most other procedure, the rules may be explicit but they are not always followed in practise.

As in the senate, the members of the house are under restrictions which are calculated to promote the efficiency and honest work of the lower branch of the legislature. Every member who is present is required to vote on every question unless he is excused by the house, or unless he is directly and personally interested in the question.¹ Attendance at the daily sessions is obligatory. Neglect of a member to do so calls for a reprimand by the speaker, unless excused by the house. Absence from the house for more than twenty minutes, without leave previously obtained, is a violation of the house regulations. Absence for more than one day requires the consent of two-thirds of all the members present, but absence for one day requires the consent of a simple majority of those present. If a quorum is not present at the time of convening of a regular meeting, attendance of absent members may be compelled; and any expense incurred in each case must be paid by the absentees.² Neither shall

1 House Rules, pp. 25, 32.

2 Ibid., pp. 26, 27, 32.

the work of the house be delayed by the introduction of extraneous material when a member is addressing the house. Whenever any objection¹ is made, the matter is decided by majority vote without debate. Likewise debate is limited to one-half hour on any question, except in the case of the member who introduces the measure, who may have one hour to close the discussion. No member is allowed to speak more than once on the same question, without leave of the house, except² in the case of the introducer or proposer of the measure.

To expedite the work of the houses, a liberal provision is³ made for employees. In the senate the list of officers and employees includes forty-six names; and in the house, there is the same number. The officers of the house are the speaker of the house, chief clerk, assistant chief clerk, reading clerk, docket clerk, speaker's stenographer, house reporter, chaplain, sergeant-at-arms, and three assistants⁴ sergeant-at-arms. In the list of employees there are eighteen clerks, four messengers, four pages, a janitor for the chamber, a janitor for the cloak room and gallery, a janitor for committee rooms, a matron⁵ of women's gallery, and a night watchman. For the smaller body the same number of officers and employees, of practically the same character, is engaged to carry on the business. After making a study of the practises of the legislatures of the several states, Professor

1 Ibid.; pp. 28 - 29.

2 Ibid., p. 39.

3 Mills Annotated Statutes, Sec. 3315; Constitution of Colorado, Art. V, Sec. 27.

4 House Rules, p. 9

5 Ibid., pp. 10 - 11.

Dodds reached the conclusion that the number of employees in the service of the states to carry on the business of the legislatures bears a strict ratio to the size of the party majorities; that one-third¹ of the number could efficiently do the work. The size of party majorities in the Colorado legislature, however, does not affect the number of employees, but the duplication of the workers of the larger body in the senate may indicate that a larger number is employed than necessity demands.

Procedure in the Legislature

The actual procedure in the state legislature is difficult to present. Although it follows generally recognized practices common to state legislatures, the rules and regulations which are declared in the constitution, in the statute law, and in the senate and house rules are not always followed in practice. Disregarding the modifications and irregular detail, the general character of actual lawmaking may be presented.

The constitution prescribed certain limitations on procedure. Every law must be passed in the form of a bill, without alteration or amendment² in either house which will change its original purpose. The bill is limited to one subject, which must be clearly expressed in the title. By this means vicious bills or "riders" are not allowed to be coupled with desirable measures. Such a practise, however, does not nullify the whole measure, but only such part as may not be

1 Op. cit., p. 23.

2 Constitution of Colorado, Art. V, Sec. 17.

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properly included in the title.¹ Provision is made for three separate readings in each house; and all amendments must be printed and made available for the use of the members before the final vote can be taken. That the bill may become valid as law, it must be accepted by a majority vote of all the members elected to each house, and the vote² by ayes and noes must be recorded in the journals.

Due publicity is required in the procedure. The sessions of each house and of the committees of the whole must be open, unless the business is such that it ought to be kept secret.³ Each house is required to keep a journal of its proceedings, which it may publish, at its discretion, from time to time, except such matters as require secrecy. At the request of any two members, the ayes and noes on any question must be entered on the journal.⁴ No bill shall become a law or even be considered unless referred to a committee and returned in printed form for the use of the members.⁵ That measures may not be "jammed" through without opportunity for due consideration, the time for the introduction of bills, except general appropriation bills,⁶ is limited to the first fifteen days.

The character of legislation and the procedure are further restricted: the general assembly is not allowed to pass any local or

1 Ibid., Art. V, Sec. 21.

2 Ibid., Art. V, Sec. 22.

3 Ibid., Art. V, Sec. 14.

4 Ibid., Art. V, Sec. 13.

5 Ibid., Art. V, Sec. 20.

6 Ibid., Art. V, Sec. 19.

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special laws relating to a group of enumerated cases, twenty-eight in number, and in all other cases, where a general law can be made applicable, no special law is permissible.¹ All revenue bills must originate in the house of representatives, but the senate may propose changes as in the case of other bills.² The general appropriation bill may include nothing but appropriations for the ordinary expenses of the executive, legislative, and judicial departments of the state, interest on the public debt, and for public schools. All other appropriations must be made by separate bills, each including but one subject.³ No appropriations are permitted for charitable, industrial, educational, or benevolent purposes, or to any agency not under the absolute control of the state, or to any denominational or sectarian institution.⁴ The power delegated to the general assembly may be exercised by the legislature alone. It may not be delegated to any special commission, corporation, or association.⁵

The regular order of business as prescribed by custom and by the rules of the house is (1) calling to order by the speaker, (2) prayer by the chaplain, (3) roll call, (4) reading and approval of the journal, (5) presentation of petitions and memorials, (6) reports of standing committees, (7) reports of special committees and messages from the governor, (8) communications from state officers, (9) messages from the senate, (10) introduction and consideration of resolutions, (11) introduction of bills, with reading by title, (12) third reading

1 Ibid., Art. V, Sec. 25.

2 Ibid., Art. V, Sec. 31.

3 Ibid., Art. V, Sec. 32.

4 Ibid., Art. V, Sec. 34.

5 Ibid., Art. V, Sec. 35; Burcher v. People, 41 Colo., 501.

of bills, (13) second reading of bills, and general orders.¹ The business of the house is classified and assigned to certain lists. The clerk makes a list of all bills in the order in which they are reported from committees, resolutions, reports of committees, and other proceedings of the house, which are committed to a committee of the whole house, and which are not made the order for any particular day and hour; and this list is called the General Orders. Another list contains all the interests which have been set down for consideration at some particular day and hour; and this is called the Special Orders. A third list contains all bills, resolutions, and memorials which may be on their third reading; and this is called Bills upon Third Reading. These lists constitute the general calendar of the house which is printed and laid before each member. Supplements each day keep the general calendar up-to-date. The general calendar and all procedure are subject to revision by vote of the house.²

Every bill is read by title when introduced into the lower house. After the first reading the bill is referred to a standing or special committee by the speaker, subject only to be changed by a decision of the house. It is given to the docket clerk who makes registry of it, and delivers it to the chairman of the committee to which it was referred. The consideration of the bill by the committee is followed by the recommendation: that it be ordered printed; that it lie on the table; or that it be indefinitely postponed, with

1 House Journal (1919), pp. 25 ff.; House Rules, pp. 33-34.

2 House Rules, pp. 22 - 24.

reasons of the committee given for the action.¹

If the report to print is adopted, the bill is printed and returned to the original committee, when it is again considered upon its merits, after which the committee reports to the house: that it be considered in the committee of the whole; that it be referred to the committee of the whole without recommendation; or that it be indefinitely postponed, with reasons for the action.²

When the bill is considered in the committee of the whole on second reading it is subjected to debate and considered section by section, unless it is advanced to third reading or recommitted to any standing committee for further consideration. The committee of the whole reports its decision, through its chairman, to the house, which either amends, adopts, or rejects the report of the committee on the whole. Should the bill be recommended for further consideration, the bill is ready for its third reading, the house adopts it, a member may reopen debate by moving to strike out the enacting clause,³ or it may be recommitted to some committee, as the house may direct.

In the senate the proceedings are essentially like those in the house, except that no absolute time limit is placed on the committees in reporting measures and the limitation on debate is less restrictive.

1 Ibid., pp. 54, 73.

2 Ibid., p. 55.

3 Ibid., pp. 56 - 57.

present at the committee for the session.

If the report is not adopted, the bill is referred to

the committee on the original committee, when it is again considered.

When the committee on the original committee reports to the house,

the bill is considered in the committee of the whole; and it is

then reported to the committee of the whole, and it is then

it is definitely reported, and it is then reported to the house.

When the bill is considered in the committee of the whole, it

is considered in the committee of the whole, and it is then

reported, and it is then reported to the committee of the whole.

The committee on the original committee reports to the house,

and the bill is then reported to the committee of the whole.

When the bill is reported to the committee of the whole, it

is then reported to the committee of the whole, and it is then

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When the bill is reported to the committee of the whole, it

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reported, and it is then reported to the committee of the whole.

REPORT.

1. 1866, Nov. 27.

2. 1866, Dec. 1.

3. 1866, Dec. 1.

Work of the Legislature

The work of the legislature is characterized by the excessive number of legislative enactments. Two limitations on the amount of legislation are legally imposed: the session is limited to ninety days and the introduction of bills, to the first fifteen days of the session.¹ The actual amount of work done by the legislature in 1921² is expressed by the following:

Introduced in the senate

Senate resolutions.....	6
Senate joint resolutions.....	7
Senate concurrent resolutions...	6
Senate bills.....	614

Introduced in the house

House resolutions.....	4
House joint resolutions.....	1
House concurrent resolutions....	1
House joint memorials.....	5
House bills.....	813

Senate bills enacted into law.....150

House bills enacted into law.....115

Since the Twenty-third General Assembly was in session eighty-one days, the amount of time given to each bill, had all the time been consumed in their consideration, must have been very limited. On an average three and a fourth bills must have been enacted into law every day of the session. When it is considered that less than eighteen

¹ Constitution of Colorado, Art. V, Sec. 19.

² Index of Senate and House Bills, pp. 72 - 85, 191 - 199.

per cent. of the bills which were introduced by members became law, the necessity for and value of the committee system, at least, become apparent. In order to deal with the mass of proposed legislation, hasty consideration of measures becomes necessary, whether the consideration is by committee or by the house as a whole. Since too the range of interest covered by the bills is so great, the members must deal superficially in many instances, with measures about which they are uninformed. The bills are frequently drafted in poor form by individuals unacquainted with the detail of lawmaking; hence much conflicting and inconsistent legislation is the result.

One of the most seriously detrimental influences operating against the successful working of the state legislature is the lack of responsibility for the results of legislative enactment. This is fostered by the methods of procedure in the houses themselves and by the attitude of the general public. The many committees which serve in connection with each house do not always work harmoniously; and the division of interests tends to shift responsibility; at least, to make it difficult to fix responsibility for what is done. In addition to this the member who introduces a bill in no sense assumes responsibility for it. In the senate of the Twenty-third General Assembly one member introduced ninety-seven bills, and in the house one member introduced eighty-three bills.¹ It is obvious that these members could not sponsor these measures to any considerable degree; much less to have an understanding of them. Although

1 Index of Senate and House Bills, pp. 84 - 197.

the part of the bill which was introduced by Senator James H. ...
the working for the sake of the committee report, at least, it ...
was approved. It was in fact the most of the bill ...
that, with consideration of the committee report, ...
the committee is by committee to be the same as a whole. ...
to the scope of interest covered by the bill is so great, the ...
they must deal particularly in any measure, and ...
which they are concerned. The bill is ...
then by legislative procedure with the bill of ...
with ... and ... is the result.

It is not ...
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responsibility for the ... of ...
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one of these members presided over a committee to which 273 measures were referred, only a small number of his own introductions were referred to his committee.¹ Then too when a member votes in either house, his act is not properly recorded. After the vote is taken, but before it is announced by the presiding officer, any member has the privilege of changing his vote.² In this way, the member's constituency may not know how their representatives stood on a measure or how his influence was used. To add to the conditions in the general assembly itself, which tend to irresponsibility, the people have little concern over the work of the legislature, unless measures of taxation are under consideration. At the close of the Twenty-third General Assembly, its work was summarized in an article occupying less than a single column of the daily newspaper.³

Defects in legislation are due also to other practises which are common to all legislative procedure; such as, "log-rolling", bribery and the lobby. The constitution attempts to safeguard the legislature against these practises by providing that if any person elected to either house of the general assembly offers or promises to give his vote or influence in favor of or against any measure upon condition that any other person will do the same in relation to any other measure, he is guilty of bribery.⁴ Besides this special

1 Ibid., pp. 197, 202.

2 House Rules, p. 29; Senate Rules, p. 31.

3 "Review of Bills Passed by 23rd State Assembly", in Greeley Tribune-Republican, April 15, 1921.

4 Art. V, Sec. 40.

reference to bribery, the usual practises included in the term are noted and penalty is provided.¹ The lobby is recognized by the house rules as a legitimate practise but one requiring regulations. No lobbyist is permitted to enter the chamber, or any of the adjoining rooms during the time the house is in session, except as provided by the rules. Any lobbyist is required to register with the chief clerk of the house and name the bills upon which he desires to be heard. A card is issued to him, which will permit him to appear before committees to which the bills have been referred. It is also provided that the chairman or a majority of the committee may permit a person to address it. But in this case the name of the person given the privilege must be filed with the chief clerk by the chairman of the committee.²

1 Art. V, Sec. 40 - 42.

2 House Rules, pp. 65 - 66.

CHAPTER V

THE STATE EXECUTIVES

When the general public policy of the state has been formulated, it rests with the state executives to provide for the administration of the laws to carry it into effect. Under the constitution the executive department consists of a governor, lieutenant-governor, secretary of state, auditor of state, state treasurer, attorney-general, and superintendent of public instruction.¹ These officials are elected at the general election in November in the even-numbered years, by the qualified electors of the state. Their terms of office begin on the second Tuesday of January next after their election.² The qualifications for these offices are prescribed in the constitution. No person is eligible to the office of governor, lieutenant-governor, or superintendent of public instruction who has not attained the age of thirty years, nor to the office of auditor, treasurer, secretary of state, or attorney-general who has not reached the age of twenty-five years. In addition to these qualifications the attorney-general must be a licensed attorney of the supreme court of the state.³ The general qualifications of citizenship in the United States and residence within the state for two years next preceding the election are likewise required.⁴ Only the auditor and treasurer are ineligible for re-election.⁵

1 Art. IV, Sec. 1.

2 Constitution of Colorado, Art. IV, Sec. 1 - 2.

3 Ibid., Art. IV, Sec. 4.

4 Ibid., Art. IV, Sec. 4.

5 Ibid., Art. IV, Sec. 21.

[illegible]

Year	1960	1961	1962	1963	1964	1965	1966	1967	1968	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
1960	1961	1962	1963	1964	1965	1966	1967	1968	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	

The Office of Governor

The governor is made the chief executive of the state by the constitution,¹ and as such he is the head of the executive department of the government. Certain functions and duties are conferred upon him by both the constitution and by statute law.

In order that the governor may be in close touch with the work of various administration agencies, he is made an ex-officio member of ten boards and commissions.² The governor is not a regular attendant of the meetings of all these boards and commissions, but he is required by law to be present at meetings of the board of equalization, the auditing board, the board of capitol managers, the board of agriculture, and the state board of canvassers.³ The other boards he attends but infrequently on special occasions. The reason for the governor being designated a member of some boards and not of others is not stated in the laws.

The power of appointment and removal which may be exercised by the governor is conferred by constitutional or statute law. He is empowered to nominate, and, by and with the consent of the senate, to appoint all officers whose offices are created by law or established by the constitution, when their selection is not otherwise provided

1 Ibid., Art. IV, Sec. 2

2 Directory of State and County Officers, 1921-2. The governor serves on the following: board of equalization, military board, board of capitol managers, board of charities and corrections, board of pardons, bureau of child and animal protection, historical and natural history society, board of immigration, board of agriculture, and board of control of industrial school for girls.

3 Report on a Survey of the Office of Governor of the State of Colorado, No. I, p. 12.

THE STATE OF TEXAS

The Governor is with the chief executive of the state by the
constitution, and he is in the line of the executive department
of the government. Within the limits and limits are assigned very
the by him the constitution and by statute law.

It is clear that the Governor may be elected twice in the same
of various administration agencies, he is made an executive member of
the Senate and Commission. The Governor is not a judicial officer
of the courts of all these courts and commissions, but he is responsible
to the law in the exercise of his power of appointment, the
appointing power, the power of judicial review, the power of pardon
and the State Board of Education. The State Board is elected
and independently of judicial review. The power of the Governor
which requires a number of years before and out of office is not
vested in the law.

The power of appointment and removal which may be exercised by
the Governor is restricted by constitutional provisions of statute law. He is
empowered to appoint, and, by and with the consent of the Senate, to
appoint all officers whose offices are created by law or established
by the constitution, from their selection is not otherwise provided

1. The Governor is elected for a term of four years.
2. The Governor is elected by the people.
3. The Governor is elected by the people.
4. The Governor is elected by the people.
5. The Governor is elected by the people.
6. The Governor is elected by the people.
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8. The Governor is elected by the people.
9. The Governor is elected by the people.
10. The Governor is elected by the people.

¹ for. In the case of offices created by the constitution and the appointment of the officials committed to the governor, the power of appointment may not be taken from him. But any offices created by statute law come within the jurisdiction of the legislature as to appointments, which may be committed to the governor, or to any other officer.² The manner of appointment to offices, created by statute, is usually determined by the same law which creates them. The extent of the governor's authority over appointments was curtailed by the constitutional amendment and the law of the legislature enacted in the following year to enforce it, which provided for the application of the merit system to appointments.³

The authority of the chief executive of the state over appointments is further limited by the election of the heads of departments and the members of the board of regents of the state university. With the power of appointment removed from his control, with appropriations made directly by the legislature, the control of the governor over the departments is almost negligible.⁴ Then too in the selection of officials in charge of boards, commissions, and institutions, the advice⁵ and consent of the senate are necessary in making appointments. Although it is assumed that by this method there will be a degree of popular control over appointments and that the governor will have the ad-

1 Constitution of Colorado, Art. IV, Sec. 6.

2 The People ex Rel. v. Corp., 61 Colo., 396.

3 Constitution of Colorado, Art. XII, Sec. 13; Session Laws of 1919, pp. 143 ff.

4 Report on the Survey of the Office of the Governor, No. I, 17.

5 Twenty-seven boards, commissions, and institutional official groups are appointed by the governor, subject to the confirmation of the senate.

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vantage of capable advice, without undue party consideration in making appointments, the contrary has been the experience. The division of power and responsibility between the governor and the senate has lessened popular control and has tended to introduce party considerations.¹

There appears to be no uniformity or consistency in the present methods of appointment by the governor. All positions on examining boards are filled by the governor without the consent of the senate, with the exception of the board of dental examiners. The state bank commissioner, the game and fish commissioner, and the irrigation division engineers are appointed with the approval of the senate, while the chief coal mine inspector, commissioner of mines, highway commissioner, and the state engineer are chosen by the governor alone. All members of boards in control of state institutions, except in the case of the home for neglected and dependent children and the industrial shop for the blind, are appointed with the consent of the senate. The members of the board of corrections in charge of the penitentiary, the reformatory, and the insane asylum, together with the wardens of the penitentiary and the reformatory are appointed by the governor with the approval of the senate; but the selection of the superintendent of the insane asylum is left with the board of corrections. The confusion in appointments is further expressed in procedure with respect to the public utilities commission and the industrial commission whose members

¹ Mathews, Principles of American State Administration, p. 90. The senate of the Twenty-third General Assembly failed to ratify only one minor nomination.

The first of these is the fact that the
 Government has not yet decided whether
 it will support the proposed
 amendments. The second is the fact
 that the Government has not yet
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 proposed amendments. The third is the
 fact that the Government has not yet
 decided whether it will support the
 proposed amendments.

are appointed with the consent of the senate, the tax commission whose members are chosen by the governor and the state treasurer, and the civil service commission whose members are chosen by the governor alone.¹

In these several cases it is apparent that there is not sufficient reason for the differences in procedure. In some instances the system of appointments conflicts with efficiency in control; in other instances the civil service law is disregarded. There appears great need for reform in the methods of appointment to office in the state government.

In addition to the provisions for ordinary service of the governor in making appointments, the constitution allows the vacancies in the offices of auditor, treasurer, secretary of state, attorney general, and superintendent of public instruction, all of which are elective offices, to be filled by appointment by the governor.² The general statutes also provide a blanket provision by which all vacancies in any state or county office, and in the supreme and district courts, unless otherwise provided by law, are to be filled by gubernatorial appointment until the next general election.³

The governor's power of removal is provided for in the constitution. He may remove any official whose offices are established by the constitution or whom he may appoint by law, either with or without the consent of the senate, "for incompetency, neglect of duty, or malfeasance in office."⁴ Several references to removals in certain cases are also included in the statutes. Thus the governor may remove offi-

1 Report of the Survey of the Office of the Governor, No. I, 16-17.

2 Constitution of Colorado, Art. IV, Sec. 6.

3 Mills' Annotated Statutes, Sec. 2525.

4 Constitution of Colorado, Art. IV, Sec. 6.

The Government of the United States has the honor to acknowledge the receipt of your letter of the 10th inst. in relation to the proposed amendment to the Constitution of the United States, and to inform you that the same has been forwarded to the proper authorities for their consideration. The Government is also pleased to learn that you are interested in the proposed amendment, and to hope that you will be able to secure the necessary support for its adoption.

1	RECEIVED BY THE DIRECTOR OF THE BUREAU OF INVESTIGATION
2	ON FEBRUARY 17, 1968
3	FROM THE ATTORNEY GENERAL'S OFFICE
4	SUBJECT: [illegible]
5	[illegible]
6	[illegible]
7	[illegible]
8	[illegible]
9	[illegible]
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11	[illegible]
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100	[illegible]

cers and employes who fail or refuse to submit reports as required by law.¹ County assessors, likewise, who do not conform to the provisions of the law affecting them, may be removed by the governor.² The governor is empowered also to suspend the treasurer, in case he is indicted, charged with a misdemeanor.³

By the law providing for the civil service, persons in the classified service hold their positions during efficient service. They may be removed only for inefficiency, misconduct, or insubordination, or to promote the service, upon written charges to be determined by the commission after an opportunity to be heard has been given the party concerned. The appointing power, however, has the authority to suspend for ten days an employe who, in his judgment, is guilty of any misconduct or breach of discipline.⁴ This law obviously restricts the authority of the governor as previously provided by the constitution and statute law.

The relations of the governor to the other executive offices are further determined both by constitutional and statutory law. The governor may require information in writing from the various officers upon subjects relating to the duties of their respective offices.⁵ In addition to these special reports which may be required at any time, they are commanded to make annual report to the governor at least twenty days preceding each session of the general assembly.⁶ The supplement-

1 Mills Annotated Statutes, Sec. 2708.

2 Ibid., Sec. 6346. During the incumbency of the present governor who has served more than one-half of his second term, there have been two removals from office.

3 Ibid., Sec. 2769.

4 State Civil Service Commission of Colorado (1919), pp. 51-2; also Constitution of Colorado (Amendment), Art. XII, Sec. 13.

5 Constitution, Art. IV, Sec. 8.

6 Ibid., Art. IV, Sec. 13.

[illegible]

ing statutes provide that these reports, whether made to the governor or to the legislature, shall be in the hands of the governor on or before the fifteenth day of November next preceding the session of the general assembly.¹ It is specifically provided that every appointed officer and employe of any department, board, bureau, commission, or office under the state shall comply with the request of the chief executive for a report of all transactions, duties performed, and moneys collected and disbursed, and any other interest of the particular division of government.² Practically every department or division of the administrative branch of government makes an annual or biennial report to the governor.

Through the control and supervision of the finances of the departments and divisions the governor exercises a varying degree of control over them. When he submits estimates of the amount of money required for the purposes of the state, and when he exercises the power to approve or to disapprove of items of appropriations of money, the governor may exert a controlling influence over any division of the government. In some cases also the payroll of the department requires the governor's signature, and funds to be made available must have his approval for withdrawal. The Report of the Survey Committee names fourteen boards whose vouchers must be signed by the governor before funds are available; and in addition to these there are the vouchers

1 Mills Annotated Statutes, Sec. 5298.

2 Ibid., Sec. 2708.

and elaborate training that these officers, whether male or female, receive in the institution, will be in the hands of the government and of the State University and of the National University for the purpose of the national service. It is especially pointed out that every individual, without any regard to his physical, mental, or moral condition, is to be trained in the same way with the purpose of his life being to give him a report of all his activities, both personal and social, and to give him a report of the progress of his life.

[illegible]

1. WILLIAM HENRY HARRIS b. 1870, d. 1940
2. JOHN HENRY HARRIS b. 1875, d. 1940

of the military department, those drawn against the permanent school fund, and specially appropriated funds, all of which must be signed by the chief executive.¹ And further, all contracts for supplies for any officer of every department of government are subject to the approval of the governor and state treasurer.²

Thus it appears that the control of the officers of the administration is exercised by appointment to office, by some measure of supervision while officials are in office, and by suspension or removal from office. Although heads of departments bear titles similar to those in the president's cabinet, the relationship between the chief executive and the heads is in no sense like that of the president and cabinet heads. The position of the department head, who is popularly elected, in state government is determined by the constitution and by statute laws. In this way, Professor Mathews points out, "administrative insubordination is likely to produce an unsatisfactory and even disastrous condition of affairs."³ Although the selection of the heads of the executive departments is not in the power of the governor, he does have the appointment of the most of the administrative bodies, the boards and commissions. Even in these offices, however, the duties are determined by the constitution and by law.

In his relations with the legislative division of state government, the position of the governor is defined by constitutional or

1 No. 1, pp. 25 - 26.

2 Constitution of Colorado. Art. V, Sec. 29.

3 Op. cit., p. 87.

of the military department, those given against the government should
 and, and especially against the people, all of which must be signed by
 the chief executive. The President, all members of the cabinet and
 the officers of every department of government are subject to the same
 and of the President and Vice President.
 There is no doubt that the control of the officers of the military
 is exercised by appointment in office, by removal by the President
 and by the officers are in office, and in consequence of removal from
 office. Although the officers of the military are not subject to removal
 by the President's will, the relationship between the chief executive
 and the officer is in no sense like that of the President and cabinet
 officers. The position of the chief executive is, who is especially elected
 by the people to be removed by the President and by the
 Senate. In this way, the President and the Senate are the only
 authorities in the government in relation to the removal of the
 officers of the military. Although the officers of the military are
 subject to removal by the President and by the Senate, in fact
 the removal of the officers of the military is not in the power of the
 President and the Senate. There is no doubt, however, that the
 removal of the officers of the military is subject to the control of
 the President and the Senate.

1. The President
 2. The Vice President
 3. The Secretary of State
 4. The Secretary of War
 5. The Secretary of the Navy
 6. The Secretary of the Interior
 7. The Secretary of the Treasury
 8. The Secretary of the Agriculture
 9. The Secretary of the Commerce
 10. The Secretary of the Education

statutory enactment. "At the commencement of each session", the constitution declares, "the governor shall give to the general assembly information of the condition of the state and shall recommend such measures as he shall deem expedient."¹ In case he considers the condition of the state such that immediate action is desirable, a special session of the legislature may be called.² When such extraordinary session is convened, no business other than that named in the call of the governor may be transacted.³ These functions of the governor do not confer upon him the right to initiate legislation, but the messages often give suggestion for legislative action, and so the public policy is partially determined.⁴

The extension of the influence of the chief executive over the activity of the legislative body is accomplished also through the submission of the estimates of revenue and expenditure. Through the preparation and the submission to the legislature of a budget which was done for the first time in 1921, the governor presents to the legislature a financial program containing a complete plan of proposed expenditures and estimated revenues for the biennial period.⁵ The effect of this plan is partially lost by the various administrative offices making direct appeal to the legislature for support. Although the budget has no legal effect upon the legislature, it gives opportunity for a governor who is a recognized political leader to exercise an

1 Art. IV, Sec. 8.

2 Ibid., IV, Sec. 9.

3 Ibid., IV, Sec. 9.

4 The estimate given by the governor is that not in excess of twenty-five per cent. of the bills which become laws are proposed to the legislature by the governor.

5 First State Budget submitted to the Twenty-third General Assembly; Session Laws of 1919, pp. 126 ff.

[illegible]

The Government of the United States has been very anxious to see that the legislation which is introduced into the House of Representatives is of a high quality and that the Government is in a position to meet the needs of the people. It has been the policy of the Government to have a high standard of legislation and to have a high standard of administration. It has been the policy of the Government to have a high standard of legislation and to have a high standard of administration. It has been the policy of the Government to have a high standard of legislation and to have a high standard of administration.

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effective control over the financial legislation.¹ In the case of this first budget, however, the proposal of the governor was given little consideration by the general assembly. The long appropriation bill, as drawn by the house appropriation committee and the senate finance committee, bore little or no resemblance to the budget submitted by the chief executive.

The power to exercise the veto gives the governor a negative control over the acts of the legislature. This gives him the power to prevent the enactment of a bill into a law without receiving his approval, unless re-passed by a two-thirds majority of the two houses of the general assembly.² Every resolution, order, or vote which requires the concurrence of both houses, except the question of adjournment or a question relating solely to the transaction of business of the two houses, must be submitted to the governor for his approval or rejection.³ All measures presented to the governor for his consideration must be acted upon within ten days or they automatically become effective without his approval. In case the adjournment of the general assembly prevents the return of the measure the vetoed bill must be filed, with objections; with the secretary of state within thirty days, or it becomes law.⁴ A feature of the executive veto, not always given, is the power to approve or to disapprove any item or items of a bill appropriating money. Disapproved items may, like any bill, be passed over

1 Mathews, op. cit., pp. 288 - 289

2 Constitution of Colorado, Art. IV, Sec. 11.

3 Ibid., Art. V, Sec. 39.

4 Ibid., Art. V, Sec. 11.

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The author of the following is not responsible for the content of the same.

...the first budget, however, the proposed by the President was given
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...the entire

Now, John, at your side I have all manner of things to say to you.

all his many friends and relatives who were present at the funeral.

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the veto by a two-thirds majority of each house.¹

This power of the governor to influence legislation through the rejection of legislative measures imposes a responsibility upon the governor for the character of legislation; and at the same time he is left without sufficient power to formulate measures, to introduce and defend them.² Since it has become the practise in legislative bodies to rush through important measures during the last few days of the session, the power of the governor to veto bills after adjournment is important, especially since the vetoed measure cannot be re-passed. Over such bills the power of absolute veto is held by the governor.³

If the relations of the executive and the legislative branches of government be considered from the standpoint of the position of the latter body, then there appear two distinctive influences compelling or restraining the executive. It is within the power of the legislature to impose any duty upon an executive officer not repugnant to the principles of the constitution. For example, the governor is made an ex-officio member of boards and commissions. A new law, likewise, may relieve an official of authority previously imposed by statute law. The second influence, a deterrent on the action of administrative offi-

1 - Ibid., Art. V, Sec. 12.

2 Report of the Survey of the Office of Governor, No. 1, p. 10; C. A. Beard, "Reconstructing State Government", New Republic, August 21, 1915 (Supplement).

3 The governor vetoed eight bills passed by the Twenty-third General Assembly. Twenty-four measures were acted upon after adjournment of the legislature.

This report of the Governor to the Legislature is a very important one. It contains a full and complete statement of the condition of the State at the close of the year. It also contains a full and complete statement of the condition of the State at the close of the year. It also contains a full and complete statement of the condition of the State at the close of the year.

It is the object of the committee to see that the Government is enabled to maintain the standard of the quality of the labor force. It is also the duty of the committee to see that the Government is enabled to maintain the standard of the quality of the labor force. It is also the duty of the committee to see that the Government is enabled to maintain the standard of the quality of the labor force.

1. The above named individual is a member of the Communist Party, U.S.A. and is known to be active in the same.

cials, is the power of impeachment. It is a method of procedure very cumbersome in nature, so it is seldom used. Like some of the recent additions to state government it may be effective without operating. By the constitution the house of representatives is given the sole power of impeachment.¹ The governor and other state executive and judicial officials, except county judges and justices of the peace are liable to impeachment by a majority of the members of the house for high crimes and misdemeanors, or malfeasance in office. The trial is before the senate sitting for the purpose, when the senators are under oath to do justice according to law and evidence.² Conviction requires a two-thirds vote of the senators elected. The penalty is limited to removal from office and disqualification to hold any office in the state.³

In addition to the powers which the chief executive usually has conferred upon him and which are legislative or administrative in character, there are certain other powers which are of paramount importance. As a means of making effective the principle "that the military shall always be in strict subordination to the civil power",⁴ the governor is declared to be commander-in-chief of the military forces of the state, unless they are called into the service of the United States.⁵ By virtue of this position the governor has the authority to

1 Constitution, Art. XIII, Sec. 1.

2 Ibid., Art. XIII, Sec. 1, 2.

3 Ibid., Art. XIII, Sec. 2.

4 Constitution, Art. II, Sec. 23.

5 Ibid., Art. IV, Sec. 5.

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It is a matter of fact that the Government has been unable to secure the necessary funds to carry out its policy of non-interference in the internal affairs of the country. The Government has been unable to secure the necessary funds to carry out its policy of non-interference in the internal affairs of the country.

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appoint all general, field, and staff officers and to commission them. The other officers are to be elected by companies and commissioned by the governor, but if any company fails to elect its own officers within the time prescribed by law, they may be appointed by the governor.¹ In the exercise of the duties of his position as head of the military of the state, he may call out the militia to execute the laws, suppress insurrection or repel invasion.² The governor is the sole judge as to the necessity for calling out the militia; and he may do so on his own initiative when he deems it expedient.³ Usually, however, it is done at the request of some local civil authority in a governmental division of the state where the maintenance of law and order is beyond the local control. The militia is most frequently used to suppress violence attending strikes and other forms of industrial disturbance.⁴

The militia consists of all the able-bodied men, residents of the state, between the ages of eighteen and forty-five years, except such persons as may be exempted by the laws of the United States or of the state.⁵ The state militia is divided into the national guard and the unorganized militia.⁶ For the control of the national guard

1 Ibid., Art. XVII, Sec. 3.

2 Ibid., Art. IV, Sec. 5.

3 In re Moyer, 35 Colo., 159.

4 In 1920 the municipal authorities of Denver called on the governor of Colorado to provide assistance in controlling the lawless element which had taken possession of the City. Not only were the military forces of the state employed but federal troops were brought in to aid in restoring order.

5 Constitution, Art. XVII, Sec. 1; National Defense Act, 1916, Public No. 65, 64 Cong., p. 36.

6 Ibid., p. 36.

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and the unorganized militia when it is called out by the commander-in-chief, the governor makes rules and regulations subject to the limitations imposed by the acts of the legislature and the concurrent jurisdiction of Congress to organize and discipline.

To assist in the maintenance of order and the protection of life and property the state legislature in 1921 provided for a state police force called the Colorado Rangers.¹ The law provided an appropriation of two hundred and ninety thousand dollars for the biennial period.² This organization, although non-military, is attached to the military department for purposes of supervision and management.

The importance of this feature of the program arranged for the executive department is indicated by the action of the legislature in providing a state military board to advise the governor on all military matters of the state.³ The general assembly in 1921 provided, out of a total appropriation of approximately six and a half millions of dollars for the biennial period, one million eight hundred and forty-five thousand dollars for the military program, which includes the firm establishment of the state rangers and meeting the federal money in the establishment and maintenance of armories.⁴ In discussing the relation of the state governor to the welfare of the people, Viscount Bryce concludes that the executive is responsible for the maintenance of or-

1 "Colorado Rangers," The State Trooper (Detroit, Michigan), June, 1921.

2 Session Laws of 1921, pp. 252 ff.

3 Survey of the Office of the Governor, No. I, p. 14. Note: This military board is composed of the governor, the adjutant general, and three other military officers.

4 "Review of Bills Passed by Twenty-third General Assembly", Tribune-Republican, April 15, 1921.

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1. The first part of the report is a general introduction to the project, which includes the objectives, scope, and methodology.

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Telephone records maintained by the FBI, the FBI advised that the telephone records of the telephone number 214-221-1111, which is the telephone number of the Dallas office of the FBI, do not reflect any calls to or from the telephone number 214-221-1111 on 11/11/2011.

der, a function which is not easy when industrial disputes lead to rioting.¹

As a part of the power granted to the chief executive by the state constitution he has authority to review the action of the courts in criminal cases. The express grant of this power includes reprieves, commutations, and pardons after conviction, "for all offenses except treason, and except in case of impeachment, subject to such regulations as may be prescribed by law."² Other restrictions are placed upon the exercise of this power: the constitution provides that the governor shall in every case, where he may exercise this power, send to the³ general assembly at its next session a report of the action taken.⁴ The process by which the action is taken is provided by law. All cases of sentences to the state penitentiary are required to be reported to the board of pardons by the judge of the court and by the district attorney; and these reports are kept on file to aid the secretary of the board in investigating all applications for clemency. When all the facts in the case have been considered by the board of pardons,⁵ it is presented to the governor for final action."

A further expression of the special functions of the governor is found in the constitution of the United States: "A person charged in any state with treason, felony, or other crime, who shall flee from justice, and be found in another state, shall, on demand of the execu-

1 Modern Democracies, Art. II, p. 81.

2 Constitution, Art. IV, Sec. 7.

3 Ibid., Art. IV, Sec. 7.

4 Session Laws of 1919, pp. 252 ff.

5 During the year 1921, which was an average year, sixteen pardons were issued to prisoners in county jails, upon the recommendation of the judge who sentenced and the attorney who prosecuted. One pardon was issued to a boy in the industrial school. Upon the recommendation of the board of pardons two pardons were granted to prisoners in the state penitentiary. Upon the recommendation of the same board

See next page.

of 3000 and 4000. Calculated from the rate of 1000 million, p. 10

is a list of the names of the persons who are the owners of the property, and the names of the persons who are the tenants of the property. The names of the persons who are the owners of the property are listed in the first column, and the names of the persons who are the tenants of the property are listed in the second column. The names of the persons who are the owners of the property are listed in the first column, and the names of the persons who are the tenants of the property are listed in the second column.

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tive authority of the state from which he fled, be delivered up, to¹ be removed to the state having jurisdiction of the crime." In this as in most other relations between his own state and any other state of the United States, the governor serves as the agent of communication. The obligation to comply with the "demand" has been construed by the federal authority to be merely a moral obligation, for the governor may refuse, for any reasons, to comply.² In the laws of Colorado the provision is made compulsory that when the governor of another state makes a requisition for the return of an escaped criminal, the governor shall issue his warrants for the apprehension of the fugitive to any officer of any county, who may be the proper one to execute the process.³ In like manner whenever the executive of this state shall demand a fugitive from justice from the executive of any other state, he shall issue his warrant to some messenger, commanding him to receive the fugitive and convey him to the county where the offense was committed.⁴

In the act of Congress providing for the enforcement of the constitutional principle, the requirement was made that the demand for the surrender of a fugitive should be accompanied by a copy of the indictment or information charging crime, certified by the governor to make it authentic. It was assumed that in giving this function to the highest officer of the state that suitable provision

forty-two commutations were made.

1 Art. IV, Sec. 2.

2 Mathews, op. cit., pp. 118 - 119.

3 Mills Annotated Statutes, Sec. 3080.

4 Ibid., Sec. 3081.

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...all the more so that the ...

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was being made to secure a careful execution of the duty calling for great caution.¹

Many other functions are incidental to the office of governor.

He exercises a power over state lands by the appointment of the members of the state board of land commissioners,² and by executing the deeds for all state lands sold according to law.³ By an act of the legislature he was given the special responsibility for the enforcement of the laws relating to the sale of intoxicating liquors.⁴ The governor is empowered to call special elections to fill vacancies in either house, in addition to his authority to fill vacancies in appointive offices.⁵ He must also serve as a member of the board of canvassers to canvass the votes at primary and general elections,⁶ and he must certify the list of presidential electors. The legislature has, from time to time, conferred duties upon the executive office, some nominal, and others actual. The practise has been limited, however, by the creation of a new agency whenever any new administrative function has been recognized.

From the statement of the wide range of authority which rests with the governor, it may be assumed that his position carries with it a large measure of influence and prestige. The general trend in state government has been such as to show an increase in the power of the governor. To be sure, the local government has been given a position of almost complete autonomy; and with this movement the authority of

1 J. H. Finley and J. F. Sanderson, The American Executive and Executive Methods (1907), p. 138.

2 Mills Annotated Statutes, Sec. 5786.

3 Ibid., Sec. 5792.

4 Session Laws of 1915, Chapter 63.

5 Constitution, Art. V, Sec. 39.

6 Election Laws, 1920, p. 112.

and being able to secure a similar extension of the duty during the
next session.

Many other questions are involved in the action of Congress.
The extension of the duty will have to be approved by the Senate
and at the same time the House will have to pass the bill. It is not at all
certain for all these things will be done in time. The House has
passed the bill but the Senate has not yet acted. The bill is now
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hands of the Senate and it is not known when it will be acted upon.

There are other questions of the same kind which will come
up in the future. It may be assumed that the same questions will be
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the governor over appointive officials was narrowed.¹ On the other hand, the relative position of the governor has been strengthened by the lessening of the prestige of the legislature through the initiative and referendum measures.² The development of the tendency toward expertness and efficiency, as shown by the plan of placing the financial program under the direction of an expert on state finance attached to the office of the governor as a confidential adviser, is indicative of the recognition given the chief executive. If the governor is a man of initiative and determination, governed by the right motives,³ he will find the people of the state anxious to support his leadership. "The people", says Woodrow Wilson, "are impatient of a governor who will not exercise energetic leadership, who will not make his appeals directly to public opinion and insist that the dictates of public opinion be carried out."⁴ The governor is especially fitted and properly equipped for political leadership; for he has the opportunity, through being the representative of the people of the whole state, for ascertaining public opinion, for giving it expression, and for bringing to bear force upon an otherwise irresponsible legislature.⁵

The Lieutenant-Governor

The next in rank to the governor among the state officers is the lieutenant-governor. Unless he succeeds to the office of governor his functions are legislative rather than executive. In the role

1 Constitution, Art. XV.

2 Ibid., Art. IV, Sec. 1.

3 Bryce, *op. cit.*, p. 342.

4 Quoted in Mathews, *op. cit.*, p. 72; J. M. Mathews, "The New Stateism", *North American Review*, Vol. 193, pp. 808 - 815.

5 F. W. Coker, "Interworkings of State Administration and Direct Legislation", *Annals of American Academy of Political Science*, Vol. 64, p. 122.

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The fact is that in the present state of affairs in the financial system, there is a need for a more effective system of control and supervision. It is not possible to have a system of control and supervision which is not effective in the present state of affairs. It is not possible to have a system of control and supervision which is not effective in the present state of affairs. It is not possible to have a system of control and supervision which is not effective in the present state of affairs.

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of a legislative officer he presides over the senate but does not vote¹ except in case the senate is equally divided. He succeeds to the office of the governor in case the office is vacant due to the death, impeachment, or conviction of felony or infamous misdemeanor of the governor.² Should the office of governor be vacant due to the governor's failure to qualify, resignation, absence from the state, or other disability, the lieutenant-governor assumes the powers, duties and emoluments of the office for the remainder of the term, or until the disability is removed.³

To provide for the possible requirement of service in the governor's office, the constitution prescribes the same qualifications for lieutenant-governor as for the governor, and he is elected at the same time and also for the same term.

The Secretary of State

Among the other officials, the heads of executive departments provided by the constitution, there is the secretary of state.⁴ His general duties as provided by statute are numerous: he is required to be the custodian of all the acts and resolutions of the general assembly and of the official copy of the constitution; and also of all other records and papers of a public nature.⁵ All public property for which no other provision is made is under the care and custody of the secretary. As the keeper of records, the secretary of state files the oath of office of officers of the executive departments, judges of the

1 Constitution, Art. IV, Sec. 14.

2 Constitution, Art. IV, Sec. 13.

3 Ibid., Art. IV, Sec. 13.

4 Art. IV, Sec. 1.

5 Mills Annotated Statutes, Sec. 2709.

The following is a list of the names of the persons who have been appointed to the various offices of the Government of the State of New York, for the year 1890. The names are given in alphabetical order, and are followed by the offices to which they have been appointed.

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THE GOVERNMENT OF THE STATE

The following is a list of the names of the persons who have been appointed to the various offices of the Government of the State of New York, for the year 1890. The names are given in alphabetical order, and are followed by the offices to which they have been appointed.

1	Commissioner of the State Land Office	Dec. 15, 1890
2	Commissioner of the State Prison	Dec. 15, 1890
3	Commissioner of the State Hospital	Dec. 15, 1890
4	Commissioner of the State University	Dec. 15, 1890
5	Commissioner of the State Normal School	Dec. 15, 1890

supreme and district courts, and district attorneys.¹ All bonds, books, records, maps, registers and papers of a public character, which are according to law deposited in his office, are kept by the secretary.² The preliminary arrangements for registration and the conduct of elections are made by the secretary of state: the county clerks are notified concerning the calling of elections; the registry books and blanks are prepared and furnished; the poll books, tally sheets, and other necessary materials, with instructions, are furnished for the election judges and county clerks.³ When the elections have been held, the secretary performs still other services, such as, recording and publishing the statements of the state boards of canvassers, notifying county clerks of the election of officers, furnishing the two houses of the general assembly with lists of members and their districts, and providing each member of the electoral college with a list of the presidential and vice-presidential electors.⁴

The corporations and business concerns, organized for business according to the laws of the state, are authorized by certificates of incorporation or the issuance of licenses by the secretary.⁵ Some degree of supervision and control is possible through annual reports of corporations filed in the office of the secretary and through the authority given the secretary to investigate the books and business of commis-

1 Constitution, Art. XII, Sec. 9.

2 Mills Annotated Statutes, Sec. 2709, 599, 2923.

3 Ibid., Sec. 2271, 2324, 2518.

4 Ibid., Sec. 2476, 2271, 2477, 2478.

5 Ibid., Sec. 507 - 8, 900.

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the situation for the individual in the office, was that the individual

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The Department of the Interior has been authorized to conduct a study of the various methods of disposing of the surplus lands of the United States, and to report thereon to the President.

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sion merchants, whenever he deems necessary. Another function of importance, due to the industrial conditions in the state, is the regulation of the business of milling, sampling, concentrating, and purchasing of ores by the issuance of licenses. The state law requiring the registering and licensing of motor vehicles is administered through the office of the secretary of state, for the secretary is ex-officio¹ superintendent of the state motor vehicle department.

With the governor and the attorney general, the secretary serves also as an agent to provide for the state advertising and the public printing. The printing and distribution of the senate and house journals, the revised statutes, and the session laws are done through the office of the secretary.²

In addition to these general and special functions of the secretary of state, he serves as ex-officio member on some state boards and commissions. On the board of education he serves with the attorney general and the superintendent of public instruction.³ He serves also⁴ as a member of the state board of equalization, of the auditing board,⁵ and of the state board of canvassers. Many other duties devolve upon the office of the secretary, the accumulated duties which are not readi-

1 Directory of State and County Officers, p. 12; Session Laws of 1919, pp. 533 ff.

2 Mills Annotated Statutes, Sec. 4490, 4493, 5298, 3329, 1542; Session Laws of 1913, Chapter 145 - 146; Session Laws of 1917, pp. 512-13.

3 Constitution, Art. IX, Sec. 1.

4 Ibid., Art. X, Sec. 15.

5 Mills Annotated Statutes, Sec. 6830 - 31.

6 Ibid., Sec. 2305 ff.

This meeting, should be held monthly. Another meeting of the
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 the office of the secretary of state, for the purpose of the
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In addition to these general and special meetings of the state
 of the state, he provides an official meeting in each state and
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 board and the superintendent of public instruction. He serves also
 as a member of the state board of education, of the existing board,
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1. Secretary of State and County Officers. 2. 11. 1917.
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ly attached to other offices. Of all the work of the office, the secretary is required to make, before the biennial session of the legislature, a full and complete report to the governor, who in turn submits it to the general assembly.¹

The office force which is required to perform the numerous functions of this executive department is composed of thirty members, with a payroll of forty-four thousand five hundred dollars.²

In dealing with all the varied interests of the department there is little discretionary authority. The laws concerning corporations, for example, do not give the secretary control over those concerns doing business in the state; they only authorize him to issue certificates of authority to do business in the state, when the articles of incorporation are submitted to him in the form required by law.³ In general his powers and duties are determined by the constitution and by statute law. Whatever function in the administration of law that is not attached to some other department is placed in the department of state by the legislature.⁴

The Legal Department

The head of the legal department of the state government is the attorney general.⁵ It is his duty to prosecute and defend all actions and proceedings in which the state has an interest,⁶ to serve as a legal adviser to the executive and legislative departments of the state government,⁷ and to give opinions in writing upon all questions of law

1 Constitution, Art. IV, Sec. 17.

2 Session Laws of 1921, pp. 45 - 6.

3 Survey of the Office of Secretary of State, No. II, 29.

4 Ibid., p. 30.

5 Constitution, Art. IV, Sec. 1.

6 Mills Annotated Statutes, Sec. 2723.

7 In re House Bill No. 107, 21 Colo., 32.

It is not to be understood that the Commission is to be a permanent body.

It is to be a body of inquiry, and its functions are to be limited to the investigation of the facts and circumstances of the case, and to the preparation of a report thereon.

The Commission is to be a body of inquiry, and its functions are to be limited to the investigation of the facts and circumstances of the case, and to the preparation of a report thereon.

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It is to be a body of inquiry, and its functions are to be limited to the investigation of the facts and circumstances of the case, and to the preparation of a report thereon.

1	Commissioner of the General Land Office
2	Secretary of the Interior
3	Assistant Secretary of the Interior
4	Chief of the Bureau of Land Management
5	Chief of the Bureau of Reclamation
6	Chief of the Bureau of Indian Affairs
7	Chief of the Bureau of Geographical Names
8	Chief of the Bureau of Land Survey
9	Chief of the Bureau of Land Survey
10	Chief of the Bureau of Land Survey

submitted to him by either house of the general assembly, the governor, lieutenant-governor, auditor, secretary of state, treasurer, or superintendent of public instruction.¹

In addition to these general duties which are assigned to the attorney general, he is required to serve as ex-officio legal adviser for the highway commission;² he represents in a legal capacity the industrial commission;³ and he acts as judge advocate general for the militia.⁴ The draft of all contracts for the use of the state are prepared by him. When the auditor or a public examiner requires legal assistance in determining their functions, the attorney general is required to respond.⁵ If the permanent funds of the state have been illegally depleted, suit is brought through the office of the attorney general to recover.⁶ In many ways this department is the most important in securing the general good conduct in the administration.

The attorney general is expected to function in securing the execution of law in case the local authorities fail to act; for example, he enforces the oil inspection act in case the local district attorney refuses or fails to perform this function.⁷ In his report to the governor there is opportunity for recommendation of needed legislation as it becomes apparent to the attorney general. Thus, in the biennial

1 Mills Annotated Statutes, Sec. 2725.

2 Session Laws of 1921, p. 369.

3 Session Laws of 1917, pp. 544-5.

4 Mills Annotated Statutes, Sec. 4800.

5 Session Laws of 1909, p. 459.

6 Mills Annotated Statutes, Sec. 5839.

7 Session Laws of 1917, p. 377.

report of 1919-1920, recommendation was made that the people of the state should be protected against the unscrupulous promoter and the fake business operations by a "blue sky law".¹

Besides the regular work of the office, the attorney general is a member of several boards and commissions. Through constitutional provisions he is a member of the state board of education and of the board of equalization; and through statute law he is a member of the bureau of child and animal protection, of the irrigation district finance commission, and of the state auditing board.²

The work of the department includes the administration of the inheritance tax law. The appraiser, who is appointed by the attorney general and works under the supervision of the department, performs an important service for the state.³ During the biennial period of 1919-1920 seven thousand four hundred seventeen estates were handled by the department; and seven hundred eighty-two estates paid a million two hundred ninety thousand dollars inheritance tax.⁴ The amount of work done by the department is suggested by the number of cases prosecuted in court:⁵

Civil cases in United States supreme court.....	4
" " " " " district courts.....	3
" " " Colorado supreme court.....	17
" " " " district courts.....	442
Criminal cases in Colorado supreme court.....	56
Workmen's compensation cases in supreme and district courts.....	58

1 Page 17.

2 Biennial Report of Attorney General, 1919-1920, p. 6.

3 Mills Annotated Statutes, Sec. 6215.

and the results of the study are as follows:

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The work of the Department has been carried out in accordance with the policy of the Government, and the Department has been successful in carrying out its duties in a most efficient manner. The Department has been successful in carrying out its duties in a most efficient manner.

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The department is administered by ten members, whose salaries cost the state annually eighteen thousand seven hundred dollars. In addition to this, emergency and contingent funds of twenty-six thousand five hundred dollars are provided.¹

Officers of Finance

The handling and control of the finances of the state are under the supervision of officers whose positions are of high importance in the state. The state treasurer receives the largest salary of the whole group of officials, due to the responsibilities attached to the office.² The treasurer is by law the receiver and custodian of the revenues of the state derived from many sources; and he is also the disbursing officer for the appropriations from the treasury, although his acts are controlled very largely by the auditor of state.³

The duties and responsibilities of the treasurer are defined by statute law. All moneys of the state, not otherwise required to be kept in the custody of other officials, are received and kept by the treasurer, who also disburses the funds upon warrants drawn upon the treasury according to law. He is required to keep an account of all moneys received and disbursed, and these accounts must show at all times the financial condition of all the departments and divisions of government. Report of the condition of the treasury is

1 Session Laws of 1921, pp. 51 - 52.

2 Mills Annotated Statutes, Sec. 2729; State of Colorado v. Walsen, 17 Colo., 170. A bond of one million dollars must be secured with ten sureties.

3 Ibid., Sec. 2736.

The Department is authorized to pay money, where necessary, for the state annually appropriated money under the act. It is also authorized to pay money for the state annually appropriated money under the act. The Department is authorized to pay money, where necessary, for the state annually appropriated money under the act. It is also authorized to pay money for the state annually appropriated money under the act.

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1. Section 10 of Act No. 11 - 11.
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made monthly by the treasurer to the auditor and report is made to the governor at least twenty days before the assembling of the general assembly. The treasurer must be ready to give information on any interest to the general assembly whenever it may be required.¹

Besides the requirement of the large bond and the reports to the auditor and the governor, the interests of the people are further safeguarded. The governor is authorized to inspect the state of the treasury at any time; and he appoints a committee of three to inspect the treasury in April and October and to file a report with the secretary of state.² That there may be no temptation to place funds in banks or other depositories which may not be to the best advantage of the people, the making of personal profit from the state funds is declared a felony. The treasurer may not receive from any source any reward or compensation or profit in consideration of the loan or deposit of any money of the state.³

Intimately associated with the work of the treasury department is the auditor of state; in fact, he serves as a check on the treasurer by keeping a record of all moneys paid into and disbursed from the treasury.⁴ Like the treasurer, the auditor is required to give bond, which is approved by the governor and attorney general, but only to the extent of thirty thousand dollars. The auditor is the general accountant for the state and the keeper of all papers relating to the

1 Mills Annotated Statutes, Sec. 2735.

2 Ibid., Sec. 2767, 2786.

3 Mills Annotated Statutes, Sec. 2732.

4 Biennial Report of Auditor of State, 1919-1920, p. 3.

financial interests of his office. All claims against the state are audited and settled by him, when not otherwise provided for by law. Any funds drawn from the treasury are by warrant drawn by the auditor. He also audits and adjusts the amounts of collectors of revenue when funds are turned into the treasury. Whenever it may be required he gives information concerning financial interests of the state to the general assembly; and a biennial report is required to be sent to the governor, which includes estimates of revenues and expenditures for the succeeding biennial period.¹

Both the treasurer and auditor serve as members of the state board of equalization and the auditing board; and the auditor serves as the inspector of building and loan associations.²

As a final provision for the safety of the funds belonging to the state, the general assembly enacted that the secretary of state shall name two representatives and one senator to examine the accounts of both the auditor and the treasurer. For this purpose the committee meets the sixth day before the beginning of the session of the general assembly.³

The auditor of state is assisted by the state auditing board, composed of the governor, the auditor, the secretary of state, the state treasurer, and the attorney general. The board sits once each month for the transaction of business. Its duties are supplementary to those performed by the auditor alone. It has the direction and control of all appropriations made by the general assembly for con-

1 Mills Annotated Statutes, Sec. 2779, 2780, 2781.

2 Directory of State and County Officers, pp. 3 ff.

3 Mills Annotated Statutes, Sec. 2792.

tingent and incidental expense of the several executive and judicial departments and state boards and commissions.¹ It has the authority to transfer from the contingent and incidental fund of any department having a surplus to any other department having a deficit. Estimates of and requisitions for supplies and expenses are required to be submitted to the board before action may be taken concerning them. Additional duties have been imposed upon the auditing board through special appropriations for state institutions to be partially administered by it. Not only may the board transfer funds from one department to another but it may also transfer any employe of the state for such time as, in the opinion of the board, may be necessary, without changing the salary or term of service. In the actual functioning of this agency of the state government, as is the case frequently, the work is transferred to another official or group of officials. Hence the state auditor functions largely in the control even of the special appropriations.²

The Education Department

The last in the group of heads of executive departments provided for in the constitution is the superintendent of public instruction.³ This officer attempts to correlate and unify the educational work of the state, through general supervision of the work of the county superintendents and the work of the public schools.⁴ To accomplish

1 Report on a Survey of the State Auditing Board, No. V, p. 9.

2 Ibid., pp. 13-14.

3 Constitution, Art. IV, Sec. 1.

4 Mills Annotated Statutes, Sec. 6588.

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this last interest the superintendent is authorized to visit the public schools of the state as the need for such service appears, and for this purpose the sum of five hundred dollars for expenses is provided. In checking the work of the schools, reports from the county officials are required for filing in the office of the state superintendent. A function which may be of great importance is the construction to be placed on the school laws, which is not final, for any decision of the state superintendent may be appealed to the state courts.

There is a further direct contact with the teaching force of the state through the preparation of questions for the quarterly examinations of the prospective teachers. Although the grading of the papers, as well as the conduct of the examination, is in the hands of the county superintendents, it does give the central office a supervisory control. The compelling force exercised by the state superintendent's office is the apportionment among the counties of the state funds for public education.¹

In addition to the duties specifically attached to the office, the state superintendent serves as an ex-officio member of the state board of education, of the state board of examiners, and of the board of trustees of the state teachers' college and the state normal school. He is also ex-officio state librarian, with an assistant who actively assumes charge of the state library.² To assist the superintendent

1 Ibid., Sec. 6589.

2 Ibid., Sec. 6590.

in establishing contacts with the widely scattered public schools, an elementary school supervisor and educational statistician was added to the office staff in 1919. This brings the total force in the department to ~~six~~ members, supported by an appropriation, for 1921, of sixteen thousand three hundred dollars.¹

Interrelation of Offices

From this discussion of the executive department and its several officials and divisions, it is evident that the organization is decentralized and operates on the basis of checks and balances. The unity of action is lost by the executive department being split into the several departments which have a considerable degree of independence of action. Each exercises its own share of the executive power without regard to the activities of the others.

There are, however, some restraints effective in keeping some degree of harmony within the executive group. Since each head of a department depends upon direct popular election for his position and the continuance of it, he feels a responsibility to the people. Dissensions within groups of officials always discredit the party represented; and, knowing this, the officials are eager to maintain at least an outward aspect of harmony and co-operation. The governor, moreover, is the recognized governmental representative of the party, and as such his influence extends to other official groups. Legally, his relation to the subordinate heads of departments is mandatory

¹ Twenty-third Biennial Report of State Superintendent of State Superintendent of Public Instruction, p. 6; Session Laws of 1921, pp. 49-50.

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only either through the courts or through legislative enactments.

At any time the acts of officials may be reviewed by the courts and the courts may issue restraining or mandatory orders to members of the executive department. In similar manner, the legislative body may interfere with the executive subordinate officials by placing additional duties upon them or by giving their duties to other officials.

1. Constitution of California, Art. IV, Sec. 1.

2. Ibid., Art. IV, Sec. 1, 1st, 2nd, 3rd, 4th, 5th, 6th, 7th, 8th, 9th, 10th, 11th, 12th, 13th, 14th, 15th, 16th, 17th, 18th, 19th, 20th, 21st, 22nd, 23rd, 24th, 25th, 26th, 27th, 28th, 29th, 30th, 31st, 32nd, 33rd, 34th, 35th, 36th, 37th, 38th, 39th, 40th, 41st, 42nd, 43rd, 44th, 45th, 46th, 47th, 48th, 49th, 50th, 51st, 52nd, 53rd, 54th, 55th, 56th, 57th, 58th, 59th, 60th, 61st, 62nd, 63rd, 64th, 65th, 66th, 67th, 68th, 69th, 70th, 71st, 72nd, 73rd, 74th, 75th, 76th, 77th, 78th, 79th, 80th, 81st, 82nd, 83rd, 84th, 85th, 86th, 87th, 88th, 89th, 90th, 91st, 92nd, 93rd, 94th, 95th, 96th, 97th, 98th, 99th, 100th.

3. Ibid., Art. IV, Sec. 1, 1st, 2nd, 3rd, 4th, 5th, 6th, 7th, 8th, 9th, 10th, 11th, 12th, 13th, 14th, 15th, 16th, 17th, 18th, 19th, 20th, 21st, 22nd, 23rd, 24th, 25th, 26th, 27th, 28th, 29th, 30th, 31st, 32nd, 33rd, 34th, 35th, 36th, 37th, 38th, 39th, 40th, 41st, 42nd, 43rd, 44th, 45th, 46th, 47th, 48th, 49th, 50th, 51st, 52nd, 53rd, 54th, 55th, 56th, 57th, 58th, 59th, 60th, 61st, 62nd, 63rd, 64th, 65th, 66th, 67th, 68th, 69th, 70th, 71st, 72nd, 73rd, 74th, 75th, 76th, 77th, 78th, 79th, 80th, 81st, 82nd, 83rd, 84th, 85th, 86th, 87th, 88th, 89th, 90th, 91st, 92nd, 93rd, 94th, 95th, 96th, 97th, 98th, 99th, 100th.

4. Ibid., Art. IV, Sec. 1, 1st, 2nd, 3rd, 4th, 5th, 6th, 7th, 8th, 9th, 10th, 11th, 12th, 13th, 14th, 15th, 16th, 17th, 18th, 19th, 20th, 21st, 22nd, 23rd, 24th, 25th, 26th, 27th, 28th, 29th, 30th, 31st, 32nd, 33rd, 34th, 35th, 36th, 37th, 38th, 39th, 40th, 41st, 42nd, 43rd, 44th, 45th, 46th, 47th, 48th, 49th, 50th, 51st, 52nd, 53rd, 54th, 55th, 56th, 57th, 58th, 59th, 60th, 61st, 62nd, 63rd, 64th, 65th, 66th, 67th, 68th, 69th, 70th, 71st, 72nd, 73rd, 74th, 75th, 76th, 77th, 78th, 79th, 80th, 81st, 82nd, 83rd, 84th, 85th, 86th, 87th, 88th, 89th, 90th, 91st, 92nd, 93rd, 94th, 95th, 96th, 97th, 98th, 99th, 100th.

5. Ibid., Art. IV, Sec. 1, 1st, 2nd, 3rd, 4th, 5th, 6th, 7th, 8th, 9th, 10th, 11th, 12th, 13th, 14th, 15th, 16th, 17th, 18th, 19th, 20th, 21st, 22nd, 23rd, 24th, 25th, 26th, 27th, 28th, 29th, 30th, 31st, 32nd, 33rd, 34th, 35th, 36th, 37th, 38th, 39th, 40th, 41st, 42nd, 43rd, 44th, 45th, 46th, 47th, 48th, 49th, 50th, 51st, 52nd, 53rd, 54th, 55th, 56th, 57th, 58th, 59th, 60th, 61st, 62nd, 63rd, 64th, 65th, 66th, 67th, 68th, 69th, 70th, 71st, 72nd, 73rd, 74th, 75th, 76th, 77th, 78th, 79th, 80th, 81st, 82nd, 83rd, 84th, 85th, 86th, 87th, 88th, 89th, 90th, 91st, 92nd, 93rd, 94th, 95th, 96th, 97th, 98th, 99th, 100th.

6. Ibid., Art. IV, Sec. 1, 1st, 2nd, 3rd, 4th, 5th, 6th, 7th, 8th, 9th, 10th, 11th, 12th, 13th, 14th, 15th, 16th, 17th, 18th, 19th, 20th, 21st, 22nd, 23rd, 24th, 25th, 26th, 27th, 28th, 29th, 30th, 31st, 32nd, 33rd, 34th, 35th, 36th, 37th, 38th, 39th, 40th, 41st, 42nd, 43rd, 44th, 45th, 46th, 47th, 48th, 49th, 50th, 51st, 52nd, 53rd, 54th, 55th, 56th, 57th, 58th, 59th, 60th, 61st, 62nd, 63rd, 64th, 65th, 66th, 67th, 68th, 69th, 70th, 71st, 72nd, 73rd, 74th, 75th, 76th, 77th, 78th, 79th, 80th, 81st, 82nd, 83rd, 84th, 85th, 86th, 87th, 88th, 89th, 90th, 91st, 92nd, 93rd, 94th, 95th, 96th, 97th, 98th, 99th, 100th.

any other way, the courts in these legislative sessions
it was the wish of officials not to be involved in the courts and
the courts had been instructed to conduct cases in order to
the possible extent. In similar cases, the legislative body
any interest in the executive committee of the courts
the courts had been instructed to be given such cases to them

Attorneys.

CHAPTER VI

STATE BOARDS AND COMMISSIONS

Special Agencies of Administration

When the constitution was made in 1876 it provided for two types of administrative offices: the heads of executive departments¹ and the members of boards and commissions.² The first group included the elective; the second, the ex-officio and appointive members. In the first group the governor, lieutenant-governor, the secretary of state, auditor of state, state treasurer, attorney-general, and superintendent of public instruction are listed; and in the second are the ex-officio members of the board of education and the board of equalization, the commissioner of mines, and members of the board of land commissioners, appointed by the governor with the consent of the senate, and the elective members of the board of regents of the state university.

In addition to these constitutional officers, there are more than sixty boards and commissions which have been created by statute.³ The first session of the general assembly created the state board of agriculture and the state board of health, which the second session sustained by appropriations.⁴ From that time to the present, with few exceptions, each session of the general assembly has added to the growing list of boards and commissions.⁵

1 Constitution of Colorado, Art. IV, Sec. 1.

2 Ibid., Art. IV, 1, 9; V, 15; VIII, 5; XVI, 1.

3 Directory of State and County Officers (1921-1922), pp.3 ff.

4 Session Laws of 1879, pp. 5-8.

5 W. N. Searcy, "The Fourth Department of State Government", Report, Colorado Bar Association, 1914, p. 122.

The practise of creating a new agency to perform some new function of government appears to have grown out of the action of the legislature, which, to lighten the work of the legislators during the short sessions, named special or standing committees to perform some specific duty. It frequently happened that members of committees were brought from the outside, not for the purpose of collecting information but to get something done.¹ Thus it became the practise to name a new board or commission or administrative bureau to assist or govern in detail some division of private or semi-private business or interest. The social and economic changes are reflected in the development of state administrative activities, which, for the most part, have been concerned with the relations of the state to corporations, the struggle of labor and capital, state aid in the development of resources, taxation, the protection of health and morals, and educational, industrial, and philanthropic enterprises.²

The incentive for this addition to these administrative agencies has been varied. New laws have been enacted to cope with the problems growing out of exploitation of men and resources in industry; and, as professional and industrial organizations have been perfected, new demands for government regulation have been made. There has been a constantly increasing tendency of state government to undertake functions which formerly were matters of concern to local government only or to no political organization.³ Probably the creation

¹ J. M. Mathews, Principles of American State Administration (1917), p. 156.

² Frank H. White, "The Growth and Future of State Boards and Commissions", Political Science Quarterly, Vol. 18, p. 631.

³ Mathews, op. cit., p. 157.

The purpose of this report is to provide a summary of the work of the Commission on the Administration of Justice during the past year. The Commission was organized in 1912 by the American Bar Association and the American Judicature Society. Its purpose was to study the administration of the courts and to make recommendations for improvement. The Commission has held many public hearings and has received many suggestions from judges, lawyers, and laymen. It has also conducted extensive research into the various problems connected with the administration of the courts. The results of this research are set forth in this report. The Commission believes that many of the suggestions made by the public and the suggestions of the Commission itself are of great importance and should be adopted. It believes that the adoption of these suggestions will result in a more efficient and economical administration of the courts. The Commission also believes that the public should be kept informed of the progress of its work and of the results of its research. It therefore publishes this report from time to time. The Commission is grateful to the American Bar Association and the American Judicature Society for their generous support of its work. It is also grateful to the many individuals and organizations that have assisted it in its work. The Commission is confident that its work will result in a more efficient and economical administration of the courts.

of many boards and commissions has been founded upon the sound principle that there has been the desire to secure the advantages of specialization in public affairs and the application of skill and knowledge to the regulation of social and industrial conditions. There should not be omitted from consideration the fact that boards and commissions have been created, in many instances, primarily for the purpose of rewarding worthy partisan supporters.¹ On account of the operation of these several causes, the number of state boards and commissions is continually increasing. Although the growth in the number of these special agencies has been most marked in the industrial and commercial centers,² Colorado is an exception in having a comparatively large number.

This development in state government represents the general advance toward paternalistic control over the interests of the people of the state. The introduction of the numerous boards and commissions suggests the trend toward state control through legislation relating to business. Many of these official agencies of administration are created for and engaged in the inspection and regulation of industry, or in the transaction of state business pertaining to the property of the state. There are boards for the regulation and licensing of architects, barbers, pharmacists, physicians, nurses, veterinary sur-

1 Ibid., p. 158.

2 White, op. cit., p. 632.

The investigation at several well selected locations has revealed that the water supply is adequate and satisfactory for all uses.

and the fact that the Government has been unable to secure the necessary funds to carry out its policy of non-interference in the internal affairs of other countries.

[illegible]

geons and other trades and professions. There are a bureau of labor statistics, a free employment agency department, and an industrial commission. Besides the state agricultural board, there are separate boards, bureaus, and offices dealing with dairies, the bee industry, forestry, horticulture, entomology, and live stock. There exists a department or office for the inspection of factories; another for the inspection and regulation of slaughter houses; and another for the inspection and regulation of food and drugs. There are an extensive bureau for the engineering work and supervision of irrigation, a board for state lands, another for the capitol grounds and buildings; a fish and game commission, and a commission for state highways; separate commissions for the regulation of banks, insurance companies, building and loan associations, and railways; a department of mines, a superintendent of state mineral lands, and a geological office. These and a number of other bureaus and offices deal with business and industry. They are in addition to the several separate boards which have charge of the penal, protective, and educational institutions of the state. Thus it appears that the range of interests which have been brought under the control and supervision of state boards is extensive.

Any classification of state boards and commissions is difficult. Based on the specific powers of the several groups, the following classification aids in a proper conception of their fields of operation: (a) industrial, such as the board of agriculture, and inspectors of mines and factories; (b) scientific, such as the board of health and the bureau of labor statistics; (c) supervisory, such as the public

[illegible]

utilities commission and commissioners of insurance and banking; (d) examining boards for various professions and occupations, as dentistry, medicine, pharmacy, teaching, and civil service; (e) educational boards and the historical and natural history society; (f) executive, such as the highway commission; and (g) corrective and philanthropic, such as the state police force, and the board of charities and correction. This classification, which is made on the basis of the specific powers which may be exercised by the commissioners, has many cases of overlapping. It is difficult to make any systematic arrangement to include the "bewildering variety" of powers and duties imposed upon these many agencies.¹ The powers exercised range from the mandatory orders of the industrial commission, which may compel the submission of all industrial disputes between employer and employee to it for investigation,² to the advisory influence of the budget commissioner.³

Cost of Maintenance

The support of these agencies of government requires a substantial part of the state funds. Some of the boards or bureaus are maintained at the direct expense of the particular industry or business concerned,⁴ and, in several instances, the members serve without

1 C. A. Beard, "Commissions in American Government", McLaughlin and Hart's Cyclopedia of American Government, Vol. I, 351.

2 Session Laws of 1921, Chapter 180, Sec. 29.

3 Session Laws of 1919, Chapter 12.

4 Tabulation by the attorney general shows that the following examining boards are allowed a per diem, to be paid out of fees collected by the boards, for holding examinations and while actually performing their duties: the boards of medical examiners, accountancy, horse-shoers' examiners, embalming examiners, optometric examiners, barber examiners, architects, and pharmacy.

The first of these is the fact that the
 ¹

 second is the fact that the
 ²

[illegible]

1. A. J. Smith, President of the American Society of
2. J. H. Smith, Secretary of the American Society of
3. J. H. Smith, Treasurer of the American Society of
4. J. H. Smith, Editor of the American Society of
5. J. H. Smith, Chairman of the American Society of
6. J. H. Smith, Vice-Chairman of the American Society of
7. J. H. Smith, Member of the American Society of
8. J. H. Smith, Member of the American Society of
9. J. H. Smith, Member of the American Society of
10. J. H. Smith, Member of the American Society of

¹ pay. When a board is created, its functions tend to increase, its personnel to increase in number and, consequently, its cost to the state to become larger. The general appropriation measures for the years 1901, 1911, and 1921 show increases in expenses of the following boards and commissions which are mentioned as examples: the appropriations for the maintenance of the state board of land commissioners for the three years were, respectively, 11,200 dollars, 30,000 dollars, and 27,600 dollars; for the maintenance of the public utilities commission, no appropriation in 1901, 14,000 dollars, and 41,000 dollars, respectively; and for the game and fish department, 21,500 dollars, 25,200 dollars, and 124,300 dollars, respectively. The total appropriations for this feature of state government in 1921 was 438,000 dollars, approximately. This amount was more than forty-eight per cent. of the total for the executive, legislative, and judicial departments of the state for the two years preceding.

¹ The following boards and commissions receive neither salary nor per diem: the boards of capitol managers, charities and corrections, pardons, health, live stock inspection, immigration, promotion of uniform state laws, trustees of school for deaf and blind, trustees of school of mines, trustees of state normal schools, agriculture, control of industrial workshop for blind, commissioners of sailors' and soldiers' home, control of home for dependent and neglected children, control of industrial school for boys, control of industrial school for girls, control of training school for mental defectives, library commissioners, nurses' examiners, dental examiners, veterinary examiners, and the traveling library commission, and the state highway commission. Eight of these select secretaries, usually from their own number, who receive salary.

² Ninth Annual Report of Colorado Tax Commission, p. 118.

The increasing costs of this phase of government have attracted attention. In 1913 the legislature authorized the governor, whenever he should find the state funds inadequate to support the many boards and commissions, to suspend from operation any of them.¹ In some few instances appointment of members has not been made.²

Powers and Duties

The powers and duties of these boards and commissions are determined by the specific definition of the laws creating them, by the laxity or strictness of the construction of the law, and by the orders given them by subsequent legislation. They often partake of the nature of all three of the governmental departments.³ The industrial commission, for example, issues regulations prescribing the measures which shall be taken to protect employees in every employment and place of employment, prescribes and enforces orders for the adoption of safety devices, safeguards, and other means of protection "to carry out all laws relative to the protection of life, health, safety and welfare of employees."⁴ This appears to constitute the exercise of a legislative power. The administrative authority granted to the commission is so extensive that it is unnecessary for it to bring prosecution to compel compliance with the law or punish violations of it, for the commission may directly enforce an order, which is final unless the party affected appeals from the order to the proper court.⁵ To pro-

1 Session Laws of 1913, p. 249.

2 The Colorado Land Settlement Board is not operating during Governor Shoup's administration.

3 Beard, C. A., Article in Cyclopedia of American Government, I, 350.

4 Session Laws of 1921, Chapter 180, Section 11.

5 Ibid., Chapter 180, Sec. 14.

The following table shows the number of persons who were employed in the various occupations in the United States in 1900. The total number of persons employed was 11,000,000. The occupations are classified into three groups: Agriculture, Manufacturing, and Commerce.

[illegible][illegible]

protect private rights against arbitrary action of the commission, provision is made that any interested person who may be dissatisfied with the finding, order, or award of the commission may appeal to the district court on the ground of the illegality or unreasonableness of the procedure.¹ Any such action has precedence over any civil case of a different nature pending in the court, but appeal cannot be made unless an application for a hearing has been presented to the commission as provided in the act. As a further expression of its so-called judicial authority, the commission may conduct hearings and inquiries in connection with which books and papers reflecting in any way upon the case under consideration shall be made available, testimony of witnesses may be taken, and the labor statistician of the bureau of labor statistics may be called upon to furnish data which may be in the possession of his department.² For the most part, however, the powers and duties of these agencies are administrative in character, unrestricted by the technicalities of judicial procedure.

Internal Organization

With respect to internal organization, the state boards and commissions have been granted authority by the legislature to a generous degree. The industrial commission may be cited again for purposes of illustration: with the approval of the governor and subject to the provisions of the civil service laws of the state, the commission is empowered to employ during its pleasure "such deputies, experts,

1 Ibid., Chapter 180, Sec. 37.

2 Ibid., Chapter 180, Sec. 17 - 21.

statisticians, accountants, actuaries, inspectors, clerks, and other employees as it may deem necessary to carry out the provisions of the law."¹ The commission may also appoint advisers who shall assist the commission in the execution of its duties through the inspection of any place or any industry which is the subject of an investigation.² Further authorization is given the commission to adopt reasonable and proper rules and regulations relative to the exercise of its powers and authorities with respect to the methods of proceedings, the conduct of hearings and investigations, and the amending of its rules at its discretion.³

Thus it appears that when the members of the commission have received their appointment by the governor and when the appointment has been confirmed by the senate, the conduct of the members can only be questioned by judicial processes; that is, the commission is irresponsible. In general, the conditions prevailing with respect to the industrial commission are common to many other boards and commissions.

It happens, in some instances, that the board or commission appeals for appropriation to the legislature directly, disregarding the usual dependence upon the indirect methods of securing funds. Although reports are made to the governor annually or biennially, they afford little opportunity for restraining supervision, for the power of removal is safeguarded so that it can be done only for the gravest

1 Ibid., Chapter 180, Sec. 6.

2 Ibid., Chapter 180, Sec. 11, 20.

3 Ibid., Chapter 180, Sec. 11.

The following information was obtained from the records of the Department of the Interior, Bureau of Land Management, regarding the land owned by the United States in the State of California.

The total area of land owned by the United States in California is approximately 100 million acres. This land is divided into several categories, including National Forests, National Monuments, and other public lands.

The following table shows the distribution of land ownership in California:

Category	Area (Acres)
National Forests	60,000,000
National Monuments	20,000,000
Other Public Lands	20,000,000

This information was obtained from the records of the Department of the Interior, Bureau of Land Management, and is subject to change as new information becomes available.

[illegible]

1950	1951	1952	1953	1954	1955	1956	1957	1958	1959	1960	1961	1962	1963	1964	1965	1966	1967	1968	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358</
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offense, and through the formality of a public hearing.¹ As a result of the conditions surrounding the offices of members of the boards and commissions, they have been characterized a "fourth department".² These "departments" are not responsible to the people directly, for the members, with few exceptions, are not elected by popular vote; they are not responsible to the legislature, for it does not appoint or remove them; and they are not responsible to the governor, for, after making the appointments, he has no control over them.

The great confusion in the administration of state government is due to the creation of these new agencies to administer specific interests as they have needed attention. Little effort has been made apparently to co-ordinate these new offices, and, since no uniform principles have been followed in their construction, the result has been the creation of a system which is "the very apotheosis of chaos and irresponsibility".³ The administration of any phase of state government through a commission or board is neither economical, efficient, nor responsible. On the contrary, they seem to be extravagant, to lack efficiency and to be responsible to no one. Their creation has taken a part of the executive power from where it logically belongs and transferred it in such a manner as to weaken executive power and authority, while it does not tend to benefit the people. The responsibility for the unfortunate conditions which result from the administration by boards and commissions may be summarized as follows:⁴

1 State Civil Service Commission, First Biennial Report, 1919-1920, pp. 44 - 45.

2 J. H. Finley and J. F. Sanderson, American Executive and Executive Methods (1907), p. 173.

3 Beard, op. cit., p. 501.

4 Leonard A. Blue, "Tendencies in State Administration", Annals of American Academy of Political Science, Vol. 18, pp. 434 ff.

the responsibility is placed upon the individual, and not upon the community, the State, or the Church. This is a fundamental principle of the American system of government, and it is one which has been the source of much of our success. It is a principle which has been the source of much of our progress, and it is one which we must continue to uphold if we are to maintain our position as a free and independent people.

[illegible]

1. Journal of Political Science, Vol. 16, pp. 404-411.
2. Journal of Political Science, Vol. 16, pp. 404-411.
3. Journal of Political Science, Vol. 16, pp. 404-411.
4. Journal of Political Science, Vol. 16, pp. 404-411.
5. Journal of Political Science, Vol. 16, pp. 404-411.
6. Journal of Political Science, Vol. 16, pp. 404-411.
7. Journal of Political Science, Vol. 16, pp. 404-411.
8. Journal of Political Science, Vol. 16, pp. 404-411.
9. Journal of Political Science, Vol. 16, pp. 404-411.
10. Journal of Political Science, Vol. 16, pp. 404-411.

(a) the commissions are composed frequently, in part, of ex-officio members who do not give serious attention to the work of the commission; (b) the meetings are held infrequently on account of the difficulty of getting members together; (c) the group is frequently unable to agree and consequently the decisions are not promptly reached; (d) the unpaid members are inclined to give little time to their offices, so the services are more or less perfunctory; (e) the members are frequently appointed for political reasons; and (f) the responsibility for action is spread over a group instead of being concentrated on a single individual.

Among the many administrative boards and commissions, there are three which are composed of ex-officio members entirely; ¹ while nineteen have some ex-officio members. On the list of unpaid officials there are fifty-four groups. The groups vary in number from three to seventeen, ² with some boards bi-partisan in nature; for example, the industrial commission may not have more than two of the three members of the same political party. ³ To add to the irresponsibility of the appointing power and of the political party, the appointment of the members of some boards and commissions extends over the terms of three governors, as in the case of the civil service commission which has three members with terms of six years each, but no two offi-

1 The board of education, the board of equalization, and the auditing board.

2 Of those listed in the Session Laws of 1921, five of the boards and commissions have two members; fifteen, three members; four, four members; fifteen, five members; five, six members; six, seven members; three, nine members; one, eight members; one, ten members; two, twelve members; and one, seventeen members.

3 Session Laws of 1921, Chapter 180, Sec. 5.

the Commission has been very helpful in the past, and we are sure that it will continue to be so in the future. We are sure that the Commission will be able to handle the situation in the most satisfactory manner possible.

which has been made with view of its being used, but as the

and I am, nevertheless, in good luck, with only a few days left.

1. The first of these is the fact that the Commission has not yet received any information from the Government of the United Kingdom regarding the proposed changes to the law of the United Kingdom in relation to the treatment of the British Commonwealth of Nations.

1
cials' terms expire at the same time.

One feature of the diversified administrative system of the state which is especially praiseworthy is the plan of some boards and commissions to have a secretary or executive officer to whom is given the executive work of the body. The state board of health is composed of twelve members, one of whom is the secretary and executive officer for the board, in whose hands much of the administrative work is placed.² This plan combines both board and single executive officer in charge of a given function. "The executive officer", suggests Professor Mathews, "should be intrusted with the entire control of administration matters in matters requiring deliberation. the moral support and aid of the board through advice and encouragement cannot be wisely dispensed with."³ According to the degree of freedom with which the executive secretary may act in the performance of the executive duties, the value of the plan is determined.

Survey of State Administration

In 1915 the condition of the business of the state was a matter of concern to the legislature. The agitation of the reform programs in some states and the achievements in others encouraged the Colorado general assembly to consider plans whereby the inefficiency and waste due to the lack of co-operation and proper interrelation of the administrative agencies should be eliminated. It was recognized that

1 Constitution, Art. XII, Sec. 13.

2 Mills Annotated Statutes, Sec. 437.

3 Op. cit., p. 167.

[illegible][illegible]

1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.

departments had not been added as part of a definite, comprehensive plan of administration. Consequently there were duplication and waste, and frequently they worked "toward varying and sometimes antagonistic ends."¹ It was further recognized that the solution was not in the wholesale abolishment of departments but in their proper consolidation and correlation. The departments which were dealing with related functions should be placed under one head. Accordingly, the legislature provided for a survey of the state government.²

The work of the survey committee was interrupted by the constitutionality of the act of the general assembly which provided for the survey being questioned by the attorney general. In order to settle the question, the act was twice carried to the supreme court of the state and once through the district court. Finally the act was declared constitutional, after a considerable part of the appropriation for the expense of the survey had been dissipated through litigation³ and three-fourths of the time available for the work had been lost. The work which the survey committee proposed to do was not completed, for the succeeding session of the general assembly failed to continue the appropriation for its support. The work of the survey relating to the executive branch of the state government suggested the consolidation of some divisions of the executive department and the creation of some new departments or divisions.⁴ The changes proposed for in-

¹ Governor's Biennial Address, Twenty-first General Assembly, House Journal, pp. 32 ff.

² Session Laws of 1915, pp. 459 ff.

³ Survey Committee of State Affairs, Report No. XVIII, p. 9.

⁴ Ibid., pp. 11 ff.

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corporation into the state government would still have left a large number of divisions or departments. Besides the elective executive offices, the committee arranged for sixteen separate agencies to perform the administrative and executive functions of a state with less than a million people.

Although the report of the committee was made after insufficient time for study and investigation, it indicated that there is opportunity to establish correlation and co-operation in the work of the several offices, boards, and commissions. The proposed concentration of authority and the consolidation of the administrative agencies of the state government left much to be desired. The work of the committee, only partially completed, directed the attention of the public, however, to the conditions which existed at that time and still continue to exist. The affairs of the state government are in a condition of chaos. The statement of an economy and efficiency committee of another state well describes the executive and administrative features of the government of Colorado:

As the result of the absence of any systematic organization of related services, there is no effective supervision and control over the various state offices, boards, and commissions The very number of separate offices makes impossible the exercise of any adequate control. To a very large extent each authority is left to determine its own action; conflict of authority between two or more offices is often possible; and if harmony and co-operation is secured it is by voluntary compromise rather than by the advice and decision of a superior authority. Under the present arrangements too many independent authorities have power to make expenditures subject to no effective centralized control or responsibility. This situation naturally leads to waste and extravagances.¹

¹ Illinois Efficiency and Economy Commission, quoted in Mathews, American State Administration, p. 170.

Information that the state government will not take

with some wide-angle shot. In the background, the sun is shining brightly.

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THE UNIVERSITY OF CHICAGO

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...and the first time you will see the results of your work.

Beim 11. März 1944 ist eine interessante Note mit dem Betreff "Lagerung" erhalten.

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1. The first step is to identify the problem or goal. This involves understanding the current situation and what needs to be achieved.

It is extremely important that the subject be kept in mind.

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well-known to many and unnecessary.

Legislative Reform Proposed

The possibility of improving the condition of state government¹ was considered by the last general assembly. It was proposed to create a board of control, composed of the governor, lieutenant-governor, secretary of state, treasurer, auditor, attorney general, and superintendent of public instruction. Upon this board all the administrative and executive rights, powers, and duties of state government should be conferred, except such as are conferred by the constitution upon other officers. The board of control should exercise and administer these rights, powers, and duties through ten administrative departments, as follows:

Central executive department

Governor of the state, director.
 Superintendent of budget.
 Game and fish warden.
 Commissioner of Immigration.
 Superintendent of pardons and paroles.
 Public utilities commission.
 Commissioner of insurance.
 Superintendent of banks and building and loan associations.

Registration and supply department

Secretary of state, director.
 Deputy secretary of state.
 Superintendent of registration.
 Corporation registrar.
 Superintendent of printing.
 Superintendent of purchase and supply.
 Custodian of public buildings.
 Superintendent of motor vehicles.

Finance department.

State treasurer, director.
 Deputy state treasurer.

1 Twenty-third General Assembly, House Bill No. 149.

Legislative Action Summary

The possibility of increasing the number of state representatives

is mentioned in the last annual report. It was proposed to

increase a total of twenty, members of the present, legislative body.

At meeting at St. Louis, Missouri, and other places, the

representatives of legislative bodies.

These and executive bodies, however, are under the

control of the people, and are not controlled by the legislature.

and other matters. The House of Representatives should

be able to do this, and the House of Representatives

should be able to do this.

Legislative Action Summary

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Revenue investigator and oil inspector.
Tax commission.

Accountancy department

State auditor.
Deputy state auditor
Public examiner.
Superintendent of department reports.

Legal department.

Attorney general, director.
Deputy attorney general
Inheritance tax appraiser.
Two deputy inheritance tax-appraisers.
Two inheritance tax investigators.

Educational department.

Superintendent of public instruction, director.
Deputy superintendent of public instruction.
Assistant state librarian.
Teacher of adult blind.
Secretary to teacher of adult blind.

Department of industry and commerce.

Lieutenant-governor (or appointive officer), director.
State entomologist.
Inspector of commission merchants.
State dairy commissioner.
Deputy state dairy commissioner.
State engineer.
State veterinary surgeon.
Commissioner of mines.
State geologist.
Chief inspector of coal mines.
Coal mining engineer
Inspector of ore buyers.
Miners' examining board.
State board of stock inspection.

Department of labor.

Director, appointed by governor.
Chief factory inspector.
Chief boiler inspector.

Approved: _____
Special Agent in Charge

1. The first step is to identify the problem or goal. This involves understanding the current situation and what needs to be achieved.

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Superintendent and assistant superintendents of state
free employment offices.

Department of public works and buildings.

Chief officer of highway commission.

Supervising engineer and architect of construction.

Department of public health and welfare.

Director appointed by governor.

Commissioner of health and vital statistics.

Superintendent of foods and drugs.

Superintendent of child and animal protection.

Public health council.

Superintendent of tuberculosis and child hygiene.

Superintendent of venereal disease.

Superintendent of charities and correction

Warden of penitentiary

Warden of state reformatory.

Superintendents of other penal and charitable state
institutions.

Commission on prison labor.

The measure further provided that in all departments in which the directors were to be elective officers under the constitution, all appointments of subordinate officers and employees should be made by the directors; in those departments in which the directors were to be appointed by the governor, the secondary members should be selected by the directors with the advice and subject to the approval of a majority of the board of control. The responsibility in all cases should be to the appointing power. The board of control, however, was to be given the power to prescribe regulations for the government of the several departments, the conduct of employees, and the performance of the work of the departments. It was through the board of control

that a degree of centralization was planned.

The proposed wholesale abolition of boards, commissions, and offices created such an opposition that the bill was not strongly supported, and was not passed by the house in which it was introduced. The general assembly later proposed that there should be submitted to the electors of the state, at the general election, for their approval or rejection, the proposal to hold a constitutional convention to revise, alter and amend the present constitution.¹

¹ Session Laws of 1921, pp. 852-3 (Senate Concurrent Resolution, No. 3).

that a degree of satisfaction was obtained.

The Government officials of the State, however, and

others, were not so satisfied with the result as was

expected, and was not satisfied by the result in which it was

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was not satisfied.

CHAPTER VII

THE ENFORCEMENT OF LAW

The Problem of Law Enforcement

A test of the efficiency of state government is the respect for law and the maintenance of order within the boundaries of the state. The problem of law enforcement becomes increasingly difficult on account of the number of laws which are added to the statutes each session of the legislature.¹ The conditions within the state and the demands of the people that there shall be a large measure of governmental control call for the enactment of new legislation to meet the situation. Each new function which is assumed by the state renders the task of law enforcement the more difficult, according to the importance and the scope of the measure.

Although the laws in a democratic form of government should express the popular will, it is impossible that, in a state of such wide extent of territory, of such diverse population, and of such varied interests, the laws should be acceptable to all classes, or to all communities. The measures may be rushed through the legislature by methods or by forces the use of which the people resent; or the interests of a portion of the state may not be the interests of the state as a whole. For many reasons a law may not have the approval of the

1 At the 1921 session of the general assembly, 265 new laws were enacted. Approximately the same number has been added in each session for a long period.

1. The first section of the report is a general statement of the purpose of the study. It states that the purpose is to determine the effect of the new curriculum on the students' learning.

people of a particular community, or of a special class in a community; consequently, it is persistently violated. This attitude toward law is well demonstrated by the reception, in parts of the state, of the prohibition law of 1916. In some sections the people did not support the measure when it was put to a vote; and, when its enforcement was attempted, such hostility was shown that the local authorities were helpless in their attempts to enforce the measure. With the establishment of the state department of safety, however, recognition¹ of the law has been generally compelled.

Colorado Rangers

Although the constitution and statute law had provided elective and appointive officials whose main services were the bringing of offenders against the law to justice, the state legislature provided in 1917 for an additional agency to maintain law and order, to repress crime, and to preserve the peace within the state. The ordinary police forces, sheriffs, prosecuting attorneys, justices of the peace, and constables were considered an inadequate force² to administer state law, so a department of safety was created. Under the direction of the governor of the state and a superintendent of safety, the department was to be organized, with powers as follows: (a) to make arrests anywhere in the state, (b) to suppress all riots and disturbances tending to disregard of the law, (c) to serve criminal processes issued by any court, (d) to exercise the powers of foresters and gamewardens,

1 J. Gunter, Biennial Message to Twenty-second General Assembly, p. 15 ff.

2 Session Laws of 1917 (extra session), pp. 27 ff.

of a particular community, or of a special class in a community.
 It is, however, in the community itself. This is the law.
 It is well illustrated by the example, in fact, of the state, of
 the constitution law of 1888. It was written by people who did not
 support the measure when it was put to a vote, and when the measure
 was adopted, they had to go back to the law. The law is not
 then, as is often said, in fact, in the hands of the people. It is
 the embodiment of the state's highest principle, however, and the
 law of the law has been established.

THE LAW

Although the constitution and statute law are written in the
 of legislative officials, who have written the law, it is not
 written in the law itself, the state legislature provided
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(e) to co-operate with local authorities in preserving law and order, and (f) to command and direct, in time of necessity, the assistance of the sheriff of a county, the policemen of a town or city, any peace officer,¹ and every able-bodied man. This organization was created for the purpose of serving the state in any emergency arising as a result of the United States being at war with the Imperial German Government; and it was provided that within ninety days after the close of² the war all companies formed under the act should be disbanded.

The services performed by these companies formed under the department of safety, called State Constabulary, were recognized as being so valuable that the organization was revived in 1921 by a legislative act which created the Colorado Rangers.³ Under the direction of the governor, the adjutant general was made superintendent of the department of safety. After making provision for the establishment of headquarters at convenient and desirable points in the state, the superintendent was directed to select and appoint a troop of rangers which should consist of one captain, one lieutenant, one first sergeant, four sergeants, four corporals, and thirty-nine rangers. For the purpose of equipping the troop, the superintendent was further authorized⁴ to use the military equipment of the state. The necessary expenses of the organization were provided for by an appropriation for⁵ the two-year period of two hundred ninety thousand dollars.

1 Ibid., pp. 32 - 33.

2 Ibid., p. 28.

3 O. H. Shoup, Biennial Message to Twenty-third General Assembly, p. 4; Session Laws of 1921, pp. 252 ff.

4 Ibid., pp. 253 - 254.

5 Ibid., p. 257.

The duty of the superintendent is defined by the law which created the rangers. He is required to establish headquarters for them at points where he deems advisable to locate one or more rangers. The distribution of the small force is to be made in such a manner that it will be most effective in carrying out the purposes of the act to prevent crime and disorder, and to preserve peace.¹ The aims and purposes of this state police organization were set forth in a letter of the governor to the superintendent at the time the force became available:

It has been my purpose to make of the Rangers a "standing army" to be used only in the event of major outbreaks against the peace of the state. That may be their principal value but I believe that through wise co-operation with county officials, you will be able to find an important sphere of usefulness for the force in the enforcement of ordinary laws of the land.

The new highway traffic law will require some patrolling of roads and it appears that the rangers are well qualified for this duty. The suppression of automobile thefts calls for the use of officers whose authority is not limited by county lines and there again you can be of inestimable aid to the civil authorities.²

The position of the rangers in the state, with respect to the other officials, especially the local officials, is stated by the governor in his correspondence with district attorneys, sheriffs, chiefs of police, and other peace officers. He sought the acceptance of and co-operation with the state police force, by the local officials, in a letter addressed to them shortly before the law became effective. The letter read in part as follows:

1 Ibid., p. 254.

2 See article "Colorado Rangers", The State Trooper (Detroit, Mich.), June, 1921.

The duty of the representative is defined by the law which
governs the country. He is bound to maintain the
law as he finds it, and to execute it as he sees fit.
The representative of the people is to be a law-abiding
man. It will be most effective in carrying out the
law to prevent crime and disorder, and to preserve peace.
The purpose of this study is to show how the law
can be used to the advantage of the people.

It has been the purpose of this study to show how the law
can be used to the advantage of the people. The law is a
powerful tool, and it can be used in many ways. It can be
used to punish crime, to protect the innocent, and to
maintain order. It can also be used to promote justice,
to protect the rights of the individual, and to
improve the lives of the people. The law is a powerful
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used to punish crime, to protect the innocent, and to
maintain order. It can also be used to promote justice,
to protect the rights of the individual, and to
improve the lives of the people.

It has never been my purpose that the Rangers should interfere, unmasked, in the affairs of the county, although, under the law, they have the fullest authority to act. But I should greatly appreciate it if, as occasion arises, you utilize the Rangers stationed nearest you in any manner for the suppression of crime and the enforcement of law. I want to see an active and sympathetic co-operation established between the state police and the county authorities¹

The functions of the organization include the detection of crime and the apprehension of criminals over the entire state in both the rural and municipal communities.² The failures in the enforcement of laws locally by the district officials, due to special interests and to sentiment, are not experienced to the same degree in the case of the state officials, who are not dependent upon local elections to retain their offices. On the other hand, the rural districts are in need of more protection than usually is afforded them by the county officials. To know that there is a detachment of the rangers within calling distance gives an additional feeling of security to the residents of the remote community and the isolated ranch.

The organization of the rangers is a form of centralization in administration. The principle of home rule for cities tends to discourage interference in the more largely populated centers but in the rural sections the desirability of autonomy in local affairs is not as strongly recognized. In the rural communities the local policing is not as effective as in the cities, so the enforcement of law is greatly facilitated by a state police force.

1 Ibid., p. 15.

2 Ibid., p. 31.

[illegible][illegible][illegible]

The National Guard

The Constitution of the United States gave to Congress a large measure of control over the militia, for it authorizes that body "To provide for organizing, arming, and disciplining the militia, and for governing such part of them as may be employed in the service of the United States."¹ Until 1916, the militia remained in the control of the states, except that, in case of the invasion of the United States, rebellion against the government of the United States, or inability of the president to execute the laws with the other forces at his command, the president was authorized to call forth for a specified period such numbers of the militia of the states as he deemed necessary.² When the agitation for "preparedness" was at its height,³ congress provided for the federalization of the militia. This act gave the president additional power. In addition to the use of the national guard, according to his judgment, within the territory of the United States, he may be authorized by Congress to draft all members of the national guard into the military service.

The militia of the United States consists of "all the able-bodied male citizens of the United States and all other able-bodied males who have declared their intention to become citizens," who are between the ages of eighteen and forty-five years. The militia is divided into three classes, the national guard, the naval militia,

1 Constitution of United States, Art. I, Sec. 8.

2 National Guard Regulations (1919), pp. 6 - 7.

3 National Defense Act of 1916, Sec. 60 ff.

[illegible][illegible]

and the unorganized militia.¹

The organized militia of Colorado, for legal reasons, is still called the state militia. It is generally known, however, by the federal term, national guard. It consists of the regularly enlisted militia between the ages of eighteen and forty-five years, organized, armed, and equipped as provided by law, and the commissioned officers between the ages of twenty-one and sixty-four years. The state is prohibited from maintaining other troops in time of peace,² except a state police or constabulary.

The state is authorized to enlist men in the national guard in the proportion of eight hundred for each senator and representative in congress from the state.³ The period of enlistment is six years, the first three of which are in an active organization and the remaining three in the national guard reserve, unless the person serving desires to remain in the active service. The qualifications for enlistment are the same as those prescribed for admission to the regular army,⁴ The pay of the enlisted men on the active list belonging to an organization of the national guard is twenty-five per cent. of that for enlisted men of corresponding grades of the regular army. When they are called into service, however, the pay is the same as in the regular military service.⁵

The general expenses of the equipment and the maintenance of the national guard are met by appropriations by congress to be paid out of

1 Ibid., Sec. 57.

2 Ibid., Sec. 61.

3 Ibid., Sec. 62.

4 Ibid., Sec. 69.

5 Ibid., Sec. 110.

funds in the federal treasury. These expenses include funds for providing arms, ordnance stores, quartermaster stores, and camp equipage.¹ The uniforms, arms, and equipment are the same type as those which are provided for the regular army.²

At places which are to be determined by the state authority, units and headquarters of the national guard are located. When a unit has been organized and recognized by the war department, there the state may erect an armory.³ From the national defense fund, five hundred thousand dollars was appropriated by the general assembly for the purchase of sites and the erection of armories.⁴ Public interest is enlisted in these by calling them memorials to the soldiers of the community, who served in the recent war. As an inducement to the military authority to locate the armory in a community, enterprising citizens, through popular subscriptions, are expected to donate the site.⁵

Each unit of the national guard, whenever it is recognized by the war department of the federal government, becomes a body subject to the rules and regulations which govern the army of the United States. It is subject also to the military law of the state and the orders of the governor, who is the commander-in-chief, except when it is called into the service of the United States. In no case, however, may the control by the state conflict with rules and regulations of the war department.⁶ In conformity with the regulations of the war department,

1 Ibid., Sec. 67.

2 Ibid., Sec. 82.

3 Session Laws of 1921, p. 27.

4 Session Laws of 1921, p. 27.

5 Sixteen armories are to be erected in the state according to plans of the department of safety.

6 Session Laws of 1921, pp. 634 ff.

[illegible]

1. The Department of the Interior, Bureau of Land Management, is requested to provide information regarding the status of the land parcels identified in the attached list.

the local agencies of control have power to function.

At the head of the military organization of the state is the governor, who has the appointment of the adjutant general and all field and staff officers. These appointments, as well as all other acts concerning the national guard, must be made in accord with the federal regulations. To assist the governor, a military board is provided. The governor is an ex officio member. The other members of the military board are the adjutant general, the quartermaster, the judge advocate, and an active military officer.¹ This board exercises general supervision over the military department of the state, and, in this supervisory capacity, prescribes rules and regulations to increase the efficiency of the national guard. All regulations are made by the board and, when approved by the governor, are published in orders. The principal duty of the board is to direct the expenditures of money provided for military purposes. All requisitions made for purchases in excess of five hundred dollars must be approved in advance of the purchases. Likewise all bills and payrolls must be approved before they are submitted to the quartermaster for payment. In emergency the governor may authorize the quartermaster to draw upon the military fund for certain sums without the action of the board.²

The training of the national guard is determined by federal law.³ Each unit is required to assemble for drill and instruction not less

1 Ibid., p. 633.

2 Ibid., p. 633.

3 National Defense Act of 1916, Sec. 92 ff.

[illegible]

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than forty-eight times each year. In addition to this regular training, it is required to participate in encampments or other exercises at least fifteen days each year. The unit may be excused from the latter exercises by the secretary of war.¹

The arrangements for the camps for the instruction of officers and enlisted men of the national guard are left by the president to the secretary of war. Since the camps are conducted by regular army officers, three are detailed by the secretary of war for the purpose. The locations of the camps also are left to his discretion. The officers and enlisted men attending the camps are entitled to pay, transportation, and subsistence, at the same rate as men in the regular army.² The dependents of enlisted men of the national guard, while on active duty in the state of Colorado, are provided for by allowances from the military fund.³

The function of the national guard within the state is "to prevent violations of the laws of the state, to prevent and suppress riot and insurrection, and to repel or prevent invasion."⁴ These services may be required by order of the governor, or, in case the emergency is great and time will not permit communication with the governor, the commanding officer of any portion of the national guard at the scene of

1 Ibid., Sec. 92.

2 Ibid., Sec. 97.

3 The state law of 1919 provides for the wife thirty dollars, for one child fifteen dollars, for two children twenty-five dollars, for each additional child ten dollars, and for dependent parents, grandchildren, brother, or sister, if there be no wife or children, from ten to forty-five dollars a month.

4 Laws and Code of Regulations for the Government of the Colorado National Guard, p. 17.

It is not possible to determine the exact date of the first publication of the book. The first edition was published in 1911, and the second edition in 1912. The book was published by the University of Chicago Press.

[illegible]

The following is the list of the names of the persons who have been appointed to the various positions in the various departments of the Government of the State of New York, for the year 1900.

1. Letter of Appreciation for the Government of the State
2. Letter of Appreciation for the Government of the State
3. Letter of Appreciation for the Government of the State
4. Letter of Appreciation for the Government of the State
5. Letter of Appreciation for the Government of the State
6. Letter of Appreciation for the Government of the State
7. Letter of Appreciation for the Government of the State
8. Letter of Appreciation for the Government of the State
9. Letter of Appreciation for the Government of the State
10. Letter of Appreciation for the Government of the State

trouble may assemble his command to give aid to the civil authorities, after notifying the governor in the most speedy manner possible. On the other hand, the mayor of a town or city or the sheriff of a county may call the commanding officer of any portion of the national guard within the limits of his jurisdiction to aid the civil authority to¹ suppress violence and enforce the law.

The further relations between the military and the civil authorities of the state are indicated by the obligations imposed by the legislature upon the judicial and executive officials. The justices of the peace are empowered to issue warrants, to hear, try, and determine prosecutions under the laws regulating the national guard; and, when fines have been imposed upon offenders, it becomes the duty of the constable to make the collection or jail the offender.² The military courts are authorized to consign prisoners to the county jail for confinement for less than one year and to the state penitentiary when the imprisonment is for a period longer than one year.³ The civil authority may not interfere, however, by any civil process, with a person who is attending to military duties; but a warrant or other process, issued by the commander-in-chief, by the adjutant-general, or by their order, must be served by the sheriff of a county or by any peace officer of the state.⁴⁵

1 Ibid., p. 18.

2 Ibid., p. 23.

3 Ibid., pp. 21 - 22.

4 Ibid., p. 20.

5 Session Laws of 1921, p. 636.

Financing the Program

The financing of the military program which is provided for the state is by the federal and by the state governments. The amount expended by the federal government is determined largely by the activities of the national guard.¹ The amount expended by the state is derived mainly from the national defense fund.

In 1917, as a part of the war program, the general assembly authorized the governor, the secretary of state, and the treasurer to issue bonds to the amount of two million five hundred thousand dollars, or so much as might be necessary, to pay the expenses incurred in assisting the United States in the war with the German government and in providing a guard or force to maintain order in the state.² The state officials designated by the general assembly to have charge of the issuance of the bonds were given power to issue and sell them, at any time funds were needed for the purposes stated. Provision was made that the bonds should call for interest at four and one-half per cent., to be paid by the levy of a tax upon the property of the state. The principal should be paid out of a sinking fund to be raised by general tax, beginning in 1921.³

At the regular session of the legislature in 1921, the authority to issue bonds for the purpose of financing the national guard, under similar conditions, was extended to the same group of state officials.⁴

1 Estimated by the adjutant general at seven hundred fifty-thousand dollars annually.

2 Session Laws of 1917 (extra session), p. 16.

3 Ibid., pp. 17 - 19.

4 Session Laws of 1921, pp. 621 + 622.

The sinking fund to meet the obligations incurred by the issuance of bonds was partially provided by a tax on both domestic and foreign corporations. It authorized an annual tax of ten dollars on each corporation having a capitalization of one hundred thousand dollars, and ten cents on each additional thousand dollars or fractional part of a thousand.¹

With this liberal plan provided to finance an undertaking which soon was accomplished, the state legislature has extended the uses to which the fund may be applied; and the cost of the construction of the armories, the funds to support the Colorado rangers, and the amount necessary to maintain the national guard, with the allowances to dependents of men enlisted in the national guard, are to be derived from this national defense fund.²

1 Session Laws of 1917 (Extra) pp. 22 - 25.

2 Of the total amount of national defense bonds of two and a half million dollars authorized by the legislature in 1917, there has been issued a total of \$1,882,500; and \$750,000 of these bonds have been redeemed. The Twenty-third general assembly authorized the sale of \$290,000 of these bonds to support the Colorado Rangers, \$200,000 for emergency, and \$500,000 for state armories. Special report of the state treasurer.

The records of the Department of the Interior, Bureau of Land Management, show that the land in question was acquired by the Government in 1908, and was then conveyed to the State of California by the Act of March 3, 1909, Chapter 109, Section 1, of the Statutes at Large, 36 Stat. 160.

It is also noted that the Commission has been unable to obtain information from the various sources mentioned above regarding the activities of the various groups mentioned above.

1. Statement of the Director of the Department of the Interior of the United States of America for the Year 1900 and for the Year 1901 and for the Year 1902 and for the Year 1903 and for the Year 1904 and for the Year 1905 and for the Year 1906 and for the Year 1907 and for the Year 1908 and for the Year 1909 and for the Year 1910 and for the Year 1911 and for the Year 1912 and for the Year 1913 and for the Year 1914 and for the Year 1915 and for the Year 1916 and for the Year 1917 and for the Year 1918 and for the Year 1919 and for the Year 1920 and for the Year 1921 and for the Year 1922 and for the Year 1923 and for the Year 1924 and for the Year 1925 and for the Year 1926 and for the Year 1927 and for the Year 1928 and for the Year 1929 and for the Year 1930 and for the Year 1931 and for the Year 1932 and for the Year 1933 and for the Year 1934 and for the Year 1935 and for the Year 1936 and for the Year 1937 and for the Year 1938 and for the Year 1939 and for the Year 1940 and for the Year 1941 and for the Year 1942 and for the Year 1943 and for the Year 1944 and for the Year 1945 and for the Year 1946 and for the Year 1947 and for the Year 1948 and for the Year 1949 and for the Year 1950 and for the Year 1951 and for the Year 1952 and for the Year 1953 and for the Year 1954 and for the Year 1955 and for the Year 1956 and for the Year 1957 and for the Year 1958 and for the Year 1959 and for the Year 1960 and for the Year 1961 and for the Year 1962 and for the Year 1963 and for the Year 1964 and for the Year 1965 and for the Year 1966 and for the Year 1967 and for the Year 1968 and for the Year 1969 and for the Year 1970 and for the Year 1971 and for the Year 1972 and for the Year 1973 and for the Year 1974 and for the Year 1975 and for the Year 1976 and for the Year 1977 and for the Year 1978 and for the Year 1979 and for the Year 1980 and for the Year 1981 and for the Year 1982 and for the Year 1983 and for the Year 1984 and for the Year 1985 and for the Year 1986 and for the Year 1987 and for the Year 1988 and for the Year 1989 and for the Year 1990 and for the Year 1991 and for the Year 1992 and for the Year 1993 and for the Year 1994 and for the Year 1995 and for the Year 1996 and for the Year 1997 and for the Year 1998 and for the Year 1999 and for the Year 2000 and for the Year 2001 and for the Year 2002 and for the Year 2003 and for the Year 2004 and <

CHAPTER VIII

THE STATE JUDICIARY

Beginnings of the Judicial System

The necessity for a plan of judicial procedure was recognized at an early date in the history of the people of Colorado. The people in each mining camp, embryo town, and agricultural settlement formed their own simple code of civil and criminal law, and chose their officers to administer the law. In most sections the procedure was copied from that of Illinois; but, in Denver in the early part of 1860, the people in public meeting declared the civil and criminal laws of Kansas in force.¹ The people in the plains district organized the peoples' courts, as they were called; while in the mining sections the miners' courts were established to administer justice informally. In both sections of the country as late as 1884 the execution of the law was left, in the important cases, to a vigilance committee of the people.²

When the Territory of Colorado was organized, the first official act of the territorial governor was to administer the oath of office to the judges of the supreme court, to organize the judicial districts and to assign the judges.³ Three districts were created, each with its own court, presided over by a single judge. The three judges sitting together constituted the supreme court of the Territory.⁴ With

1 Moses Hallet, Colorado Courts, Law, and Litigation, Bancroft Mss. No. 30, pp. 3, 4.

2 Ibid., p. 4.

3 Frank Hall, History of Colorado (1889), p. 267.

4 Ibid., p. 267.

THE WHITE THERAPY

The necessity for a form of political organization was recognized as an early step in the history of the people of America. The people in each nation were, under law, and organized themselves around their own rights and interests and not those of the government. It was therefore the government was organized from that of the people. It is known in the early days of 1787, the people in public meeting declared the rights and interests of the people to be. The people in the States elected representatives to Congress, and they were elected while in the United States the people were determined to maintain justice impartially. In the meantime of the country as well as the people of the law was left, in the important cases, to a vigorous committee of the people.

When the first step of reform was completed, the first attempt of the legislative branch was to maintain the rule of law. The object of the reform was, to organize the legislative branch and to make the judges. These rights were granted, and with the new court, provided for by a single judge. The first judge of the court was appointed the supreme court of the territory. With

the formation of the constitution, the number of judicial districts was increased to four, with the provision that the general assembly might increase or diminish the number of judges in any district, or increase or diminish the number of judicial districts. The limitation was placed on the action of the general assembly in that districts which might be created should be formed of compact territory and¹ bounded by county lines.

Classification of State Courts

The judicial system of the state is determined mainly by the state constitution, which vests the judicial power in the supreme court, district courts, county courts, and such other courts as may be provided by law.² Thus by the state constitution and by statute law, the four grades of courts have been established, the fourth one being the justice court.³

The lowest court is presided over by a justice of the peace, elected for a term of two years. For the purposes of this election each county is divided by the county commissioners into as many justices' precincts as they deem necessary.⁴ The jurisdiction of the justices extends to petty offenses both civil and criminal. It is limited in civil actions to cases in which the value of the property or the amount in controversy does not exceed three hundred dollars.⁵ In criminal procedure the jurisdiction of the justice extends to "cases of assault, assault and battery, and affrays," but the penalty which may be im-

1 Constitution, Art. VI, Sec. 13, 14.

2 Ibid., Art. VI, Sec. 1.

3 Mills Annotated Statutes, Sec. 470.

4 Session Laws of 1921, p. 565.

5 Mills Annotated Statutes, Sec. 4275.

posed, however, cannot exceed one hundred dollars.¹ Those who are charged with serious crimes and felonies may be brought before the justice, who does not have jurisdiction to finally dispose of the cases. In such cases the justice may discharge the accused or send him to prison to await the action of a court having jurisdiction in the case.²

The court next above the justice of the peace is the county court. A judge elected for a term of four years, one in each county, presides over this court of record.³ It has concurrent jurisdiction with the district court in all civil actions, suits, and proceedings in which the debt, damage, claim, or value of the property involved does not exceed two thousand dollars. Provision is made, however, that this limitation of the county court shall not extend to the estates of deceased persons.⁴ In fact the constitution declares that the county courts shall have original jurisdiction in all matters of probate, settlement of estates of deceased persons, appointment of guardians, conservators, and administrators, and in the settlement of their accounts. In these matters the court has ample powers and full jurisdiction.⁵ Many additional interests, varied in nature, are within the control of the county court. Among these may be mentioned the determination, through an appointive commission, of the sanity of persons whose sanity is questioned. A complaint may be filed with the court

1 Ibid., Sec. 4427.

2 Ibid., Sec. 4426, 4448, 4449; Colorado Justice Manual (1910), Chapter V.

3 Ibid., Sec. 1616, 1617; Constitution of Colorado, Art. VI,

Sec. 23.⁴ Mills Annotated Statutes, Sec. 1680.

5 Art. VI, Sec. 23; Clemes v. Fox, 25 Colo., 45.

1. The first step is to identify the problem or question that needs to be addressed. This involves understanding the context and the specific requirements of the task.

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— *Up with the Stars* by *Shirley Temple* and *Frank Sinatra* (1954)

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Journal of Interpersonal Violence 26(10) 1987-2000

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by any reputable person, alleging the insanity or mental incapacity of another; whereupon the judge is obligated to issue an order to take¹ the party into custody pending the determination of his condition.

It is within the jurisdiction of the county court also to issue certain writs, under conditions determined by law. The writ of habeas corpus may be issued by the judge in all cases except where the petitioner² is detained by order of the district court or on a felony charge.

The injunction may be used by the county judge, but only to stay proceedings and process in the court or in appeal cases from the justices' court.³

In criminal cases, with the exception of juvenile crime,⁴ the county court does not have original jurisdiction. The only jurisdiction in ordinary cases of crime is through appeals from the justice's court.⁵ Since the jurisdiction of the county court is concurrent with the district court, there could be no appeal from the former to the latter were it not for the constitutional provision which allows appeals to be taken from the county court to the district courts or to the supreme court, in such cases and in such manner as may be determined by law.⁶ In making an appeal to the higher court, the complaint cannot be amended to increase damages asked in excess of the jurisdiction of the county court.⁷ A further limitation is the inability to appeal from the county court when the case has been appealed from a justice's

1 Session Laws of 1915, p. 337.

2 Mills Annotated Statutes, Sec. 3365.

3 Ibid., Sec. 1653.

4 Session Laws of 1903, p. 179.

5 Farley v. People, 3 Colo., 66; Mills Annotated Statutes, Sec. 1650.

6 Swenson v. Guard F. & M. Ins. Co., 4 Colo., 479; Constitution of Colorado, Art. VI, Sec. 23.

7 Estes v. Denver, 49 Colo., 378.

court.¹ The county courts being declared inferior to the district courts, the acts of the former may be reviewed by the latter by certiorari from the district court.² This interrelation of the courts is further provided both by constitutional and by statute law. The supreme court may interfere, through writ of error to the county court, in every final judgment or decree of that court.³ Appeal may be taken also from a lower to the supreme court, in all cases where the final judgment exceeds twenty dollars, exclusive of costs, provided no appeal has been taken to the district court.⁴

The district courts serve the people through having original jurisdiction of all causes both at law and in equity, and such appellate jurisdiction as is conferred by law.⁵ For the purpose of establishing these courts the state is divided into fourteen districts, in which terms of district court are held at the county seats.⁶ In each district the electors elect one or more judges to serve for a term of six years. They must be "learned in the law", at least thirty years of age, citizens of the United States, and residents of the state for two years next preceding their election.⁷

Although the legislature is empowered to legislate concerning many features of the district courts, the power has not been used extensively. In the constitution the districts, four in number, were

1 Mills Annotated Statutes, Sec. 1665.

2 In re Rogers, 14 Colo., 18.

3 Mills Annotated Statutes, Sec. 1664.

4 Constitution, Art. VI, Sec. 23.

5 Constitution of Colorado, Art. VI, Sec. 11.

6 Mills Annotated Statutes, Sec. 1556; Session Laws of 1921,

p. 261.

7 Constitution of Colorado, Art. VI, Sec. 16; Session Laws of 1921, pp. XXI - XXII.

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The United States is a free country, and the people of this country are entitled to the same rights and privileges as the people of any other free country. The United States is a free country, and the people of this country are entitled to the same rights and privileges as the people of any other free country.

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named, with provision for the increase in the number when they should be needed to serve the people of the state. The only limitation imposed was that the districts which might be formed should be compact in territory and should be bounded by county lines.¹ Usually the courts hold two or four terms each year, at times determined by law for each district,² although the constitution requires that at least one term annually shall be held in each county.³ These stipulations do not affect the special terms which may be held by order of the court.⁴ In addition to the special term as a means of expediting either the civil or criminal work, two or more judges may preside at the same time in different rooms.⁵

In districts where there is more than one judge, the judges may sit in bank to make rules for the court, to appoint the clerk of the court, to approve official bonds, and to transact other ministerial business. Only one judge, however, may preside at any trial. While sitting in bank the court has none of its ordinary power to review an order, to render a decision, or to engage in any otherwise legal proceeding.⁶

The total number of judges serving in the fourteen district courts is twenty-four. There are five in the second district which includes the county of Denver; there are six districts having two judges each; and the remainder have one each.

- 1 Ibid., Art. VI, Sec. 13, 14.
- 2 Mills Annotated Statutes, Sec. 1557 ff.
- 3 Art. VI, Sec. 17.
- 4 Mills Annotated Statutes, Sec. 1381.
- 5 Ibid., Sec. 1596.
- 6 Ibid., Sec. 1601.

With respect to the original jurisdiction of the district courts, there appears to be no well defined limitations. The constitution places no restrictions on the action of the courts except through the specific grant of jurisdiction to the other branches of the judiciary.¹ It does extend to them original jurisdiction in all controversies to which the railroad, telegraph, or toll-road corporation shall be a party.² In other matters the constitution gives expression to the jurisdiction of the district courts only in general terms. It is left to statute law to make declaration of their jurisdiction. Appeals from the county court to the district court may be made from final judgments, decrees, and orders of the county court upon questions of law and fact, relating to probate matters and including proceedings in estates of minors, deceased persons, and persons mentally incompetent. When such appeals are made from the county to the district court, they are given preference in trial over all other civil cases at every term of the court.³ When new legislation has been enacted by the general assembly, it has included frequently the extension of new jurisdiction or an express delegation of authority to the district courts of the state. When either party concerned is not satisfied with the decisions of the state industrial commission, appeal may be made to the district court for a hearing of the case;⁴ in actions arising over divorce, alimony, or dissolution of marriage in which the amount involved is in excess of two thousand dollars, the district court has original jurisdiction;⁵

1 Art. VI, Sec. 2, 3, 24, 25.
 2 Constitution of Colorado, Art. VI, Sec. 11.
 3 Session Laws of 1917, p. 167; Mills Annotated Statutes, Sec. 1612.
 4 Session Laws of 1915, p. 556.
 5 Ibid., p. 201.

and actions in civil suit arising under the liquor laws of the state likewise fall within the original jurisdiction¹ of the district courts. Thus it appears that by constitutional and by statute law, the district courts have almost unlimited jurisdiction both in civil and criminal affairs.

In making provision for the supreme court the constitution limited its possible expansion by statute law. "Except as otherwise provided in this constitution, the supreme court shall have appellate jurisdiction only and this shall be co-extensive with the state."² In addition to its appellate jurisdiction the supreme court was granted power to issue writs of habeas corpus, mandamus, quo warranto, injunction, and other original and remedial writs, with authority to hear and determine the same. As a further expression of its responsibilities, the court is required to give its opinion upon important questions when requested by the governor, by the senate, or by the house of representatives.³ The supreme court of the state is recognized as the court of highest rank by the extension of a general superintending control over all inferior courts.⁴ This authority is not exercised, however, except through the regular methods of appeal or through the use of the writ of certiorari, which prevents courts from going outside their jurisdiction.⁵ This court is the only one which has authority to declare any law of the state or any city charter, adopted by the

1 Ibid., p. 287.

2 Constitution of Colorado, Art. VI, Sec. 2,

3 Ibid., Art. VI, Sec. 3.

4 Ibid., Art. VI, Sec. 2.

5 H. N. Haynes, "The Superintending Control of the Supreme Court", Colorado Bar Association Report, 1899, p. 56.

people acting under the "home rule" law, a violation of the constitution of the state or of the United States.¹ In case such action is taken, the action of the people should not be nullified as opposed to the constitution unless plainly a violation of it. This conclusion must not be the result of narrow and techineal reasoning and the courts must not construe away what the sovereign people have placed in the instrument.²

To safeguard the interests of the people against the action of the courts, an amendment of the constitution provides that before a decision of the supreme court which attempts to set aside a law as unconstitutional can become binding it shall be submitted to the people³ for their approval or rejection. The procedure is as follows: the decision of the court shall be filed with the clerk of the supreme court within ten days after it is made, and it shall not become effective until sixty days after it is filed. If within the sixty days a petition, signed by not less than five per cent. of the qualified electors, and filed with the secretary of state, requests that the measure be submitted to a referendum vote, the secretary is required to arrange to submit it at a general election held within ninety days or at a special election called for the purpose. If the measure submitted is approved by a majority of the electors, it becomes a law, effective within thirty days, notwithstanding the decision of the court. If the decision concerns a charter, then the procedure is modified to

1 Constitution of Colorado, Art. VI, Sec. 1.
2 People v. Frederick, 67 Colo., 69; Denver v. Telephone Co., 67 Colo., 225.
3 Constitution of Colorado, Art. VI, Sec. 1.

The Commission on the Status of Women, established by the General Assembly of the United Nations in 1946, has been instrumental in the development of international law and practice relating to the rights of women. The Commission's work has been carried out through a series of sessions, each of which has produced a report to the General Assembly. The Commission's mandate is to promote the status of women and to ensure their full participation in the development of the world. The Commission's work has been carried out in a number of areas, including the promotion of women's rights, the elimination of discrimination against women, and the advancement of women's economic and social status. The Commission's work has been carried out in a number of areas, including the promotion of women's rights, the elimination of discrimination against women, and the advancement of women's economic and social status.

the extent that the petition for the recall of the decision is presented to the legislative body of the city. Otherwise the practise is similar to that followed in the case of a law.¹

The supreme court consists of seven judges, elected by the electors of the state at large, for the term of ten years. The qualifications of the judge of the supreme court are the same as those for judge of the district court.² The judges may sit in bank or in two or more departments as may be determined by the court. When the judges sit in departments, each department has the full power and authority of the whole court, subject to the general control of the court sitting in bank, but no decision of a department becomes the judgment of the court unless concurred in by at least three judges. Where the case involves a construction of the state or federal constitution,³ the court is required to sit in bank.

At least two terms of the supreme court are held each year at the seat of government.⁴ This constitutional provision has been supplemented by statute law, so that three terms are held annually, beginning the second Monday in January, in April, and in September. In addition to these regular terms, special terms may be ordered by the court.⁵

Besides the ordinary courts, which are to be found in every state, the constitution of Colorado makes provision for "such other

1 In 1921 the Supreme Court of Colorado held that a decision of that court cannot be reviewed, suspended, or reversed. People v. Western Union Telegraph Co. et al., 198 Pacific 146, 150. See Chapter III.

2 Constitution of Colorado, Art. VI, Sec. 4, 5, 6, 7, 10.

3 Ibid., Art. VI, Sec. 5.

4 Ibid., Art. VI, Sec. 4.

5 Mills Annotated Statutes, Sec. 1518, 1519.

courts as may be provided by law." In accord with this clause, it is provided that in counties having a population of one hundred thousand or more exclusive original jurisdiction in cases involving minors and persons whose offenses concern minors may be vested in a separate court to be established by law.¹

The origin of the first juvenile court of Colorado may be traced to the appointment of Ben B. Lindsey, by the board of County Commissioners, to fill out a term of nine months as county judge in what is now Denver County.² While he served in this capacity, Judge Lindsey was obliged to deal with juvenile offenders who were charged with petty crime. Through a study of the effect of imprisonment upon the juvenile offender, he became convinced that sending boys to prison confirmed them in criminal habits. To avoid the usual practise of treating the juvenile and the adult alike, where they were accused of crime, complaints were filed informally against children under the Colorado school law of 1899, which stated:

Every child who does not attend school or who is vicious, incorrigible, or immoral in conduct, or who is an habitual truant from school, or who habitually wanders about the streets during school hours without any lawful occupation or employment, or who habitually wanders about the streets at night time..... shall be deemed a juvenile disorderly person and be subject to this act.³

The juvenile disorderly person was not a criminal to be punished under the criminal law but a ward of the state to be corrected. The

¹ Art. VI, Sec. 1; Denver is the only county meeting this requirement. Well organized juvenile divisions of the county court are to be found in Boulder, Weld, El Paso, and Pueblo Counties. W. H. Slingerland, Child Welfare Work in Colorado (University of Colorado Bulletin, 1920), Chapter 12.

² Ben B. Lindsey and Harvey O'Tiggins, The Beast (1910), pp. 75 ff.

³ Quoted in Lindsey and O'Tiggins, op. cit., p. 87.

It is a very old and well known fact that the people of the United States are not only the most numerous but the most intelligent and the most virtuous of any people in the world. This is due to the fact that the people of the United States are the most numerous and the most intelligent and the most virtuous of any people in the world. This is due to the fact that the people of the United States are the most numerous and the most intelligent and the most virtuous of any people in the world.

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1. The first of these is the fact that the majority of the population of the United States is now living in urban areas. This is a result of the process of urbanization, which has been going on since the beginning of the 20th century. The second is the fact that the majority of the population is now living in the middle class. This is a result of the process of social mobility, which has been going on since the beginning of the 20th century. The third is the fact that the majority of the population is now living in the middle class. This is a result of the process of social mobility, which has been going on since the beginning of the 20th century.

1. The purpose of this study is to determine the effect of the use of the word "and" on the readability of the text.

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law for disciplining school children was construed by Judge Lindsey for general juvenile purposes. This was the first juvenile court in Colorado.¹

The juvenile court is founded upon the principles that our laws against crime are inapplicable to children; that sympathy rather than fear is the proper basis for dealing with the young boy or girl. The judge is regarded as the friend who desires to help the one in difficulty, but who will be unable to do so if the boy or girl persists in wrong doing. The offender needs to be encouraged to confess, to be taught wherein he has been engaged in wrong doing, and to be strengthened to do right afterward.²

In 1907 the legislature provided for the establishment of a juvenile court in each county of the state which had a population of one hundred thousand or more.³ In other counties the care of juvenile cases was left to the jurisdiction of the county courts.⁴ When the law establishing the court was enacted, the effort was made to place the court on a stable basis by declaring it a court of record whose processes should be issued and served like those of any other court of record in the state. The dignity of the court also should be maintained by the judges having full power to maintain order, and to assess fines and impose punishment for contempt as in the county courts. It was further provided that the judges of the juvenile courts should have the same qualifications as were imposed by law for the district judges

1 Lindsey and O'Higgins, op. cit., pp. 87 - 88.

2 Ibid., pp. 133 - 134.

3 Session Laws of 1907, p. 324.

4 Session Laws of 1903, p. 179.

The first thing which strikes the eye is the fact that the investigation is not a mere inquiry into the facts of the case, but a study of the principles which govern the conduct of the government. The investigation is not a mere inquiry into the facts of the case, but a study of the principles which govern the conduct of the government. The investigation is not a mere inquiry into the facts of the case, but a study of the principles which govern the conduct of the government.

In 1907 the legislature provided for the establishment of a committee to study the question of the state's debt. The committee was composed of members of the legislature and of the public. The committee was charged with the duty of studying the question of the state's debt and of reporting to the legislature its findings and recommendations. The committee was organized in 1907 and has since that time been engaged in a study of the question of the state's debt. The committee has held many public hearings and has received many suggestions from the public. The committee has also conducted extensive research into the question of the state's debt. The committee's report was submitted to the legislature in 1910. The report contained many valuable suggestions for the reduction of the state's debt. The legislature has since that time been engaged in a study of the committee's report and has taken many steps to reduce the state's debt.

1. Committee on the State Debt, 1907-1910.
2. Report of the Committee on the State Debt, 1910.
3. The State Debt, 1910-1911.
4. The State Debt, 1911-1912.
5. The State Debt, 1912-1913.
6. The State Debt, 1913-1914.
7. The State Debt, 1914-1915.
8. The State Debt, 1915-1916.
9. The State Debt, 1916-1917.
10. The State Debt, 1917-1918.

and should be elected for the term of four years.¹

The jurisdiction of the juvenile courts is original in all criminal cases and in proceedings in which a child or minor is concerned. Any adult who is involved in cases affecting delinquent, dependent, or neglected children likewise comes within the jurisdiction of the court. Similarly, the court exercises control over the relations of a parent, guardian, or other person, corporation, or institution with a child or minor.² The effort of the court is to not only correct the action of the child itself but to regulate the conditions responsible for the wrongdoing of the child.

In the counties in which a juvenile court may be established, the county judge does not have any jurisdiction in a case which concerns delinquent, dependent, or neglected children or minors, or in the case of adult persons who have duties to or responsibilities for such children or minors.³ An exception is made in dealing with a child or minor in any divorce case brought before the county court. In any criminal case against a minor, or in any criminal case against an adult for the violation of any law of the state, where the offense is against the person or involves the morals of a child or minor, the juvenile court has concurrent jurisdiction with the district court.⁴

At various times the laws of the state have provided for additional courts to aid those regularly established. The constitution provides for the creation by statute law of a criminal court in each coun-

1 Session Laws of 1907, p. 326.

2 Ibid., p. 325.

3 Ibid., p. 330.

4 Ibid., p. 330.

and should be placed for the year of 1900.

The population of the Republic is estimated at 11

million and is increasing in such a way as to be

in 1910 it will be 12 million and in 1920 it will be 14

million. The population of the Republic is estimated at

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11 million. The population of the Republic is estimated at

1	1900	11,000,000
2	1910	12,000,000
3	1920	14,000,000
4	1930	16,000,000

ty having a population exceeding fifteen thousand, which may have concurrent jurisdiction with the district courts in all criminal cases not capital.¹ When the general assembly enacted a law to create such a court, the state supreme court declared it unconstitutional, on the grounds that the act was a special law which regulated the procedure in a court of justice contrary to the constitution.² Although the law of 1883 has never been repealed, there are no courts now in existence under the act.

The general assembly likewise attempted to relieve the overburdened supreme court.³ By the act of April 6, 1891, the court of appeals, consisting of three appointed judges, was created to exercise appellate jurisdiction of cases tried in lower courts. Since this court introduced friction in the judicial machinery by interposing a decision which frequently was not final, it was discontinued in 1905.⁴ The pressure of work before the supreme court, in 1911 caused the court of appeals to be revived. It was of short duration this time, for, in 1915, it was abolished and the supreme court took over its jurisdiction.⁵

Structure of the Courts

In the judicial system of the state the judge is the official of greatest importance. He is charged with the preservation of the

1 Constitution of Colorado, Art. VI, Sec. 24; Mills Annotated Statutes, Sec. 1694.

2 Ibid., Sec. 1694; Ex parte Stout, 5 Colo., 509.

3 By an earlier act (1887) a supreme court commission had been created. It served in an advisory capacity chiefly, so did not greatly relieve the supreme court. It was abolished by the act which created the court of appeals.

4 Session Laws of 1891, pp. 118 - 121; Wilbur F. Stone, History of The Appellate Courts of Colorado, Report, Colorado Bar Association, 1905, pp. 20 ff.; Constitution of Colorado, Art. VI, Sec. 8.

5 Session Laws of 1911, p. 266.

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public peace in the district within his jurisdiction, where he has full power to enforce all laws designed to preserve the public peace.¹ When a case is brought to trial, the judge presides and applies the law to the facts presented. If the case is tried without jury, the judge hears the pleas, determines the facts, and pronounces the sentence or gives the award. In case the trial is had before a jury, it determines the facts in the case and applies to these facts the law as stated in the instructions given by the judge.

The judges in the supreme and district courts are required not to act as attorney or counsellor at law or to give advice touching any case pending or to be brought before any court.² The county judges, however, are permitted to practise in the higher courts, providing the cases have not been before the county courts.³ If the judge has an interest in a case, either by reason of having served as council or by other connection, he is disqualified to serve. Some other judge of equal rank may be requested to try the case. If the judge does not comply, a change of venue may be ordered.⁴ At any time when a judge is unable to conduct his own court, he may seek the assistance of another, who is under obligation to preside when not officially engaged.⁵ When a judge by reason of sickness, absence from the state, or any other cause is unable to preside, the governor of the state may assign some other judge to that court, or he may appoint a substitute

1 Mills Annotated Statutes, Sec. 2059.

2 Constitution of Colorado, Art. VI, Sec. 18; Mills Annotated Statutes, Sec. 1527.

3 Ibid., Sec. 298 - 299.

4 Sterling Ditch Co. v. Iliff and Platte V. D. Co., 24 Colo., 491.

5 Mills Annotated Statutes, Sec. 1594.

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for the term.

All judges of the state are elected by popular vote, either by district or by the state at large. The election of judges takes place at the time when the legislative and executive officials are chosen, by the same procedure with respect to nominations and method of voting. Since the chief interest in an election rarely is concerned with the personal merits of the candidates for judicial office, the electorate does little more than to ratify the choice of the party managers. The dangers of the elective method are lessened by the interest of the state bar association which usually through its organization proposes candidates for nomination or at least endorses certain candidates which have been named by the parties.

The term of office is comparatively short. The members of the supreme court hold office for ten years; the district judges, for six years; the county judges, for four years; and the justices of the peace, for two years.² The practice of retaining the judge of the higher court for a longer period than in the lower offices of the judiciary is favorable to the efficiency of the courts, for ability comes from experience and practise. The compensation is also insufficient to recommend the office to first-rate practising attorneys, for the income of the lawyer of ability is greater than the modest salary of the judge.³ Were it not for the fact that the official who serves in the judiciary gains a valuable experience and a prestige which

1 Ibid., Sec. 1593.

2 Constitution of Colorado, Art. VI, Sec. 8, 12, 22; Art. XIV, Sec. 11.

3 See Appendix II.

gives him an advantageous standing among the members of the legal fraternity and increases his private practise later, the judicial system might suffer at the hands of incompetents.

The judges are removable by three different methods: election, impeachment, and recall. The frequent elections give opportunity for the removal periodically by the election of another candidate. The impeachment procedure is not applicable to the county judges or to the justices of the peace.¹ When this process of elimination is used, the house of representatives brings charges that the judge has been guilty of some serious offense. The senate acts as a court to hear the evidence, and to render a decision by a vote to sustain or to dismiss the charges of the lower house. In serving as the court of impeachment the senators are under oath to do justice according to law and the evidence in the case. Conviction requires a concurrence of two-thirds of the senators elected.²

The third method of removal is by the recall, which is applied to all elective state officials alike.³ The movement for this reform of the judicial veto appears to have grown out of the general dissatisfaction with the practise of courts in making decisions based upon technicality of law rather than justice, upon the disregard for the rule of reason.⁴ As a part of the reform movement in Colorado, the constitution was amended in 1912 to include the recall of judges.⁵ This

1 Constitution of Colorado, Art. XIII, Sec. 2.

2 Ibid., Art. XIII, Sec. 1.

3 See Chapter III.

4 Holcombe, op. cit., p. 374 - 5.

5 Art VI, Sec. 1.

There is no information available from the records of the Federal Bureau of Investigation and Immigration and Customs Service, the United States Department of Justice, or the United States Department of State, regarding the activities of the above-named individuals.

The subject was discussed by the committee in its report, and the committee recommended that the Government should give priority to the study of the subject. The committee also recommended that the Government should give priority to the study of the subject. The committee also recommended that the Government should give priority to the study of the subject.

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method of removal of judges has not been used successfully in the state.¹ The existence of the plan does not necessarily weaken the judiciary, for the traditional policy of the independence of the courts exerts its strong influence.

The administration of the law through court procedure usually requires the trial by jury. In criminal cases this involves indictment by the grand jury and trial by the petit jury; in civil cases either party may insist upon a jury.²

The grand jury consists of twelve persons who are selected to serve whenever the court which has jurisdiction in the county orders.³ In all complaints presented they are required to hear witnesses on behalf of the people only. Any nine may find an indictment on the oath of one witness only, or upon information of two of their own members, except in case of perjury, when at least two witnesses to the same fact are necessary.⁴ Neither the constitution nor the statutes give the duties of the grand jury except incidentally; in the juror's oath the nature of his duty is given.⁵ Before the grand jury enters upon its duties the foreman, who is appointed by the court, takes the following oath, which each juror in turn promises to observe:⁶

You, as foreman of this inquest, do solemnly swear (or affirm) that you will diligently inquire into, and true presentment make, of all such matters and things as shall be given you in charge, or shall otherwise come to your knowledge, touching the present service; you will present no person through malice, hatred or ill-will, and that you leave no one unrepresented through fear, favor or affection, or for any fee or reward or the hope or promise thereof; that you will keep secret your own

1 Report from office of Clerk of Supreme Court.

2 Mills Annotated Statutes, Sec. 4413, 4428.

3 Ibid., Sec. 4260 ff.

4 Ibid., Sec. 2078; Constitution of Colorado, Art. II, Sec. 23.

5 Stratton v. People, 5 Colo., 277.

6 Mills Annotated Statutes, Sec. 4264.

The first part of the report is devoted to a general survey of the situation in the country. The second part is devoted to a detailed description of the various districts. The third part is devoted to a description of the various districts. The fourth part is devoted to a description of the various districts. The fifth part is devoted to a description of the various districts. The sixth part is devoted to a description of the various districts. The seventh part is devoted to a description of the various districts. The eighth part is devoted to a description of the various districts. The ninth part is devoted to a description of the various districts. The tenth part is devoted to a description of the various districts.

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10. Report of the various districts of the country.

counsel and that of your fellows touching the present service, and that in all your presentments you will present the truth, the whole truth and nothing but the truth, according to the best of your skill and understanding, so help you God.

Thus it appears that it is the duty of the grand jury to inquire into the commission of crimes in the county over which it has jurisdiction. After it has made investigation and gained evidence, it presents a report to the court, which is called a "true bill" or a "false bill", as the case may be.¹ In the "true bill" a person is charged with certain crimes or misdemeanors.

The efficiency of the grand jury is lessened by the statutory provision that it is to be called only at the discretion of the court. The definite annual or semi-annual session of the jury which is common in some states tends to make it a more effective agency of popular control over government. In counties of over one hundred thousand population the grand jury is to be summoned to attend the district court at least twice each year; in the counties of from twenty thousand to one hundred thousand, one term of the court is attended by the grand jury each year; and in other counties it is summoned at the discretion of the court.² Thus the grand jury is in effect an appendage of the court,³ although it acts to some extent independently of it.

The petit jury, or trial jury, is summoned for criminal cases in the justices' courts, in the county courts, and in the district courts. The right of trial by jury in criminal cases is guaranteed by the constitution; but in civil cases either party may have a jury

1 Ibid., Sec. 4263.

2 Session Laws of 1913, pp. 390 - 391.

3 Wyatt v. People, 17 Colo., 252.

The railroad company will probably require that the two locomotives be used on the line for some time. It is not known whether the company will require the use of the locomotives for a period of time or whether they will be sold to the company.

[illegible][illegible]

THE UNITED STATES OF AMERICA
DO hereby certify that
the within and foregoing is a true and correct
copy of the original as the same appears
on the records of the Department of the Interior
at Washington, D. C.

1	1944-1945	1944-1945	1944-1945
2	1946-1947	1946-1947	1946-1947
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25	1992-1993	1992-1993	1992-1993
26	1994-1995	1994-1995	1994-1995
27	1996-1997	1996-1997	1996-1997
28	1998-1999	1998-1999	1998-1999
29	2000-2001	2000-2001	2000-2001
30	2002-2003	2002-2003	2002-2003
31	2004-2005	2004-2005	2004-2005
32	2006-2007	2006-2007	2006-2007
33	2008-2009	2008-2009	2008-2009
34	2010-2011	2010-2011	2010-2011
35	2012-2013	2012-2013	2012-2013
36	2014-2015	2014-2015	2014-2015
37	2016-2017	2016-2017	2016-2017
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39	2020-2021	2020-2021	2020-2021
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44	2030-2031	2030-2031	2030-2031
45	2032-2033	2032-2033	2032-2033
46	2034-2035	2034-2035	2034-2035
47	2036-2037	2036-2037	2036-2037
48	2038-2039	2038-2039	2038-2039
49	2040-2041	2040-2041	2040-2041
50	2042-2043	2042-2043	2042-2043
51	2044-2045	2044-2045	2044-2045
52	2046-2047	2046-2047	2046-2047
53	2048-2049	2048-2049	2048-2049
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65	2072-2073	2072-2073	2072-2073
66	2074-2075	2074-2075	2074-2075
67	2076-2077	2076-2077	2076-2077
68	2078-2079	2078-2079	2078-2079
69	2080-2		

summoned to try a case by advancing fees for the expenses of the jury. In the latter cases the jury may consist of not less than three nor more than twelve. In any case where the number is less than twelve the adverse party, however, may have the number increased to twelve¹ by advancing additional fees necessary for the increased number. The jurors are chosen from lists of names prepared by the board of county commissioners.² All the male inhabitants of the state who are twenty-one years of age, who are citizens of the United States or have declared their intention to become citizens and who have not been con-³ victed of felony, are competent to serve as grand and petit jurors. For the purpose of selecting jurors the counties of the state are divided into four classes: counties having ten thousand or more voters constitute the first class; those having between three thousand and ten thousand, the second class; those having between one thousand and three thousand, the third class; and those having less than one thousand, the fourth class. At least sixty days before the holding of court the

1. Constitution, Art. II, Sec. 23; Mills Annotated Statutes, Sec. 1656, 1674. In important cases an extra juror may be drawn and summoned to prevent mistrial due to death, sickness, accident, or absence of a regular juror. This additional juror attends the trial and is treated in every way like the regular members of the jury, but he serves only in case of need (Session Laws of 1921, p. 561).

2. Ibid., Sec. 4229.

3. Ibid., Sec. 4219. The following persons are exempt from jury service: state and county officers, justices of the peace, constables, attorneys and counselors at law, active officials of railroad, telephone, and telegraph companies, editors and reporters, postmasters, teachers, pharmacists, and persons over sixty years of age.

board of county commissioners is required to select competent persons to serve as jurors, in the four classes of counties, eight hundred, three hundred, two hundred, and one hundred, respectively. The county treasurer, at the request of the board of county commissioners, delivers a list of the male inhabitants who pay taxes, from which the jury list may be made. The names which are selected are certified to the clerk of the district court who writes them on ballots, one on each ballot, and places the ballots in a box kept for the purpose.¹ As jurors are needed in any of the courts names are drawn by lot from the box and the persons are summoned to appear at the trial.²

In counties which have over one hundred thousand population, the judges of the several courts of record constitute a board to select an elector to be a jury commissioner, who relieves the board of county commissioners and the other officials concerned of their duties in securing jurors.³

In civil and criminal cases both parties have the right to challenge a juror. When the case deals with a capital offense, each party is entitled to fifteen peremptory challenges; when the offense is punishable by imprisonment in the penitentiary, each party is allowed ten peremptory challenges; and in all other criminal cases three peremptory challenges are allowed. Additional challenges are allowed, one for each defendant, when there is more than one defendant, but the number may not exceed thirty on each side.⁴ In civil actions, if

1 Ibid., Sec. 4228.

2 Ibid., Sec. 4231.

3 Ibid., Sec. 4240 ff.

4 Ibid., Sec. 4257; Session Laws of 1917, p. 332.

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either party questions the competency of a prospective juror, the judge¹ determines the fitness of the juror.

In each court of record there is a clerk whose duty is to keep the records of the court and perform other duties required by law. This officer is appointed by the judge or judges of the court and holds office² during the pleasure of the appointing power. The clerk attends each term of court and serves in whatever capacity the court may desire. Since he collects fees and has temporary possession of money belonging to the county, he is placed under bond, varying in amount according to the class of the county, from five thousand to twenty-five thousand dollars.

The sheriff of the county is an officer of the court. As such he attends each term of court to maintain order; he aids in the drawing of jurors and, under the direction of some other officer of the court, summons those called for jury service; and he executes, according to law, all processes, writs, and orders issued by authority and directed to him.³ Like the other incumbents of important offices the sheriff gives bond, as determined by the board of county commissioners,⁴ to the extent of five thousand to twenty thousand dollars.

The remaining judicial officer is both a county and state official. The district attorney is elected, at the general election, by the electors of each judicial district, for a term of four years. To

1 Mills Annotated Statutes, Sec. 4258.

2 Constitution of Colorado, Art. VI, Sec. 9, 19; Mills Annotated Statutes, Sec. 1688.

3 Ibid., Sec. 1792, 1688.

4 Ibid., Sec. 1385.

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The results of the study are as follows:

- (1) The results of the study are as follows:

The above information is being furnished to you for your information and is not to be used for any other purpose.

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be eligible to the office, a person must be at least twenty-five years of age and must possess all the qualifications of judges of the district courts.¹

The duties of the district attorney are so numerous and of such character that the office is one of great importance. In both civil and criminal affairs he represents his state, and the several counties of his district, in all indictments, suits, and proceedings pending in the county or district courts. It is within his province also to take part in the preliminary examination of persons charged with any offense before a justice of the peace or judge in his district.² In addition to the duties already mentioned the district attorney is required to be present at all sessions of the grand jury and at inquests held by any coroner within the district. As a participant in these he has authority to subpoena and examine witnesses.³ The district attorney is further required to give his opinion in writing upon all questions of law having reference to the duties of any county officer within his district.⁴

Procedure of the Courts

The judges of the supreme court and of the district courts and the justices of the peace are agents of government to preserve the peace within their respective jurisdictions. They are authorized also to enforce the laws for the prevention and punishment of offenses. In performing these functions they may bring before them persons who disturb the peace or threaten to do so. The person who is brought be-

1 Constitution of Colorado, Art. VI, Sec. 21.

2 Mills Annotated Statutes, Sec. 2221.

3 Ibid., Sec. 2223; Session Laws of 1917, p. 165.

4 Mills Annotated Statutes, Sec. 2224.

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The office of the Assistant Secretary for the Department of the Interior is located in the Department of the Interior Building, Room 1000, Washington, D. C. 20540. The office is open from 9:00 a. m. to 5:00 p. m. Monday through Friday. The office is closed on Saturdays, Sundays, and public holidays. The office is also closed on the day after Thanksgiving and the day after Christmas.

THE HOUSE OF COMMONS

The purpose of the present study was to determine the effect of the treatment on the behavior of the subjects. The results of the study are presented in the following table.

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fore a court may be dismissed, committed to jail, or admitted to bail, as the case may require.¹ When threats have been made to break the peace, by threats either against a person or against property, the court may require the persons making the threats to give sufficient security for the maintenance of the peace or for good behavior. In case such security is not furnished, it becomes the duty of the judge to place the parties concerned in jail.² It is the duty of sheriffs, coroners, and constables, likewise, to apprehend persons guilty of committing felonious offenses. Upon the oath of a witness that a crime has been committed, a judge or justice is empowered to issue a warrant to arrest the person charged with a crime, to bring him before the court for inquiry as to the truth of the charges. The result of the inquiry determines whether the accused is jailed, admitted to bail, or discharged.³ The officers to whom is issued a warrant for the arrest of an offender may go, in the pursuit, into adjoining counties to make the arrest. Since the warrant for arrest is directed to all sheriffs, coroners, and constables within the state, any of these officers is required to execute it within his county, and to take the offender before a judge or justice of the peace who issued the warrant or before some other judge or justice of the same county.⁴

When the offender has been examined by the judge or justice of the peace or when the grand jury has found a "true bill", it remains for the court to determine whether the offender shall be admitted to

1 Constitution of Colorado, Art. II, Sec. 19; Mills Annotated Statutes, Sec. 2059.

2 Id., Sec. 2059.

3 Id., Sec. 2061.

When the proof is evident or the presumption great that a person charged with crime is guilty, no justice of the peace is allowed to admit to bail the person charged with offenses punishable by death.

4 Mills Annotated Statutes, Sec. 2065.

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U.S. Department of Justice, Federal Bureau of Investigation, Washington, D.C. 20535

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bail. If he is so admitted, the court determines the amount of the security required to insure his appearance when he is desired to come before the court.¹ In all cases of bail for the appearance of a person charged with criminal offense, the security of the person may deliver the offender to the sheriff of the county at any time and there-² by be released from the obligations assumed.

At the preliminary hearing before a judicial magistrate the accused is entitled to be present and hear all the witnesses who are called to give evidence, to participate in their examination, and to be heard in his own behalf.³

Before a person can be brought to trial for an offense called a felony, the grand jury must find an indictment or the attorney for the state must file information. If the crime charged is in the nature of felony (murder, arson, or forgery) action must be taken within three years after the offense is committed; if the crime charged is a misdemeanor, then action must be begun within one year and six months. The accusation of the grand jury states the nature of the offense in terms easily understood by the jury. The courts, in a similar manner, have power to prosecute, upon information, for crimes, misdemeanors, and offenses, as in cases under indictment. Information is filed by the district attorney in the court having jurisdiction of the particular offense. In case the defendant has not had the privilege of a prelim-

1 Ibid., Sec. 2074.

2 Ibid., Sec. 2075.

3 In re W. S. Dolph, 17 Colo., 35.

[illegible]

At the preliminary hearing before a judicial magistrate the accused is obliged to be present and bear all the expenses the law assigns to give evidence, to participate in legal consultation, and to be present before the court.

There is no doubt that the evidence is sufficient to establish the fact that the defendant is guilty of the crime charged. The evidence is clear and convincing, and the jury is instructed to find the defendant guilty of the crime charged.

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inary examination an affidavit is required to be filed with the information that according to the personal knowledge of the one making the affidavit the offense was committed. For the information to be sufficient it must be understood: (a) that it is presented by the person authorized by law to prosecute the case; (b) that the defendant is named therein; (c) that the offense was committed within the jurisdiction of the court; and (d) that the offense charged is so clearly set forth that the court may pronounce judgment upon conviction.¹ It is within the authority of the district attorney to file information against any person who has been detained after a preliminary examination, or he may file with the clerk of the court his reasons for not filing information. In some cases upon which the district attorney fails to act, the judge of the court which has jurisdiction may require the district attorney to prosecute in compliance with the law. This action may follow the filing of an affidavit with the judge that a crime has been committed.²

The first stage of the trial proceedings is the arraignment. The defendant is brought into court to hear the indictment or information read. In response to the question of his guilt, if he declares that he is guilty, the case is concluded by the sentence. He may submit to the court in writing a motion to quash the indictment in which the reasons why the trial should be abandoned are set forth. These reasons are given consideration by the judge, who determines their

1 Mills Annotated Statutes, Sec. 2076 ff.

2 Ibid., Sec. 2089 - 2091.

any evidence as to the fact that the defendant was at the time of the murder. The only evidence as to the fact that the defendant was at the time of the murder is the fact that the defendant was at the time of the murder. The only evidence as to the fact that the defendant was at the time of the murder is the fact that the defendant was at the time of the murder.

The first stage of the trial proceedings is the arraignment. The defendant is brought into court and the indictment is read to him. He is then asked if he pleads guilty, not guilty, or if he wishes to plead not guilty by reason of insanity. If he pleads not guilty, the case is set for trial. If he pleads guilty, the judge will enter a judgment of conviction and sentence. If he pleads not guilty by reason of insanity, the case is set for a hearing on the insanity issue. The trial itself is a formal proceeding in which the prosecution presents evidence against the defendant and the defense presents evidence in his favor. The judge or jury then renders a verdict. If the verdict is guilty, the judge will enter a judgment of conviction and sentence. If the verdict is not guilty, the defendant is released. If the verdict is not guilty by reason of insanity, the defendant is committed to a mental institution.

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validity. If the defendant pleads not guilty, the trial proceeds.¹

In preparation for the trial the clerk of the court issues subpoenas to secure witnesses for both the prosecution and the defense. From the jury lists jurors are selected before whom the trial proceeds. The prosecution presents evidence to support the accusations made in the indictment or information.² Witnesses are introduced, examined, and cross examined on matters pertaining to the case. After both sides have presented all the testimony, the attorneys review the evidence and try to convince the jury of the guilt or innocence of the defendant. The judge gives instructions concerning the law and the facts to the jury, which determines the question of the guilt of the accused and gives the verdict.³

If the accused is found guilty the sentence provided by law may be imposed by the judge. In many cases the punishment for a crime or misdemeanor is discretionary with the court as to amount or extent. The court may be authorized to determine this with respect to corporal punishment, imprisonment, or fine.⁴ In any case in which there is conviction of crime or misdemeanor, the court is required to give judgment that the convicted offender pay the costs of prosecution. If the offender is unable to make the payment, then the county assumes the responsibility.⁵ In all cases of conviction when a fine is imposed,

1 Ibid., Sec. 2102.

2 Although the accused is protected by the constitution against self incrimination, conditions were such in 1909 that the legislature passed a law making it a felony for any person, having authority to make arrest, to obtain by violence or threat of violence a statement or confession of his knowledge of an alleged crime. Session Laws of 1909, pp. 468 - 469.

3 Ibid., Sec. 2102 ff.

4 Ibid., Sec. 2134.

5 Ibid., Sec. 2135, 1189, 2146.

10. The following are the names of the persons who have been appointed to the various committees of the Board of Directors:

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Abel 1978). A more complete understanding of the effects of the environment on the development of the brain requires further research.

Qualitative and Quantitative Research Methods in the Behavioral and Social Sciences

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1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.

1977-1978

Director of Training and Staff Development, U.S. Department of Education, Washington, D.C.

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...with the ... of ...

and that the committee should pay the costs of investigation.

There is no need to make any further comments on this.

Approved and sent by the President of the United States

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ALL INFORMATION CONTAINED HEREIN IS UNCLASSIFIED DATE 10-09-2009 BY 60322 UCBAW

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IN WASH. COUNTY, MISSISSIPPI, before me, the undersigned, a Notary Public in and for the State of Mississippi, on this 14th day of May, 1961, personally appeared _____, known to me to be the person whose name is subscribed to the foregoing instrument, acknowledged to me that he executed the same for the purposes and consideration therein expressed.

1960

DATE, TIME, NAME, PAGE, NO. OF

the court is authorized to commit the offender to jail until the fine and costs are paid. In giving the sentence the judge may include in the penalty the provision that the person sentenced be kept at hard labor during the term of imprisonment. To provide for this sentence the board of county commissioners is required to furnish work either in the county jail or elsewhere. The keepers of prisons also are authorized to cause convicts under their charge to be employed on public work upon terms as may be arranged by those in charge of the convicts. The proceeds of such labor are to be placed to the credit of the county from which the prisoner comes. Whenever the death penalty is imposed the punishment is inflicted by hanging under the direction of the commissioners of the state penitentiary.¹ This extreme form of punishment may be commuted by the governor at his discretion from capital punishment to imprisonment for life or for a term of not less than ten years at hard labor. To encourage good conduct on the part of the prisoner, the convict who is sentenced to the state penitentiary is given a "maximum and minimum term". The maximum term is not longer than the longest term fixed by law for the offense and the minimum term is not less than the shortest term legally established for the offense. In addition to this, for good behaviour, one month may be deducted from the term for the first year of serving; two months, for the second year; and so on to six months, for the sixth year and each succeeding year.²

1 Ibid., Sec. 2148 ff.

2 Ibid., Sec. 2165, 5463.

The procedure in civil cases is similar in many respects to that in criminal cases. Under the laws of Colorado the distinction between actions at law and suits in equity is abolished. There is only one form of action for the enforcement or protection of private rights and the redress or prevention of private wrongs.¹ In this civil procedure there are two parties, the plaintiff and the defendant. The former seeks to maintain his rights against the action of the defendant, and, if successful, he may be awarded damages.² The chief differences which may be noted in the criminal procedure are that the state is the prosecution and the guilty party is punished.

The first step in civil procedure is the filing of a complaint with the clerk of the court in which action is brought. This is a statement of the facts upon which the grievance is based and of the demands for relief. The complaint is followed by a summons which requires the defendant to appear and to answer the complaint within thirty days. When the summons is served, the sheriff of the county where the defendant is found returns a certificate to the clerk who issued it,³ stating that the order has been carried out. The pleadings are formal statements of the respective claims and defenses of the two parties, which are filed with the clerk. On the part of the plaintiff there is a declaration of the facts upon which the claims are based. The defendant usually pursues one of two courses: he denies the whole or a portion of the plaintiff's contention, or he admits the truth of the

1 Mills Annotated Code of Civil Procedure (1903), p. 2.

2 Ibid., p. 8.

3 Ibid., pp. 57 ff.

The Commission on Child Labor is a body composed of
 members of the House of Representatives, the Senate, and the
 Supreme Court. It was created by the Child Labor Act of 1914,
 which provided for the establishment of a commission to study
 the problem of child labor and to report to Congress. The
 commission was organized in 1915 and has since that time
 been engaged in a study of the problem. It has held many
 public hearings and has received many suggestions from
 labor organizations, business men, and the general public.
 It has also conducted extensive research into the causes
 of child labor and the methods of preventing it. The
 commission's report, which is now before Congress, contains
 many valuable suggestions for the improvement of the
 child labor laws. It also contains a detailed statement
 of the facts of the case. The commission's work has
 been of great value to the country, and its report is
 a valuable contribution to the knowledge of the problem
 of child labor.

plaintiff's contention but justifies his own position. A third course may be taken by the defendant by which he admits the facts but denies that the laws allow the remedy demanded.¹ In the trial which may be held with or without a jury the rights of the parties are determined and damages are awarded, if the defendant is found at fault.²

One step further may be required to satisfy the plaintiff. If the award which is given as a result of the trial is in the nature of damages, it may be necessary for the court to issue a writ of execution. This directs that the property of the defendant be levied upon to satisfy the judgment. The judgment which is left unsatisfied becomes a lien upon all the real property owned by the debtor, or acquired by him during a period of twenty years.³

Work of the Higher Courts

All of the courts above the justices' courts have both original and appellate jurisdiction. All of the courts deal with both civil and criminal cases. In civil action the work of the courts is largely concerned with the enforcement of law by the issuance of injunctions, binding persons over to keep the peace, and imposing penalties on some persons to deter others from committing the same offenses. In criminal cases, however, the work of the courts is chiefly concerned with the determination of guilt and the infliction of punishment. The importance of the work of the courts is suggested by the general practise of placing the final interpretation of every law upon the

¹ Ibid., pp. 93 ff.

² The constitution, Art. II, Sec. 23, safeguards the right of trial by jury in both criminal and civil cases.

³ Mills Annotated Statutes, Sec. 4159.

courts. In like manner, the acts of officials are usually subject to judicial review.¹ This is especially true of the acts of officials which are administrative in character, for these are subject to the strictest judicial control.²

The supreme court is principally a court of review, with original jurisdiction in certain matters. In 1921,³ two hundred forty-one cases were handled by the highest state court. Of this number only sixteen cases originated in the supreme court. Twenty-seven cases were appealed from the county courts; and two hundred twenty-eight, from the district courts. Seventy-one decisions of lower courts were reversed. While no cases were appealed from the state court to the federal courts, in fifteen of the cases, the constitutionality of law according to the state constitution was the issue. In addition to the consideration of cases appealed to or originated in the court, various writs were issued: writs of review to the public utilities commission, three; injunction, one; mandamus, one; certiorari, two; and others relative to prohibition enforcement, nine.

The work here indicated was so burdensome, that, although the court was in continuous session throughout the year, with the exception of two months in the summer, only a minority of the cases which were filed with the court were acted upon. In fact, the court is from a year to fifteen months behind the docket.

1 A. N. Holcombe, State Government in the United States (1916), pp. 381 - 384.

2 Kimball, op. cit., p. 303.

3 The date used was reported by the clerk of the supreme court.

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1. The first part of the document is a letter from the President of the United States to the Congress, dated March 3, 1801. It is a very important document, as it is the first time that the President has addressed the Congress since the establishment of the office. The letter is a very formal and dignified one, and it is a very good example of the style of the time. It is a very important document, as it is the first time that the President has addressed the Congress since the establishment of the office. The letter is a very formal and dignified one, and it is a very good example of the style of the time.

The work of one district court suggests the conditions existing in the fourteen district courts of the state.¹ During the year of 1921, four hundred seventy-five civil and one hundred ninety-three criminal cases were filed with the court. Three per cent. of the work of the court was the consideration of cases of appeal from the county court. Since the district court docket is usually cleared during the year, the work mentioned is the accomplishment of the court for one year.

1 The data used was secured from the clerk of the district court of the Eighth Judicial District.

The work of the Committee is to be published in the form of a book, and the Committee is to be organized in the form of a committee.

CHAPTER IX

STATE FINANCE

Importance of the Subject

No feature of state government is a subject of greater importance, nor of more controversy, than state finance. All government is functioning to a greater degree in the activities of the community; consequently, the cost of service has increased. Each session of the legislature has added to the functions of the state; while the assessed valuation of property has not been increased correspondingly. The costs of state governments in the United States have grown pronouncedly during more than a decade. Between 1903 and 1913, the increase was 106 per cent.;¹ and during the following half decade, 52.5 per cent. In Colorado the increase in expenditures for state purposes increased between 1913 and 1920 approximately 300 per cent.²

While the activities of the state government of Colorado have been extended, the method of administering state finance has not improved in efficiency or economy. Effort has been made to revise the methods of financial control through an investigation by a committee on economy and efficiency and by the introduction of a budget system. Since the one has not had time to develop and the report of the other has received little attention, mention of these efforts is made merely to show that there has been interest in the problems of state finance.

1 E. Kimball, State and Municipal Government (1922), p. 230. In these percentages the relative purchasing power of the dollar is disregarded.

2 Report on the Revenue System of Colorado, Survey Committee of State Affairs of Colorado (1916), p. 12; Biennial Report of State Treasurer (1920), p. 6.

THE HISTORY OF THE UNITED STATES OF AMERICA, FROM THE FIRST SETTLEMENTS TO THE PRESENT TIME. BY JAMES M. SMITH, LL.D. VOL. I. NEW YORK: PUBLISHED BY J. B. LIPPINCOTT, 150 NASSAU ST. 1854.

THE NATIONAL BUREAU OF INVESTIGATION, DEPARTMENT OF JUSTICE, has received information from the Bureau of the Census, Department of Commerce, that the following information was obtained from the records of the Bureau of the Census, Department of Commerce, for the year 1934:

1. Exhibit 1 is a copy of the letterhead memorandum dated 10/1/54, captioned "The relative importance of the various factors in the selection of a site for a new plant." This memorandum was prepared by the Industrial Engineering Department of the General Motors Corporation, Detroit, Michigan.

State finance may be resolved, for convenience, into the three divisions: revenue, expenditure, and indebtedness. The subject of revenue includes taxation and the allied sources of income of the state government. Expenditure involves not only the appropriation of money for state purposes but also the legislative methods by which the finances are managed. The third phase of state finance is the power to borrow and to incur indebtedness.

State Revenues

The revenues of the state are derived from many sources. The following summary of revenue receipts presents the amounts received by direct taxation, fees, and other sources.

Sources of Revenue	Amount	Percentage
General tax from county treasurers.....	\$9,066,744.....	41.49
Public lands, sales, rentals, etc.....	3,130,319.....	14.33
Inheritance tax	1,294,305.....	5.92
Government of U. S. (roads, forest reserve)...	1,162,486.....	5.32
General departmental revenues.....	5,116,953.....	23.40
State institutions	957,552.....	4.32
Interest (bank deposits, bonds).....	619,927.....	2.84
Sale of bonds, certificates, loans repaid...	400,760.....	1.84
Fines, escheats	59,743.....	0.28
Miscellaneous	56,611.....	0.26

The General Property Tax

While the state secures its revenue from a variety of sources, the most important is the tax on property, both real and personal. Large sums are realized from licenses and fees, from the inheritance tax, and from rich endowment of land. In recent years, the aggregate of

1 Biennial Report of State Auditor (1920), p. 12.

these has been greater than the receipts from the general property tax. Still the general property tax has remained the basis of the revenue system. It has continued the elastic element by which the income of the state could be increased or decreased to meet the fiscal needs.

The general assembly is authorized by the constitution to provide for an annual tax sufficient, with other resources, to defray the estimated expenses of the state.¹ The tax is levied upon a just valuation of all property, real and personal, assessed the first day of April of each year by the county assessors.² Since 1913 the valuation of property for the purpose of taxation has legally been at full market value.³ Due to the practise of assessors to undervalue, the assessed valuations of counties has been, on a general average, about thirty-five per cent. of actual values.⁴

Upon the county assessor rests the responsibility of determining valuations on which all taxes are levied.⁵ The difficulties under which he works are many. The proportion of the state expenditures which any county pays is dependent upon the assessed valuation of the county; consequently, the practise of competitive undervaluation has been adopted by the county assessors.⁶ To prevent these unfair practises, the constitution provides for a board of equaliza-

1 Art. I, Sec. 2.

2 Mills Annotated Statutes, Sec. 6230, and Budget Procedure (1916), Survey Committee of State Affairs, p. 25.

3 Session Laws of 1915, Chapter 137.

4 Report on a Study of State Finances.

5 See Chapter XI.

6 Report on Study of State Finances and Budget Procedure, p. 25.

tion, consisting of the governor, auditor, treasurer, secretary of state, and attorney general, which reviews the assessments of property of the several counties. The board may raise or lower the valuation of both real and personal property, and of any item of the various classes of property.¹ For this purpose the board meets the first Monday in October. In the process of equalization of assessments, the board may change the aggregate valuation of a county, but not in excess of ten per cent.² The board, in no case, has the power of original assessment.³

Although the state board apparently was vested with ample powers to equalize the assessments of the counties, such legal obstacles were imposed that it failed to function. The supreme court of the state rendered decisions which declared it unconstitutional for the board to increase the aggregate valuation of the counties or to increase the valuations of classes of property in the counties.⁴ After these discouragements the board ceased to attempt to equalize assessments. It was not until after the establishment of the state tax commission that the state board of equalization was empowered to really function. By an amendment to the constitution in 1914, the board was authorized "to equalize to the end that all taxable property in the state shall be assessed at full cash value."⁵ In accord with this amendment the court declared that the power of the board

1 Art. X, Sec. 15.

2 Mills Annotated Statutes, Sec. 6347-6348.

3 Constitution of Colorado, Art. X, Sec. 15; Murray v. Washington County Commissioners, 67 Colo., 14.

4 People ex rel. Crawford v. Lathrop, 3 Colo., 428; People v. Ames, 27 Colo., 346.

5 Art. X, Sec. 15.

The first of these is the fact that the
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 interference. This is due to the fact
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 to secure the necessary funds to carry
 out its policy of non-interference.

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of equalization to increase counties by classes and items of property¹ was established.

With the establishment of the tax commission, however, the chief reason for the existence of the board of equalization was set aside. In 1911 a tax commission, composed of three members, appointed by the governor and treasurer, for a term of six years, was created by legislative enactment.² Whatever authority the commission has, it functions subject to the direction and approval of the board of equalization.³ Under this limitation, it exercises general supervision over the assessment, the levying and the collection of taxes. In the performance of this duty, the commission investigates the work and methods of the county assessors, the boards of county commissioners, the county boards of equalization, and the county treasurers. Whenever, in the opinion of the commission, the assessment of property fails in justice and uniformity, a re-appraisement by special appraisers may be ordered in any district. Any assessment may be raised or lowered after a hearing has been granted. In the exercise of its authority, the commission is authorized to summon assessors and to examine assessment rolls, for the purpose of adjusting inequalities. That the greatest degree of co-operation may be secured, an annual meeting of the county assessors is called to discuss the problems of the local officials and secure harmony of action. As a further pro-

1 People ex rel. Colorado Tax Commission et al. v. Pitcher, 156 Pacific 812.

2 Mills Annotated Statutes, Sec. 6294, 6296. By amendment to the constitution (1918), Art. XII, Sec. 13, the members of the commission came under the classified civil service of the state.

3 Ibid., Sec. 6294.

the Commission for the purpose of making a study of the
situation.

It is the responsibility of the Commission, however, to
make known the situation of the land of the Commission and to
make it known to the public. In 1911 a law was passed, approved of by the Senate, which
gave the Commission and the public, for a term of five years, the right
to buy the land of the Commission.

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tection of the public interests, the tax commissioners are authorized to appear in any court and to be heard in any proceedings in which an abatement or refunding of taxes is sought.¹

In addition to the supervision of local assessments and the equalization of assessments among the counties, the tax commission makes the original assessment of certain specified properties. Before the establishment of the tax commission, the state board of equalization assessed the valuation of railroads, telegraph and telephone companies, express, sleeping car and private car lines.² The legislature transferred to the commission "all powers of original assessment of public utility corporations with other statutory powers, duties and privileges now exercised by the state board of equalization."³ This function imposes on the commission a considerable burden. Difficult problems are presented, and the difficulties are not decreased by the skilled tax agents who are employed by the concerns to present the company claims.⁴ The law provides no principles to apply in making the assessment, except the general provision that all property is to be assessed at full cash value. The importance of this phase of the work of the commission is suggested by the assessment of the corporations of the several counties as compared with the other property assessed by the county assessors. Of a total valuation of all

1 Ibid., Sec. 6306.

2 Ibid., Sec. 6331.

3 Session Laws of 1913, p. 525. The act defined "public utility" so as to include also power companies, pipe line companies, water companies, street railway company, gas company, lighting company, and heating company.

4 Fifth Annual Report of Colorado Tax Commission (1916), p. 68.

The Commission on the Status of Women, established in 1946, was the first of its kind. It was created by the Economic and Social Council of the United Nations to study and report on the status of women in all countries. The Commission's work is based on the principle that women's status is a matter of international concern and that the United Nations should take action to improve it. The Commission's work is carried out through a series of sessions, each of which is held in a different country. The Commission's work is also carried out through a series of studies and reports, which are published by the United Nations. The Commission's work is also carried out through a series of conferences and seminars, which are held in different countries. The Commission's work is also carried out through a series of publications, which are published by the United Nations. The Commission's work is also carried out through a series of other activities, which are carried out by the United Nations.

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property, in 1920, of \$1,590,267,667,¹ the valuation of corporations by the commission was \$227,454,190.

Other functions of the tax commission, which are of secondary importance, include the control over abatements, rebates, and refunds. The legislature provided in 1913 that all petitions before being granted, must be approved by the commission. This additional authority was necessary to prevent local boards of equalization from undoing the work of the commission.² At the same time that the powers of the commission were extended over rebates, the legislature placed upon that body the responsibility of investigating and of approving or disapproving the petitions of taxing districts for permission to increase their tax levies beyond certain statutory limits.³ A further duty imposed on the commission is to give assistance to the state board of equalization in making the state tax levy. This co-operation has developed on account of the failure of the legislature to fix definitely this function upon either the board or the commission.⁴

After the assessment roll has been prepared by the assessor of the county and before it is presented to the state tax commission, it is submitted to the board of county commissioners which sits as a board of equalization. This board does not have authority to materially change the work of the assessor except as incidental to equalization. It does for the county and the school districts a service similar to that performed for the state by the tax commission and the

1 Ibid., pp. 92-93. The valuations which were certified to the state board of equalization were sustained with four exceptions. Three corporations were reduced and one increased, a reduction of \$700,400 in the total assessment of corporations.

2 Ibid., p. 72.

3 Ibid., p. 72.

4 Ibid., p. 73.

THE NATIONAL ARCHIVES
COLLEGE PARK, MARYLAND

On the question of the law of the land, the committee, after due consideration, has concluded to recommend that the law of the land be maintained, and that the committee be authorized to take such action as may be deemed proper to carry out the purpose of the law.

1922 The statement will have been prepared by the committee at the meeting and before it is presented to the state for consideration, it is submitted to the board of county commissioners with a report of recommendations. This board does not have authority to make any change for any of the reasons stated in the statement to the board. It has the duty and the right to make a report to the state for the state to make the decision and the

1. The following information was obtained from the records of the Department of the Interior, Bureau of Land Management, regarding the land owned by the United States in the State of California:

1979	10	0
1980	10	0
1981	10	0

state board of equalization; that is, it determines tax rates and¹ certifies the amounts to the assessor.

When the assessment of the general property of the state, real and personal, has been made, and when the state tax levy has been determined by the state board of equalization acting in conjunction with the state tax commission,² the amount of the state levy is certified to the county assessors. They in turn deliver the tax list to the county treasurers, together with the tax warrant, setting forth the assessment roll with taxes extended; and the treasurers are commanded³ to collect the taxes. That portion of the taxes which properly belong to the state government is turned over to the state treasurer.

In the whole procedure of securing revenues for the state government, the interests of the people are safeguarded by the constitution. The amount of tax which may be levied by the general assembly is limited⁴ to the estimated expenses for the fiscal year. Any measures for raising revenue necessarily originate in the lower house of the legislature; but the senate may propose amendments, as in the case of other bills.⁵ The taxes which are levied must be uniform upon the same class of subjects and must be levied and collected under general laws, which provide a just valuation for taxation of all property. An exemption of personal property of every person who is the head of a family⁶ of the value of two hundred dollars is made. The most effec-

1 Ibid., Sec. 6351-2, 6370.

2 Mills Annotated Statutes, Sec. 6350.

3 Ibid., 6381.

4 Constitution of Colorado, Art. X, Sec. 2.

5 Ibid., Art. V, Sec. 31.

6 Ibid., Art. X, Sec. 3.

THE UNIVERSITY OF CHICAGO

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tive safeguard against reckless methods of taxation is to be found in the definite limitation placed on the rate of taxation for state purposes: ¹ four mills on each dollar of valuation is the maximum rate.

In 1920, in response to the need for larger revenues for the state educational institutions, by an initiated measure, the constitution was amended to allow the general assembly to make an additional levy of not to exceed one mill. It was specifically stated that the levy ² should never exceed five mills on the dollar.

The effort is made to discourage favors being granted to corporate interests. All the corporations doing business in the state are subject to taxation on the real and personal property owned or ³ used by them within the state. This power to tax corporations and corporate property, the constitution states, "shall never be relinquish-⁴ ed or suspended."

The authority of the taxing power is limited further in that the property, real and personal, of the state or any subdivision of the state is exempt from taxation. Similar exemption extends to the property used for religious, educational, and charitable purposes, and ⁵ some other from which private profit is not derived. The property of the federal government is exempt also from state taxation. The exemption applies, whether the property is in the form of land, buildings, or securities held by individuals. An early court decision

1 Ibid., Art. X, Sec. 3.

2 Session Laws of 1921, p. 179.

3 Constitution of Colorado, Art. X, Sec. 10.

4 Art. X, Sec. 9.

5 Ibid., Art. X, Sec. 4 - 5.

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exempted from taxation all the instrumentalities of the federal government, when the levying of the tax might interfere with the purpose for which that instrumentality was created. Thus federal corporations are subject to taxation; but the incomes which citizens of a state derive from the federal government are exempt from state taxation.¹

The Inheritance Tax

The inheritance tax is a substantial source of revenue of the state. During the biennial period of 1919 and 1920, it yielded approximately one million three hundred thousand dollars.²

The inheritance tax law provides that the transfer of any property, real or personal, or any interest therein, to any person, institution, or corporation, is taxable. The law is applicable in cases in which the property, located in the state, is transferred by either a resident or a non-resident, by will or intestate laws of the state. When a transfer has been made within one year of death, without adequate consideration, it is considered to have been made in contemplation of death and it is taxable.³

The progressive principle of increasing the rate of taxation as the amount of inheritance increases is employed. The rate of taxation depends also upon the degree of relationship. Transfers of property are grouped into four classes, dependent upon the degree of relationship.⁴ In the first class, the transfer is to a father,

1 Everett Kimball, op. cit., p. 229.

2 Biennial Report of the Treasurer (1919-1920), p. 7.

3 Inheritance Tax Law of Colorado (1921, printed by authority of Inheritance Tax Department), pp. 6-7.

4 Ibid., pp. 8-12.

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The Government has been at the forefront of the movement to improve the status of the Negro in the United States. It has been the policy of the Government to encourage the Negro to participate in the economic and social life of the country. The Government has been successful in this regard, and the Negro has made significant gains in the past few years. The Government has been successful in this regard, and the Negro has made significant gains in the past few years.

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mother, husband, wife, child, or adopted child, or any lineal descendant of the same; and the rate varies from two per cent. on amounts up to one hundred thousand dollars to seven per cent. on amounts over five hundred thousand dollars. Exemptions are allowed of twenty thousand dollars in the case of a widow and ten thousand dollars in all other cases. In the second class, the transfer is to the wife or widow of a son, the husband or widower of a daughter, a grandfather or grandmother, a brother or sister; and the rate varies from three per cent. on amounts up to ten thousand dollars to ten per cent. on amounts over five hundred thousand dollars. An exemption of two thousand dollars is allowed in each case. In the third class, the transfer is to an uncle or aunt, a nephew or niece, or any of their lineal descendants; and the rate varies from four per cent. on amounts up to five hundred dollars to fourteen per cent. on amounts over five hundred thousand dollars. There is no tax on amounts under five hundred dollars. In the fourth class, the transfer is to any other person; and the rate varies from seven per cent. on amounts up to five thousand dollars to sixteen per cent. on amounts over five thousand dollars. There is no tax on amounts under five hundred dollars.

When property is transferred to the state, a county, city, or town, it is exempt from the inheritance tax. Similar exemption applies in cases of transfer for the use of public libraries, for religious or charitable purposes, or for schools and colleges not conducted for profit; provided, that the same be situated within this

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state, or the property be limited for use within this state.¹

The administration of the law is provided by the creation of the office of inheritance tax commissioner, which is filled by appointment, by the attorney general, of an assistant who is a special representative of the attorney general in all matters connected with the administration and enforcement of the act. The commissioner is authorized to appoint two deputy commissioners, two appraisers, and other necessary assistants to perform the duties of the office.² The county court of the county which functions for general probate purposes has jurisdiction over all questions in relation to the tax arising under the law.

It is the duty of the inheritance tax commissioner to appraise the estates of deceased persons which are in the process of administration. Report of the appraisal is made to the county court and to the attorney general. From the report the county court fixes the cash value of the estate and of the interest in it passing to each person under the will and the tax to which the same is liable. Appeal to the district court by dissatisfied parties is permitted.³ After all the preliminaries have been given proper attention, the county court orders the payment of the tax by the administrator or executor to the state treasurer, who places it in the general state fund.⁴

1 Ibid., p. 13; People v. Koenig, 37 Colo., 283.

2 Inheritance Tax Law of Colorado, p. 19.

3 Ibid., pp. 20 - 22.

4 Ibid., p. 16.

1. The Commission is authorized to investigate the activities of the Communist Party, its branches, and its members, and to report thereon to the Senate and the House of Representatives.

It is the duty of the Inspector-General to maintain the records of the Department of the Interior, and to see that the same are kept up to date. He is also to see that the same are kept in such a manner as to be accessible to the public, and to see that the same are kept in such a manner as to be accessible to the public.

1911	1912	1913	1914	1915	1916	1917	1918	1919	1920	1921	1922	1923	1924	1925	1926	1927	1928	1929	1930	1931	1932	1933	1934	1935	1936	1937	1938	1939	1940	1941	1942	1943	1944	1945	1946	1947	1948	1949	1950	1951	1952	1953	1954	1955	1956	1957	1958	1959	1960	1961	1962	1963	1964	1965	1966	1967	1968	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319</
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This form of tax has many arguments in its favor. It is comparatively easy to collect, it falls upon the people who are most able to pay it, and it permits the state to derive a revenue from intangible personal property which generally escapes the regular property tax.¹ It is held also that the inheritance tax is not a tax on property but on the power or right of transmitting or receiving property by will or descent, that the succession of the thing is the subject of the tax.² And it is further argued that, since the recipient of an inheritance does not render any service to the state, it is proper for the state to impose the special tax on him, as a condition on which the title to property passes on the death of the owner.³ The chief argument against the tax is that it is a tax on capital and tends to withdraw capital from private enterprise and to devote it to non-productive purposes.⁴

The Public Lands

Under the Enabling Act, Congress granted to the state of Colorado one-eighteenth of the land the income from which should be used for the support of the public schools. Other allotments by Congress have been made, so that land is held by the state under the following grants:⁵

1 Less than five per cent. of the intangible property of the state, such as money, notes, bonds, credits, accounts, securities, and other evidence of indebtedness, was assessed for the purpose of taxation in 1921. H. S. Hadley, "A State Income Tax for Colorado", Colorado School Journal, April 1922.

2 In re Mackey's Estate, 46 Colo., 49; People v. Palmer's Estate, 25 Colo., App. 450.

3 In re House Bill No. 122, 32 Colo., 527.

4 Report on the Revenue System of Colorado, pp. 20 - 21.

5 Atlas showing state lands of Colorado (1920), issued by the State Board of Land Commissioners.

THE STATE OF NEW YORK, ss. I, the Clerk of the Court of Sessions for the County of New York, do hereby certify that the within and foregoing is a true and correct copy of the original of the same, as the same appears from the records of the Court of Sessions for the County of New York.

Under the existing law, Congress reported in the state of Delaware
and alignment of the law and the law would be used for the
purpose of the public account. Under the law of Delaware, the law
of the state of Delaware is the law of the state of Delaware.

I have been told that you were at the University of the South, and that you were a member of the Phi Kappa Psi chapter at that time. I am sure that you were a very successful member of the chapter, and that you were a very active member of the chapter. I am sure that you were a very successful member of the chapter, and that you were a very active member of the chapter.

1. In the event of a change of ownership of the property, the owner shall be responsible for the payment of the taxes and charges due on the property.

1. Report on the Bureau of Statistics, pp. 1-12.
2. Report on the Bureau of Statistics, pp. 1-12.
3. Report on the Bureau of Statistics, pp. 1-12.

Common schools.....	3,685,612	acres
Internal improvements.....	500,000	acres
University.....	46,080	acres
Public buildings.....	32,000	acres
Penitentiaries	32,000	acres
Agricultural college.....	90,000	acres
Saline (salt springs and adjacent.... lands).....	46,080	acres
Total.....	4,431,778	acres

Returns from sales and leases of these lands are placed in funds of the same name. The interest derived from them is used for the purposes indicated. The income from the internal improvement fund is used for the construction and maintenance of roads; and that from the the saline fund is subject to the disposal of the legislature. The receipts from these grants of lands are indicated by the following statement:

Common schools

Permanent fund.....	\$1,579,269
Land income.....	1,658,004

Internal improvement

Permanent fund.....	393,216
Land income.....	120,212

University

Permanent fund.....	4,691
Land income.....	5,763

Public buildings

Permanent fund.....	1,071
Land income.....	1,440

Penitentiaries

Permanent fund.....	1,406
---------------------	-------

1 Biennial Report, Treasurer of Colorado (1920). The amounts are for the two-year period ending November 30, 1920. Although the amounts include some transfers, they are approximately correct.

General account	10,000,000
Internal investment	10,000,000
Government bonds	10,000,000
Private bonds	10,000,000
Real estate	10,000,000
Other assets	10,000,000
Liabilities	10,000,000
Total	10,000,000

Balance sheet and income statement of the company for the year ended December 31, 1925. The balance sheet shows assets of \$10,000,000 and liabilities of \$10,000,000. The income statement shows a net income of \$100,000. The company has a total of 10,000 shares of common stock outstanding.

General account	10,000,000
Internal investment	10,000,000
Government bonds	10,000,000
Private bonds	10,000,000
Real estate	10,000,000
Other assets	10,000,000
Liabilities	10,000,000
Total	10,000,000

The company has a total of 10,000 shares of common stock outstanding. The company has a net income of \$100,000 for the year ended December 31, 1925. The company has a balance sheet showing assets of \$10,000,000 and liabilities of \$10,000,000.

Land income.....	\$ 2,809
<u>Agricultural college</u>	
Permanent fund.....	42,360
Land income.....	39,551
Saline Land income.....	1,736
Total.....	\$3,851,528 ¹

Other Sources of Revenue

From the three sources of revenue already discussed more than sixty per cent. of the total income of the state is derived. Of the other nearly forty per cent., more than one-half is secured through departmental activities. The remainder is accumulated from a variety of sources.²

A source of revenue which is used by many states to secure large returns is almost entirely neglected in Colorado. The property of the corporations is assessed and pays taxes as other property within the jurisdiction of the state government. When a business is incorporated a fee of twenty dollars is collected, by the state, from corporations whose capital is fifty thousand dollars or less, and twenty cents for each additional thousand dollars.³ The only real corporation tax, collected as a special tax on corporations, is levied under a law enacted in 1917 to provide a sinking fund to make the payments on the national defense bond issue. On each corporation having a capitalization of one hundred thousand dollars, a tax of ten dollars is levied annually, and ten cents on each additional thousand.⁴ By this method only the

¹ This represents nearly eighteen per cent. of the total revenue for the biennial period.

² See summary, p. 197.

³ Mills Annotated Statutes, Sec. 1038.

⁴ Session Laws of 1917, pp. 22 - 25.

tangible property, which in many instances constitutes the smallest part of the assets of the corporation, is reached for taxation; and the intangible property escapes. In 1920 less than fourteen per cent. of the general property tax was paid by the corporations whose property was assessed by the tax commission.¹

The steadily increasing cost of state government has made it necessary to increase the amounts derived from the old sources, and, at the same time, to devise new ones. In 1921 the people of the state paid in taxes more than double the amount paid in 1913, the first year under the present taxation laws.² Some of the additional sources of revenue are derived from the industries carried on in penal institutions, automobile licenses, and a tax of one cent a gallon on the sale of gasoline.³

As a corrective of the defects in the methods of taxation and as a means of gaining larger revenues, a state income tax is proposed. This, it is thought, would distribute the burden of taxation more equitably; and, it would relieve the farmers and home owners of excessive taxation.⁴

Appropriations and Expenditures

The methods of procedure in expending the funds of the state, like those of the majority of the states, have been open to much criticism. The distribution of the revenues has not been based upon sound

1 Ninth Annual Report of Colorado Tax Commission, pp. 92 - 93.

2 H. S. Hadley, loc. cit., p. 10.

3 Biennial Report of Auditor of the State of Colorado, pp. 5, 8.

4 A movement directed toward securing reform in methods of taxation has been pronounced during 1921 and 1922. Farmers' organizations have been especially active. Other organized effort has been directed rather indiscriminately toward economy in government expenditures.

[illegible]

The following information was obtained from the records of the Bureau of the Census, Washington, D. C., and is being furnished to you for your information.

and it is hoped, will eliminate the danger of further war.

1997-1998

The results of the investigation are as follows:

1. The Board of Directors of the State of California, by and through its Board of Directors, do hereby certify that the following is a true and correct copy of the original of the same as the same is on file in the office of the Secretary of the State of California, at the City of Sacramento, California, this 1st day of January, 1911.

principles of finance but upon haphazard practises.

The following summary of state expenditures shows for what purposes the state money is spent:

<u>Summary of expenditures</u>	<u>Amount</u>	<u>Percentages</u>
Legislative.....	\$ 204,893.....	1.04
Judiciary.....	320,928.....	1.63
Executive		
General administration.....	4,003,067.....	20.36
Public works.....	5,004,395.....	25.35
Education.....	3,992,220.....	20.18
Care of dependents, delinquents and defectives.....	2,884,714.....	14.67
Military.....	553,651.....	2.81
Bond issue.....	2,343,061.....	11.87
Miscellaneous.....	461,782.....	2.39

In determining these amounts, the personal interests of officials and the competitive programs of departments have been recognized. Each official is inclined to enlarge upon the importance of his particular service and to request large appropriations for his department. The general plan of procedure has been arranged by constitutional provisions. The responsibility for the preparation of the informal budget has been placed upon the governor. At the commencement of each session of the legislature the governor is required to give to it information concerning the condition of the state and to recommend such measures as he deems expedient. At the same time he is required to present estimates of the amount of money required to be raised by taxation for all purposes of the state.² The information upon which this estimate is based

1 Biennial Report of the State auditor (1920), p. 13.

2 Constitution of Colorado, Art. IV, Sec. 8

Investigation of the same has been completed.

The following summary of the investigation shows the results.

There is no doubt as to the

Summary of the investigation

Investigation of the same has been completed.

The following summary of the investigation shows the results.

There is no doubt as to the

Investigation of the same has been completed.

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There is no doubt as to the

Investigation of the same has been completed.

The following summary of the investigation shows the results.

is the reports from the other officials. The constitution authorizes the governor to require information in writing from all officers of the executive department on matters relating to their offices; and he may at any time require information from officers and managers of state institutions, upon any subject relating to the condition, management, and expenses of their respective offices and institutions.¹ By statute this section has been extended to include every appointive official and employee of any department, board, bureau, commission, or office of the state.² And the constitution further requires that biennial reports be made to the governor by the officers of the executive department and all public institutions of the state, at least twenty days preceeding each regular session of the legislature. This requirement has been modified by a statute which provides that all reports shall be in the hands of the governor not later than November fifteenth, next preceeding the session of the legislature.⁴ More important possibly than the many reports which may be required by the governor to aid him in the preparation of an informal budget, there is the special report of the auditor. This official should have the most valuable information, since he is "the general accountant of the state and the keeper of all public account books, vouchers, documents, and papers relating to the accounts and contracts of the state, and its revenues and debt, and fiscal affairs not required by law to be placed in some other office or kept by some other person."⁵ The additional authority of the auditor

1 Art. IV, Sec. 8.

2 Mills Annotated Statutes, Sec. 2708.

3 Art. IV, Sec. 16 - 17.

4 Mills Annotated Statutes, Sec. 5298.

5 Ibid., Sec. 5298.

In the report from the State Attorney, the Commission has
 the pleasure to advise the Commission in writing from the Attorney of the
 Executive Department in writing relating to their efforts and to say
 as they have been instructed to do so. The Commission has been
 instructed, upon any and all cases, on the Commission, and
 all reports of their respective efforts and instructions. By virtue
 of this action has been extended to certain very important officials
 and assigned to my department, and, through, Commission, to other
 of the State. And the Commission further instructs that the
 report be made to the Governor in the efforts of the Executive Depart-
 ment and all public institutions at the State, at least every day
 throughout each month within of the Commission. The Commission
 has been notified by a certain which provides that all reports shall
 be in the hands of the Governor and shall be given to the
 Commission the results of the Commission. The Commission hereby
 that the report shall be received by the Governor in his
 on the Commission of an interest, there is the special report
 of the Commission. The Commission shall not the report shall be
 clear, since it is the general management of the State and the people
 of all public interest bodies, together, Assembly, Executive
 in the Commission and Secretary of the State, and the Governor and
 and that the report be received by him in his place in such other
 as part of the report. The Commission hereby of the Commission

1. Let. IV. Sec. 8.
 2. Let. Commission. Sec. 1000.
 3. Let. IV. Sec. 12.
 4. Let. Commission. Sec. 1000.
 5. Let. Sec. 1000.

to require every state and county public officer and employee "to keep all accounts of his office in the form prescribed and make all reports required" gives to him access to all information necessary in the making of a budget.¹

With all this information at his command, the auditor is required "to digest, prepare, and report to the governor", at least twenty days preceding each regular session of the general assembly: (1) a detailed statement of the condition of the revenue and the amount of the expenditures for the two preceding years; (2) a detailed statement of the public debt; (3) estimates of the revenues and expenditures for the two succeeding fiscal years, and the probable amount of revenues receivable from the various sources of revenue; (4) plans for the support of public credit, for lessening the public expenses, for promoting economy and efficiency in the public offices, and for the better management generally of fiscal affairs of the state; (5) a statement showing the whole amount of each appropriation of money made by law, the amount expended, and the balance unexpended; and (6) a statement showing the amount of revenues chargeable to each county for the two preceding fiscal years, the aggregate amount of each object of taxation, and the balance due from each county.²

The legal provisions which have been enumerated appear to be sufficient to enable the governor to prepare a budget to submit to the

1 Ibid., 5623.

2 Ibid., Sec. 2781.

1

the first and only

[illegible]

1970	1971	1972
1973	1974	1975

legislature. The reports which are legally required of the state officials and heads of state institutions, however, comply only in part with the statutory requirements concerning the statements of expenditures and revenues. None of the statements shows in itemized form the purposes for which state money is expended.¹ The biennial report of the state auditor does not show more than general accounts of the revenues and expenditures of the preceding biennial period, with no attempt at estimates for the succeeding two-year period.² The reports of heads of departments and state institutions do not give adequate statements of the activities of the biennial period or satisfactory estimates of funds necessary to carry on their work for the succeeding period. When reports are in the possession of the legislature, they have less value than the personal influence of the heads of departments and of institutions upon the legislative committees to which bills are referred. It has become the practise for the general assembly to appoint a committee of its own members to visit the state institutions with a view to determining their needs, and to make recommendations to the general assembly. In a similar manner, information of the needs of the departments is gained by personal visits of members of the finance committee of the senate and the appropriations committee of the house.³

The result of these haphazard methods of procedure, together with the limitless number of bills which each member may introduce, has been the introduction of many financial measures, which have been passed,

1 Report on a Study of State Finances and Budget Procedure (1916), prepared for the Survey Committee on state affairs, p. 12.

2 See auditor's report for 1919-1920.

3 Report on a Study of State Finances and Budget Procedure, pp.

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9. Excluded from a list of State Employees and Federal Employees
10. Excluded from a list of State Employees and Federal Employees

frequently without any adequate consideration, at the close of the session.¹ The final action on these measures is the approval or veto by the governor. His consideration of the large number of bills is, of necessity, hasty. Hence an appropriation measure may pass the legislature, and it may be approved by the governor, without adequate consideration as to its merits; likewise, desirable measures may be suppressed early in the legislative process.

The State Budget

It is obvious that the constitution of the state makes adequate provision for the adoption of a state budget system. By the constitution and by statute law, the governor is authorized to demand the information necessary to prepare a budget and to present it to the legislature. Since there is no specific reference to a budget in the most modern sense in which the term is used, the legislature in 1919 enacted a law which provided for a budget system of the commissioner type.²

According to the plan devised by the legislature, the governor is authorized, on or before November thirtieth in the year which precedes a session of the general assembly, to require from the head of each department, institution, and agency of the state government through which

1 The passage of unimportant financial measures is encouraged by the partial removal of responsibility of members by a law of 1913. In case the available revenues of the state for any fiscal year are insufficient to meet all the appropriations, such appropriations are paid in the following order: (1) the ordinary expenses of the state departments, and interest on any public debt; (2) appropriations for all institutions, such as the penitentiary, insane asylum, wherein the inmates are confined involuntarily; (3) educational institutions; (4) any other officer, bureau, or board; (5) all other. Session Laws of 1913, pp. 37-38.

2 Session Laws of 1919, pp. 126 ff. The operation of the budget system during its first trial in 1921 was not satisfactory. Both the budget commissioner and members of the general assembly report that the plan was, for the most part, ignored by the legislative bodies.

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There is a large number of small, low-lying, and scattered islands in the area.

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all other variables are held constant, a 1% increase in

Deposited for the purpose of obtaining a U.S. Patent, 1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676,

and more numerous additional conditions will be considered.

...among individuals with at least some cognitive

Abstracts included studies with the following characteristics and study results:

— *Adapted from* *Journal of Management Education*, 20(1), 1996, pp. 10-11.

and are described in detail in the Appendix and listed in Table 1.

...and the other side of the road is a large, modern building.

There is no specific reference to a subject in the text.

THE UNIVERSITY OF CHICAGO

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1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.

and also to the fact that the majority of the population is still in the rural areas.

While digital learning gains are considerable, traditional methods

of Japanese and Chinese culture. I hope to be meeting you.

* 1990-1991 and 1992-1993 are not shown as the data were not available.

[illegible]

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1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.

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any of the state funds are disbursed, except the general assembly and the judicial department, an estimate of the appropriations necessary to meet their ordinary financial needs. When these reports are in the hands of the governor, he prepares the budget. As a part of the process he may hold public hearings to satisfy the factions interested in the budget. He also receives, and must include without revision, an itemized estimate of the needs of the two houses of the general assembly from the presiding officers and of the judicial department from the clerk of the state supreme court. In connection with the latter estimates, the governor may make such recommendations as he thinks proper. On or before the fifteenth day of each session, the governor submits to the legislature a budget containing a complete plan of proposed expenditures and estimated revenues for financing the state government for the ensuing biennium. The budget contains the revised estimates and bills for all proposed appropriations, together with any measures of taxation which may be proposed by the governor. The budget includes also a statement of the assets, liabilities, reserves, and surpluses or deficits, in such form as to show the financial condition of the state.

As soon as the communication from the governor is received, the bills which have been recommended by him are introduced. This list of bills includes the general appropriation bill which embraces appropriations for the ordinary expenses of the executive, legislative, and judicial departments of the state, interest on the public debt, and for the public schools. There is included in the list also the separate

1 Ibid., pp. 126 - 127.

2 Ibid., p. 128.

3 Constitution of Colorado, Art. V, Sec. 32.

special bills for each of the other appropriations. During the time in which any bill is considered, the governor, auditor, heads of departments, and heads of institutions have the right to appear before, and to be heard by, the committee to which the bill has been assigned.¹

To aid in the administration of the law and to perform the chief service in connection with the making of the budget, the legislature created the office of budget and efficiency commissioner. The one commissioner is appointed by the governor as one of the three confidential employees of the office of the chief executive.² The term of office is coterminous with that of the governor. The law requires that the commissioner's entire time be given to the duties of the office, which are designated by the following: (1) the custody of documents prepared by, or intrusted to, him; and (2) the preparation of the budget from the data reported by the various officials, supplemented by his studies and investigations.³

The advantages to be derived from such a plan are numerous. The committees of the legislature will be relieved of much executive work which now devolves upon them in connection with the finances of the state, thus giving them more time for their real legislative functions. Since the members are not fitted by training and experience to prepare a state budget, it may be more efficiently done by the special agent. At any rate, the legislature will be relieved of the compilation of data and the handling of estimates of expenditures and revenues upon which the appropriations are based. The new system will afford opportunity for a

1 Session Laws of 1919, p. 128.

2 Constitution of Colorado, Art. XII, Sec. 13.

3 Session Laws of 1919, p. 129; Colorado's First State Budget

(1921), p. 9.

[illegible]

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more scientific study of the financial needs of the state in relation to its resources. It will tend to standardize the form and content of appropriation bills and establish a more effective control of expenditures. At the present time, it is difficult, if not impossible, to interpret the published reports so as to show the financial condition of any branch of government. And further the responsibility for financial legislation and for economical administration will be more clearly defined and established.

Public Indebtedness

The state of Colorado has incurred indebtedness chiefly on account of labor disturbances. No debt is reported until the year 1898, when insurrection bonds to an amount over two hundred thousand dollars were issued. Since that time, on different occasions, bonds have been issued for similar reasons. The last issue reported by the auditor of state was in 1917 to meet the needs of the state in connection with the Great War.¹ The following summary shows the general condition at present:²

	Par Value	Unpaid
Insurrection Bonds, 1897, 4 per cent.,	\$223,000,	\$ 17,000
Insurrection Bonds, 1909, 3 per cent.,	932,300,	932,300
Funding Bonds, 1910, 3 per cent.,	1,997,500,	1,997,500
Insurrection Bonds, 1914, 4 per cent.,	725,590,	725,500
National Defense Bonds	1917, 4½ per cent.,	1,015,000,
		515,000
Bonded Indebtedness...	\$4,187,300

The public holds only \$418,200 of this total amount of bonded³ indebtedness; the balance is held in various state investment funds.

1 At the election in 1920, the voters of the state authorized the issuance of bonds to the amount of five million dollars for road construction purposes.
 2 Biennial Report of State Treasurer (1920), p. 9.
 3 Ibid., p. 6.

more extensive work at the time of the 1910 census is required in the future. It will be necessary to have the same and census of the population of the United States and the various States and Territories. It is the present plan, it is believed, to let the census be taken in the year 1920, and it is now the intention to let the census be taken in the year 1920. It is the present plan, it is believed, to let the census be taken in the year 1920, and it is now the intention to let the census be taken in the year 1920.

Table 1.

The table of the population of the United States and the various States and Territories, as shown in the table, is as follows: The table is divided into two parts, the first part showing the population of the United States and the various States and Territories, and the second part showing the population of the United States and the various States and Territories. The table is divided into two parts, the first part showing the population of the United States and the various States and Territories, and the second part showing the population of the United States and the various States and Territories.

Year	Population
1910	92,228,496
1900	76,212,367
1890	62,946,540
1880	50,189,326
1870	38,556,121
1860	31,133,828
1850	23,191,876
1840	17,921,526
1830	12,866,014
1820	9,637,828
1810	7,242,267
1800	5,308,043

The table shows the population of the United States and the various States and Territories, as shown in the table, is as follows: The table is divided into two parts, the first part showing the population of the United States and the various States and Territories, and the second part showing the population of the United States and the various States and Territories.

It is the present plan, it is believed, to let the census be taken in the year 1920, and it is now the intention to let the census be taken in the year 1920. It is the present plan, it is believed, to let the census be taken in the year 1920, and it is now the intention to let the census be taken in the year 1920.

To complete the total indebtedness of the state, there should be added¹ certificates of indebtedness to the amount of \$87,240.

The amount of public indebtedness which may be incurred by the state is limited by the constitution. A debt by loan may be contracted to provide for casual deficiencies of revenue, to erect public buildings for the use of the state, to suppress insurrection, to defend the state, or, in time of war, to assist in defending the United States. The amount of debt contracted in any one year to provide for deficiencies of revenue is limited to one-fourth of one mill on each dollar of taxable property in the state; the debt incurred for the erection of public buildings is limited to one-half mill on each dollar. The aggregate amount of indebtedness for the stated purposes is, in each case, limited: for deficiencies of revenue, to three-fourths of a mill on each dollar of valuation; and for public buildings, to fifty-thousand dollars.² In addition to the amount of debt permitted for buildings for state purposes, further provision is made that a debt not exceeding three mills on the dollar of valuation may be incurred by law; provided the law be referred³ to the people and approved by a majority of the electors.

To pay the principal and accrued interest of outstanding warrants issued between 1887 and 1897, authority was given by an amendment in 1910 to create, irrespective of the limitations, further debt by loan to an amount not exceeding \$2,115,000.⁴ Under this provision the funding bonds of 1910, to an amount of \$1,997,500, were issued.

¹ Ibid., p. 6.

² Constitution of Colorado, Art. XI, Sec. 3.

³ Ibid., Art. XI, Sec. 5.

⁴ Ibid., Art. XI, Sec. 3.

It is the policy of the Department of the Interior to provide for the protection of the public health and safety of the people of the United States and to prevent the loss of life and property.

[illegible]

Amount of debt contracted in any one year by municipalities of Vermont is limited by one-fourth of one mill on value of taxable property in the city; the debt incurred for the purchase of public buildings is limited to one-half mill on value of taxable property.

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the same and covered for a number of the elements.

During its collection may be located by law; provided the law be returned.

Further provision is made that a date and amount shall be the two

addition to the amount of debt provided for within the same period.

On the 1st of January 1900, the following was received from the
 General Manager of the New York and New Jersey Electric
 Light and Power Company, New York City, New York:

[illegible]

A further limitation on the state to incur indebtedness is imposed by the constitution. The debt can be created only by a law which cannot be repealed until the indebtedness is fully paid. It is required that the law specify the purposes for which the funds are raised, and provide for the levy of a tax sufficient to pay the interest and extinguish the principal of the debt within the time determined. In the case of debts contracted for the erection of public buildings and providing for deficiencies of revenue, the constitution provides for a period of not less than ten nor more than fifteen years.¹

A special class of restrictions is concerned with laws which are for the benefit of a person or corporation. Neither the state nor any subdivision of the state is permitted to give financial aid, directly or indirectly, to any person, company, or corporation for any purpose. A similar prohibition extends to the holding of shares in a corporation and to owning property jointly with any person or corporation. An exception is made in the event the state obtains an interest in property by escheat, by forfeiture, or by other process of law.²

1 Art. XI, Sec. 4.

2 Ibid., XI, Sec. 1-2.

1. The first thing I noticed when I stepped out of the plane was the cold air. It was a sharp contrast to the warm, humid air of the tropics. I had heard that the weather in the north was harsh, but I didn't realize how cold it would be. The wind was biting, and the sun was a pale, distant orb in the sky. I wrapped my coat around myself and shivered. The ground beneath my feet was a mix of dirt and gravel, and the air smelled of dust and exhaust. I took a deep breath and tried to ignore the discomfort. This was my chance to see the world from a different perspective, to experience the raw beauty of the northern wilderness. I had come here for a reason, and I was determined to make the most of it. The journey ahead would be long and challenging, but I was ready for whatever came my way. I looked up at the vast, open sky and felt a sense of awe and wonder. The world was so big, and I was so small. It was a humbling experience, one that I would never forget. I took another deep breath and stepped forward, ready to embrace the unknown. The cold air was a challenge, but it was also a reminder of the strength I needed to face whatever came my way. I was here for a reason, and I was determined to make the most of it. The journey ahead would be long and challenging, but I was ready for whatever came my way. I looked up at the vast, open sky and felt a sense of awe and wonder. The world was so big, and I was so small. It was a humbling experience, one that I would never forget. I took another deep breath and stepped forward, ready to embrace the unknown.

A special class of transactions is mentioned in the text. The text is very faint and difficult to read, but it appears to be a list or a series of points. The text is oriented vertically on the page.

Feb. 20, 1968, 17, 1968, 18
Feb. 20, 1968, 18, 1968, 19

CHAPTER X

THE STATE CIVIL SERVICE

In 1907 Colorado joined the small group of states which were actively interested in civil service reform legislation.¹ The legislature, at a subsequent session, amended the original act to complete certain features.² An initiated measure to amend the constitution relative to civil service was approved in 1918 by a vote of 75,301 for to 41,289 against.³ In conforming to the constitutional requirement, the legislature of 1919 enacted a law which provided for the present program.⁴

Organization of the Commission

As provided in the constitution, the state civil service commission consists of three members appointed by the governor for overlapping terms of six years. The first appointees, it was arranged, should serve two, four, and six years, respectively. In making the appointments, the governor is limited to "persons of known devotion to the merit system."⁵ The salary of each commissioner is fixed at three thousand dollars annually and expenses incurred in the performance of duty. In addition to the regular members of the commission, a secretary serves

1 Session Laws of 1907, pp. 262 ff; J. M. Mathews, Principles of American State Administration (1920), p. 195.

2 Session Laws of 1915, pp. 143-154.

3 Session Laws of 1919, pp. 341 - 343.

4 Ibid., pp. 143 ff.

5 Constitution of Colorado, Art. XII, Sec. 13; Session Laws of 1919, p. 143.

that body with an annual salary of twenty-four hundred dollars.¹ The office force includes also a clerk and stenographer.²

At the first meeting of the commission the organization is completed. One of the commissioners is selected to serve as president and the secretary, clerk, and stenographer are appointed. It is in their province also to formulate rules and regulations to carry out the spirit and intent of the constitutional provision and the laws enacted to execute it.³

The commission is authorized to conduct all competitive tests, to determine all cases of removal or discipline, to standardize all positions, and to determine the standards of efficient service. All grading of positions also is vested in the commissions. A roster of all the employees, including positions, duties, changes, and salaries, is kept in the office of the commission. The certification of pay-rolls by the commission is a requirement of the law, for "No person in the classified service shall be paid until a certificate is furnished by the Commission that the appointment has been made according to law."⁴

If the constitutional provision, the civil service law, or any rule which the commission makes is violated, four times the amount of any illegal payment may be recovered from any member of a board or officer signing or paying a warrant contrary to legal procedure.⁵ The appointment to office or the selection of a person for employment con-

1 Ibid., p. 143.

2 First Biennial Report of State Civil Service Commission (1919-1920), p. 2.

3 Ibid., pp. 3ff.

4 Ibid., pp. 4-5; Session Laws of 1919, p. 145.

5 Ibid., p. 146.

2. Further defined and changed to include items as of 12-4-1972

...religione dei profeti e dei saggi e dei santi...

Page 11 of 11

which the concentration is reduced to zero at point A.

et al. 11. Telephone no. 010-22344444, 010-22344444, 010-22344444

and the results of the analysis of the data are given in Table 1.

Before we get into the following illustrations let's look at the first

1911

that will harm the health of the people of this country and

100-443887-100

-Long Ill. -valley directly to the south and northeast of the point

The 90 subjects had a wide range of history of daily walking, from 0 to 100 miles per week.

at various times, some of which are noted below.

all of which are in the hands of the same person.

of himself as a politician + that he is not alone in his efforts

^a The χ^2 test of goodness of fit was used to test the hypothesis that the observed frequencies of the four categories of responses were equal.

It is recommended that the following information be provided to the public:

9. Amount of money used, location of other witnesses and other items

90. I would like to mention the great importance of the English language.

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and I'm going to make a 50 million dollar bet on it.

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trary to the civil service regulation is declared a misdemeanor and is punishable by a fine not to exceed one thousand dollars.¹ In making investigations, the commissioners may subpoena witnesses, administer oaths, compel the testimony of witnesses, and the production of books, paper, and records relevant to the inquiry. In other respects also the position of the commission is similar to that of a judicial body: the service of papers by officers, with compensation as is allowed by law in the district courts,² is allowed.

As an agent of the people performing a public service, the commission is required to keep records of its proceedings and of all examinations held by it. All records and documents filed with the commission are required to be kept as public records; and the record of proceedings and all eligible lists must be open to public inspection. A biennial report of the work, including all rules adopted, is made to the governor preceding each regular session of the general assembly and also printed and distributed as a public document.³

Classification of Public Service

Under a government which has such a large group of members of boards and commissioners, besides the usual minor officers and employees of the government departments and institutions, a large number in the public service properly comes under the jurisdiction of the civil service commission. The classified civil service of the state comprises all

1 Ibid., p. 145 - 146.

2 Ibid., p. 146.

3 Ibid., pp. 146 - 147.

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control sites is indicated.

It is a very common mistake to suppose that the only way to get a large number of people to do a thing is to get a large number of people to do it. This is not true. The only way to get a large number of people to do a thing is to get a large number of people to want to do it. This is the only way to get a large number of people to do a thing.

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appointive public officers and employees and the places which they hold, except the following: judges of courts of record and one stenographer of each judge, one clerk for each court of record, persons appointed to perform judicial functions, receivers, jurors, members of boards or commissions appointed by the governor and serving without pay, members of the state industrial commission, of the public utilities commission and of the state civil service commission, the governor's private secretary and three confidential employees of his office, appointees to fill vacancies in elective offices, one deputy of each elective officer, deputy commissioner of labor, officers and teachers in educational institutions not reformatory or charitable in character, all attorneys at law serving as such, and the officers and employees of the general assembly.¹

Thus the civil service measure divides all positions in the state service into the classified and the unclassified, or those filled under the civil service rules and those not under them. Some positions which require technical qualifications and special training or which are confidential in character are excluded from the classified list, for it is regarded as impracticable to place them on the competitive basis. In some instances the positions which require special ability are removed, at the discretion of the commission, from the general restriction that all appointees must be qualified electors of the state.² Although the law makes no reference to officers and employees of subdivisions of the

¹ Ibid., p. 144.

² Session Laws of 1919, p. 141.

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state, court decisions were necessary to establish the law as applicable only to state service.¹ This is in harmony with the program of local autonomy in operation when the civil service measures became effective.

As a concession to partisan interests, the constitutional amendment provided that all persons in the classified service when the plan should become effective should retain their positions until removed under the provisions of the law.² This modification of the merit principle to protect the employees then in the service was a compromise with the opponents of the measure.

For the purpose of administering the law, all positions in the state civil service have been classified under fifteen classes, with from one to ten sub-classes under each class. The commission may further subdivide, for purposes of examination, the positions in any class or sub-class, so as to test practically the special qualifications requisite for the position.³

Appointment to Public Service

To secure the appointment of subordinate public employees on the basis of merit and competition, without reference to politics, is the chief purpose of the civil service program. "Appointments and employments in the classified service of the state," the constitutional amendment begins, "shall be made according to merit and fitness, to be ascertained by competitive tests of competence, the person ascer-

1 People ex rel. v. Higgins, 67 Colo., 441; People ex rel. v. Hersey, 69 Colo., 492.

2 Art. XII, Sec. 13; People ex rel. v. Chew, 68 Colo., 394.

3 Rules and Regulations of State Civil Service Commission (1919), pp. 19 ff.

tained to be the most fit and of the highest excellence to be the first appointed"¹ It is to carry out this provision that the civil service commission is organized and functions.

After the classification of the public services, and the determination of standards of efficiency the commission must fill the positions by inducing competent persons to compete for them. The rules and regulations are distributed to the public,² and inquiries by personal calls or by mail are encouraged.³ All examinations are advertised at least two weeks prior to the time they are to be held in one or more newspapers and by other methods determined by the commission. Notices are posted in post-offices and county recorders' offices.⁴

Applicants for examination or registration are required to file applications for the particular examination or registration which is sought, within the time advertised, on forms furnished by the commission. Information concerning age, citizenship, character, physical and mental capacity, previous employment, training and fitness is required, accompanied by the certificates of at least three reputable persons who vouch for the accuracy of the information given in the application.⁵ A fee of one dollar is charged the applicant at the time application is made.

The examinations are public and open to those who comply with the requirements in regard to applications and fees, and who are not debarred for cause. No one is eligible for examination who is not a quali-

1 Art. XII, Sec. 13.

2 Session Laws of 1919, p. 147.

3 First Biennial Report of the Civil Service Commission (1919-1920), p. 17.

4 Rules and Regulations, pp. 41 - 42.

5 Rules and Regulations, pp. 41 - 42.

It is to say that the evidence is not sufficient to show that the defendant is guilty of the crime charged.

After the elimination of the 1911-12 season, the 1912-13 season was the only one in which the Commission did not have a full year of observation. The Commission was organized in 1911, and the first year of observation was 1912-13. The Commission was organized in 1911, and the first year of observation was 1912-13. The Commission was organized in 1911, and the first year of observation was 1912-13.

It is hereby certified that the foregoing is a true and correct copy of the original as the same appears in the files of the Department of the Interior.

1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.

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1. The first of these is the fact that the majority of the population of the United States is now living in urban areas. This is a result of the process of urbanization, which has been going on since the beginning of the 20th century. The majority of the population of the United States is now living in urban areas, and this is a result of the process of urbanization, which has been going on since the beginning of the 20th century.

1944-1945

Agreements in regard to application and time, and the law of

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fied elector of the state. The commission may, however, waive this requirement in connection with particular examinations because of the technical or professional character of the position to be filled, or because of the difficulty in procuring applicants who are electors of the state.¹ The nature of the examination is determined by the commission. It may include, as an attempt to determine fitness, medical and physical examination, or even demonstration of ability in the work to be performed.²

When the examination papers have been graded, the names of candidates who have passed satisfactorily are placed on the eligible lists where they remain ordinarily for a two year period.³ When requisition is made for a position to be filled, the commission certifies to the proper authority the name of the person having the highest standing on the appropriate list. The appointing officer must select for appointment the person certified by the commission, unless proof of his unsuitability is submitted. In such a case the commission may certify an additional name. If the position is accepted by the person appointed, a certificate of appointment is given him; but if he declines without giving sufficient reason, his name is removed from the eligible list.⁴

If the need to fill a vacancy for which no appropriate eligible list exists is urgent, the commission may authorize the appointing power to nominate a person who may be appointed provisionally. The position may be filled later through the competitive examination, the

1 Ibid., p. 41.

2 Ibid., pp. 41 - 42.

3 Ibid., p. 44.

4 Ibid., pp. 45 - 46.

The first of the two, the "Nationality" question, was the subject of a
 report by the Nationality Commission, which was published in 1911.
 The second, the "Immigration" question, was the subject of a report
 by the Immigration Commission, which was published in 1912.

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provisional appointment may continue or the provisional appointment¹ may be made permanent if an eligible list cannot be secured.

Special Functions of the Commission

Changes in grade or rank are made when, in the opinion of the commission, the merit and fitness of the persons concerned have been determined by previous examination or by the records of efficiency of the department or institution in which they are employed. Vacancies in the service, in so far as practicable, are filled by promotions from among the persons in the same department, office, or institution, who have held positions for at least six months in the next lower grade or rank. For the purposes of promotion, examinations may be held as often² as necessary to meet the needs of the service.

As a matter of convenience in promotion and reduction, the grades for all departments, offices, and institutions, are determined by the commission. They are as follows: grade one, all positions the compensation of which is at the rate of not more than seven hundred dollars annually; grade two, from seven hundred to one thousand dollars; grade three, from one thousand to fifteen hundred dollars; grade four, from fifteen hundred to two thousand dollars; grade five, from two thousand to two thousand five hundred dollars; grade six, over two thousand five hundred dollars.³

Of equal importance with the appointment of persons to positions in the service is the suspension, reduction, and discharge. As a safeguard against party influence becoming effective in the system, the

1 First Biennial Report, pp. 41 - 42; People ex rel. v. Chew, 68 Colo., 394

2 First Biennial Report, p. 42.

3 Ibid., p. 43.

law provides as follows:

Persons in the classified service shall hold their respective positions during efficient service and shall be graded and compensated according to standards of efficient service which shall be the same for all persons having like duties. They shall be removed or disciplined only upon written charges, which have been filed by the head of a department or by any citizen of the State, for failure to comply with such standards, or for the good of the service, to be finally and promptly determined by the Commission upon inquiry and after an opportunity to be heard. No person shall be discharged for a political or religious reason.¹

Whenever charges against a person in the classified service are made, the commission or a disciplinary board acting for it investigates and gives the person concerned a full copy of the charges. Five days are allowed in which to make reply either in writing or in person. The findings of the commission or of the disciplinary board when approved by the commission are final. The penalty may be reprimand, fine not exceeding thirty days' pay, or both, permanent reduction in rank, grade, or compensation, or removal from the service. The execution of the findings of the commission are reported to the head of the department and by him enforced. The discharge of any employee otherwise than in accord with this rule is a misdemeanor for which there is a fine not to exceed one thousand dollars.²

Results of the Merit System

Although all positions under the state government, with the exception of those specified, have been under the civil service system since 1918, a large number of employees have been given provisional appointments subject to examination by the commission. The employees

1 Session Laws of 1919, pp. 144.

2 Rules and Regulations, pp. 51 - 53.

It is the duty of the Government to provide for the education of the people, and to this end it is necessary that the Government should be able to raise the necessary funds. The Government has the right to raise money in any manner it may think fit, and it is the duty of the Government to use the money so raised for the benefit of the people. The Government has the right to raise money in any manner it may think fit, and it is the duty of the Government to use the money so raised for the benefit of the people.

The Government has the right to raise money in any manner it may think fit, and it is the duty of the Government to use the money so raised for the benefit of the people. The Government has the right to raise money in any manner it may think fit, and it is the duty of the Government to use the money so raised for the benefit of the people. The Government has the right to raise money in any manner it may think fit, and it is the duty of the Government to use the money so raised for the benefit of the people. The Government has the right to raise money in any manner it may think fit, and it is the duty of the Government to use the money so raised for the benefit of the people. The Government has the right to raise money in any manner it may think fit, and it is the duty of the Government to use the money so raised for the benefit of the people.

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The Government has the right to raise money in any manner it may think fit, and it is the duty of the Government to use the money so raised for the benefit of the people. The Government has the right to raise money in any manner it may think fit, and it is the duty of the Government to use the money so raised for the benefit of the people. The Government has the right to raise money in any manner it may think fit, and it is the duty of the Government to use the money so raised for the benefit of the people. The Government has the right to raise money in any manner it may think fit, and it is the duty of the Government to use the money so raised for the benefit of the people. The Government has the right to raise money in any manner it may think fit, and it is the duty of the Government to use the money so raised for the benefit of the people.

under the civil service number approximately eighteen hundred sixty; and there are more than one thousand positions outside the service which¹ legally could be placed under it.

During the year 1920, the commission gave open competitive examinations to twenty-six assembled groups, in which six hundred two persons were examined and five hundred eighty² passed with a grade sufficient to be placed upon the eligible list.³ In the same year three hundred eighty-seven permanent and two temporary appointments were made. That a large part of the work of the commission consisted of the adjustment of changes within the service is shown by the following table:

Promotions.....	125
Transfers.....	80
Reinstatements.....	22
Demotions.....	7
Resignations.....	246
Discharges.....	22
Deaths.....	11
Suspensions.....	7
Leaves of absence.....	72
Absent without leave.....	4
Declinations of appointment..	40
Eligible list.....	151

The commission was called upon to investigate ten charges and complaints filed with it during the biennial period. In each case investigation was made, in some instances hearings were held, witnesses summoned and testimony taken, and a written record obtained in order to fully determine the facts. The complaints and charges included insubordination, wrongful diversion of water, neglect of duty, and brutal treatment of the inmates of boys' industrial school. The action of

1 See article on order of the civil service commission, Rocky Mountain News, May 12, 1922.

2 First Biennial Report, State Civil Service Commission (1919-20), p. 48.

3 Ibid., p. 48.

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The committee was called upon to investigate the charges of
neglect and to find out if it was the fault of the
committee or not. In some cases, the committee was
found to be negligent, and in some cases, it was
found that the charges were unfounded. The committee
was also asked to make recommendations for the
improvement of the service. The committee's
report was submitted to the board of directors, and
the board decided to take the necessary steps to
improve the service.

1. The results of the study are summarized in the following table.

the commission following investigation varied from giving a reprimand to dismissal. In five cases, the complaints and charges were dismissed,¹ and in two cases the defendants resigned.

Thus it appears that the intent of the law has been only partially realized, for in about one-third of the positions there has been opportunity for the spoils system to operate.

¹ Ebid., pp. 7 - 8.

² Annals of the American Academy of Political and Social Science, Vol. XIV, No. 1.

³ Annals of the American Academy of Political and Social Science, Vol. XIV, No. 1.

⁴ Annals of the American Academy of Political and Social Science, Vol. XIV, No. 1.

⁵ Annals of the American Academy of Political and Social Science, Vol. XIV, No. 1.

⁶ Annals of the American Academy of Political and Social Science, Vol. XIV, No. 1.

⁷ Annals of the American Academy of Political and Social Science, Vol. XIV, No. 1.

⁸ Annals of the American Academy of Political and Social Science, Vol. XIV, No. 1.

The Committee on the Judiciary has received from the House of Representatives a bill (H. R. 10000) for the relief of the estate of the late John D. Rockefeller, deceased. The bill is now in the hands of the Senate, and it is expected that it will be passed in the near future. The bill provides for the payment of a sum of money to the estate of the late John D. Rockefeller, deceased, for the purpose of settling the claims of the estate against the Government. The bill is now in the hands of the Senate, and it is expected that it will be passed in the near future. The bill provides for the payment of a sum of money to the estate of the late John D. Rockefeller, deceased, for the purpose of settling the claims of the estate against the Government.

2. Bill, H. R. 10000

CHAPTER XI

COUNTY GOVERNMENT

General Features

The counties of Colorado are in part the creation of the constitution and in part they have been created by acts of the general assembly. The counties which were in existence when the territory became a state were declared to be counties of the state.¹ The present boundaries of the several counties have been determined by statute law,² but in many instances the limits established by the territorial legislature have been retained to the present.³ When the eleventh legislature, the last of the territorial series, adjourned in 1876, twenty-six counties were in existence.⁴ No sooner had the state been organized than the division of counties to create new ones began.⁵ At the present time there are sixty-three counties.

In area and population there is great diversity. Aside from Denver, which is a specially created county, the area of the counties varies from one hundred thirty-two square miles in Gilpin to four thousand seven hundred forty square miles in Moffat county. The average area for all the counties is one thousand six hundred forty-five square miles.⁶ The population has a range even greater than that of the area. The one extreme is, of course, Denver County with a population of over a quarter million; the other extreme is Hinsdale county with a popula-

1 Constitution of Colorado, Art. XIV, Sec. 1.

2 Mills Annotated Statutes, Sec. 1194 - 1263.

3 F. L. Paxson, "The County Boundaries of Colorado", The University of Colorado Studies (1906), Vol III, p. 198

4 Ibid., p. 205.

5 Ibid., p. 206.

6 Year Book of the State of Colorado, 1921 (published by State Board of Immigration), p. 93.

CHAPTER II

THE HISTORY OF THE

REPUBLIC OF THE

The history of the Republic of the United States is a story of the growth of a great nation from a small colony of English settlers. The first settlers came to the New World in 1492, and the first permanent settlement was founded in 1607. The Republic was established in 1776, and has since then been a leading power in the world. The history of the Republic is a story of the struggle for freedom and the development of a democratic government. The Republic has been a source of inspiration and guidance for many other nations. The history of the Republic is a story of the growth of a great nation from a small colony of English settlers. The first settlers came to the New World in 1492, and the first permanent settlement was founded in 1607. The Republic was established in 1776, and has since then been a leading power in the world. The history of the Republic is a story of the struggle for freedom and the development of a democratic government. The Republic has been a source of inspiration and guidance for many other nations.

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1	Population of the United States, 1790, 1800, 1810, 1820, 1830, 1840, 1850, 1860, 1870, 1880, 1890, 1900, 1910, 1920, 1930, 1940, 1950, 1960, 1970, 1980, 1990, 2000.
2	Area of the United States, 1790, 1800, 1810, 1820, 1830, 1840, 1850, 1860, 1870, 1880, 1890, 1900, 1910, 1920, 1930, 1940, 1950, 1960, 1970, 1980, 1990, 2000.
3	Area of the United States, 1790, 1800, 1810, 1820, 1830, 1840, 1850, 1860, 1870, 1880, 1890, 1900, 1910, 1920, 1930, 1940, 1950, 1960, 1970, 1980, 1990, 2000.
4	Area of the United States, 1790, 1800, 1810, 1820, 1830, 1840, 1850, 1860, 1870, 1880, 1890, 1900, 1910, 1920, 1930, 1940, 1950, 1960, 1970, 1980, 1990, 2000.
5	Area of the United States, 1790, 1800, 1810, 1820, 1830, 1840, 1850, 1860, 1870, 1880, 1890, 1900, 1910, 1920, 1930, 1940, 1950, 1960, 1970, 1980, 1990, 2000.
6	Area of the United States, 1790, 1800, 1810, 1820, 1830, 1840, 1850, 1860, 1870, 1880, 1890, 1900, 1910, 1920, 1930, 1940, 1950, 1960, 1970, 1980, 1990, 2000.

tion of only five hundred thirty-eight. The second largest county, with respect to population, is Pueblo with fifty-seven thousand six hundred thirty-eight. The average population of the several counties is fourteen thousand nine hundred ten. These numbers do not properly indicate the great differences which exist, for there are ten counties which have less than two persons per square mile, and the general average is less than ten per square mile. Of the whole number only sixteen counties have over ten per square mile.¹ These conditions are due to the nature of the country and of the occupations. The state is traversed from north to south by the mountain ranges; and the mining interests of the section always suggest a shifting population.

As the conditions with respect to population and area indicate, the political divisions of the state are similar to those of the southern states. The town or township, as a division of the county, does not exist; and the administration of government is centralized in the county.

The relations of the county and the state are partially regulated by the constitution. The prohibition is placed upon the general assembly that it shall not remove the county seat of any county. The authority to do this is declared to be within the power of a majority of the qualified voters of the county.² In a similar manner, the division of a county and the addition to an adjoining county can be accomplished only through the action of a majority of the voters of the county which will lose the territory.³ The creation of a new county by setting apart a portion of a county already established, however, is within the

¹ Ibid., p. 93.

² Constitution of Colorado, Art. XIV, Sec. 2.

³ Ibid., Art. XIV, Sec. 3.

authority of the general assembly.¹

The interrelation of the county and the state is shown further by official connections. It is the duty of officers, in their ministerial capacity, to obey orders of those by law in authority over them, without questioning the validity of the orders.² Nearly all the officials locally elected, whose jurisdiction is defined by county limits, are considered as agents of the state, and are under some degree of control of state officers. The powers and functions of the county officers are expressly conferred by the constitution and by the statutes. Additional implied powers which are reasonably necessary to the efficient execution of their express powers and duties have been recognized by the courts.³ By legislative enactment each county has been made a "body corporate and politic". This implies that this division of the state has both business and political functions. As corporations the county is authorized to bring suits in the courts and they may be sued on contracts. They also may acquire and hold both real estate and personal property. The elastic clause provides that the county shall exercise "other powers as conferred by law."⁴

The corporate powers of the county are only incidental to its governmental functions. It is to perform the latter service principally that this division of the state was organized.⁵ The officers of the county are enumerated in the constitution: in counties of less than

1 Mills Annotated Statutes, Sec. 1193 ff.

2 People ex rel. v. Pitcher, 61 Colo., 149.

3 Board of Co. Commissioners of Gunnison Co. v. Davis, 150 Pac., 324; Mills Annotated Statutes, Sec. 1313 ff.

4 Ibid., Sec. 1288

5 Ibid., Chapter 37, Division III.

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The subject of the 2nd volume of the series is the history of the United States from 1789 to 1861. It is a history of the United States from the time of the adoption of the Constitution to the outbreak of the Civil War. The volume is divided into two parts. The first part is a general history of the United States from 1789 to 1861. The second part is a history of the United States from 1861 to 1865. The volume is a very good one. It is a history of the United States from the time of the adoption of the Constitution to the outbreak of the Civil War. The volume is divided into two parts. The first part is a general history of the United States from 1789 to 1861. The second part is a history of the United States from 1861 to 1865. The volume is a very good one.

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seventy thousand population, there shall be three commissioners; in counties in which the population exceeds seventy thousand the number of commissioners may be as many as five; and, in all counties, there shall be a county clerk, a sheriff, a coroner, a treasurer, a superintendent of schools, a county surveyor, an assessor, and an attorney.¹ The term of office of the commissioners is four years in both classes of counties. In the counties of the first class three commissioners were to be elected in 1904 and every four years thereafter and the other commissioners were to be elected in 1906 and every four years thereafter. In the counties of the second class two commissioners were to be elected in 1904 and the third in 1906, with renewals every four years.² The terms of the remaining county officials listed above are two years.³ In case of vacancy in the office of county commissioner, the governor makes a temporary appointment; and, in case of vacancy in any other county office, the board of county commissioners fills it. The person who is appointed to fill a vacancy holds office until the next general election, or until it is otherwise filled according to law.⁴

Organization of County Government

Each county of the state is divided as equally as possible, by the board of county commissioners, into as many districts as there are commissioners. One commissioner is elected from each district by the voters of the whole county.⁵ At the first meeting of the board a chairman is chosen from its own membership, who becomes the superintendent

1 Art. XIV, Sec. 68.

2 Ibid., Art. XIV, Sec. 6.

3 Ibid., Art. XIV, Sec. 8.

4 Ibid., Art. XIV, Sec. 9; Mills Annotated Statutes, Sec. 1309.

5 Ibid., Sec. 1299.

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of the poor, for which he receives additional compensation.¹ The board is required by law to hold at the county seat four meetings each year on the first Monday in January, April, July, and October, and at such other times as the public interest may require.²

The powers and duties of the county board are expressly conferred by the constitution and the statutes. In addition such implied powers are authorized as are reasonably necessary to the efficient execution of the express powers and duties.³ The specific grant of powers is enumerated under nine divisions which may be grouped as follows: (a) the management of the county finances and property, (b) the construction and maintenance of public buildings and highways, (c) the establishment of precincts, (d) the representation of the county in business and other transactions, and (e) the care of the poor, the insane, and the feeble-minded.⁴

The most important power exercised by the county board is the levying of taxes and the appropriating of money for the several purposes authorized by law. The board levies the tax for county purposes and, under limitations, is empowered to borrow money for the purpose of erecting necessary public buildings and constructing public roads and bridges. The amount of indebtedness may not exceed three dollars on each thousand dollars of taxable property, unless a majority of the

1 Ibid., Sec. 1303a, 1306.

2 Ibid., Sec. 1304.

3 Robbins v. Board of County Commissioners of Boulder Co., 50 Colo., 615.

4 Ibid., Sec. 1313.

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taxpayers authorize a larger amount of indebtedness at a general election.¹ The amount of tax for county purposes which may be levied in any year is fixed also by law. To determine this limit the counties are divided into ten classes. The total tax which may be imposed varies from three mills in the county of the first class to twenty-five mills in a county of the tenth class.² The commissioners act also as a county board of equalization to adjust and equalize the valuation of real and personal property within their respective counties.³ The annual expenditure of money is determined by the appropriation resolution of the board at the close of the preceding year. No amount may be used for any purpose unless it has been included in the annual appropriation measure.⁴ A further limitation is placed on the board with regard to expenditures of county funds: it is unlawful to purchase supplies outside the state when they can be secured within the state at a cost which does not exceed the cost outside.⁵

Aside from the powers relative to revenue and other interests which have been mentioned, the board of county commissioners, in its capacity of a county board of health, has a wide range of police, sanitary, and other legislative and administrative functions.⁶ The detail with which the state legislature may deal with local interests limits the legislative authority of the county board.⁷

1 Constitution of Colorado, Art. XI, Sec. 6.

2 Mills Annotated Statutes, Sec. 1297, 1298.

3 Constitution of Colorado, Art. X, Sec. 15; Session Laws of 1915, p. 164.

4 Session Laws of 1891, p. 111.

5 Mills Annotated Statutes, Sec. 1316.

6 Ibid., Sec. 5652.

7 Constitution of Colorado, Art. V, Sec. 25.

The county clerk performs a double duty since he serves as clerk of the board of county commissioners and as clerk of the county.¹ As clerk of the county board, it is his duty to keep a record of all proceedings of the board, to record all resolutions and decisions, to keep an account of the receipts and expenditures of the county, and to perform other duties as may be required by law.²

It is while serving as county clerk that the greater service is rendered. Independent of his connection with the board of county commissioners, the county clerk is charged with the duty of recording deeds, mortgages, and other papers relating to the transfer of property, such as homestead entries, trust deeds, and other changes of record affecting real estate. As a keeper of all county records,³ he may be required to record a will for the disposal of real estate, he files maps and papers relating to irrigation systems,⁴ and he files affidavits of partnership.⁵ Among numerous other general functions, the clerk prepares the ballots for elections and receives the returns.⁶ Although his services appear to be chiefly secretarial and clerical, the clerk is one of the important administrative officials of the county.

The chief executive officer of the county is the sheriff who serves as a local representative of the executive power of the state, and, at the same, as an executive officer of the courts.⁷ In addition he

1 Ibid., Sec. 1369.

2 Ibid., Sec. 1364.

3 Ibid., Sec. 852.

4 Ibid., Sec. 3630, 3966 ff.

5 Ibid., Sec. 5367, 5368.

6 See Chapter II.

7 See Chapter VIII.

performs a wide range of minor functions. As a police officer, the sheriff is charged with the duty of preserving the peace in the county, of preventing crime by suppressing riots, unlawful assemblies, and insurrections. To accomplish this any persons who are needed to aid the officials may be summoned.¹ It is discretionary with the sheriff as to what measures shall be taken to suppress disorder. Should the threat be serious, he may request the governor to send state forces into the county.² Since there is no organized county police, the maintenance of law and order in the communities outside the cities and towns depends upon the interest and energy of the sheriff.³

In accord with the American theory of state government, the execution of the laws of the legislative body is left mainly to the local officials. As an agent of the state, the sheriff is not responsible to the state executive department, for the policy of decentralization prevails in Colorado to the extent that it becomes a decided weakness of administration.

In his relations with the courts of record in the county the sheriff functions most largely. He, or his undersheriff or deputy, is required to attend each session of the county court or of the district court held in the county, to keep order in the courtroom. He executes the orders of the court and serves all processes and writs issued by the court. In civil cases, this includes the collection of the award, and, if necessary, the seizure and sale of property to satisfy the judgment; and, in

1 Mills Annotated Statutes, Sec. 1395.

2 Ibid., Sec. 4829.

3 In 1921 the legislature provided for the Colorado Rangers who are expected to aid in the administration of law in rural communities.

criminal cases, the custody of the prisoner or his delivery to the proper institution.¹

To insure the faithful performance of duty the board of county commissioners fixes a bond for the office of sheriff varying from five thousand to twenty thousand dollars.² If the official be guilty of neglect of duty as an agent of a court, a fine not to exceed two hundred dollars may be imposed and action for damages to the aggrieved party may follow. And further, upon recommendation of the jury, the court may add to the judgment that the officer convicted shall be removed from office.³

The coroner is an officer whose duties relate to cases of violent or sudden death.⁴ When he is informed of the death of any person within his jurisdiction, the cause of which is unknown, the coroner is required to view the body and investigate the cause and the manner of death. If he is satisfied that no person is guilty of causing the death and that there are no suspicious circumstances attending it, the body is turned over to friends for interment. If the death is supposed to have been caused by violence, he must hold an inquest to determine whether or not death has been due to violence, and if so to fix responsibility. Six citizens of the county are summoned by the coroner to appear at a designated time and place to inquire into the cause of death and, from the evidence presented, to bring in a verdict and make accusations. The coroner has the same authority to summon witnesses and conduct the investi-

1 Mills Annotated Statutes, Sec. 1392, 1392, 1398.

2 Ibid., Sec. 1385.

3 Ibid., Sec. 1401; 1879.

4 Ibid., Sec. 1414 ff.

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gation as a justice of the peace. The complete report of the findings of the jury, including the testimony of witnesses and the verdict of the jury, is given by the coroner to the district court. If the findings indicate a crime has been committed and name the persons who the jury thinks has committed it, the coroner issues a warrant for his arrest. The warrant and the report of the investigation, when presented to a justice of the peace, call for the same proceeding as a complaint.

In addition to the duties of coroner already indicated, he may be required to perform the duties of sheriff. When for any reason the office of sheriff is vacant, the coroner exercises all the powers and duties of the office.¹

All the funds belonging to the county and all other funds which by law are directed to be paid to him are received by the county treasurer. The funds which he receives may be disbursed only by order of the board of county commissioners, according to law, or in accord with special provision of law.²

The treasurer is, by virtue of his office, the collector of all the taxes levied in the county.³ He receives the money levied in the school districts for school purposes and pays out the funds by order of the boards of school directors. Once each quarter he submits to the secretary of each school board an itemized statement of account of their district.⁴ In a similar manner, the treasurer collects the taxes for

1 Ibid., Sec. 1411.

2 Ibid., Sec. 1435.

3 Hardesty v. Price, 3 Colo., 558.

4 Mills Annotated Statutes, Sec. 6624 - 6629.

each town and city and pays the amount to the local treasurer.¹ The amount of the tax levy for state purposes is paid into the state treasury.²

The financial interests of the people are protected by the requirement of a bond to be given by the treasurer of a value not less than twice the amount of tax levied by the county commissioners and paid to the treasurer. With this limitation, the board is allowed to fix the amount of the bond.³ In addition to this protective measure the district court of each county is required at each term to appoint a committee not to exceed five persons to investigate the official accounts and the affairs of the county treasurer and to report to the court on their condition. During vacation of the court the district judge has authority to appoint an investigating committee, but he may not do so oftener than once in every three months.⁴

The valuation of the property within the county for taxation is determined by the county assessor. All property and persons subject to taxation are listed. When, in the opinion of the board of county commissioners, the assessor is unable to make the assessment, it is required to divide the county into assessment districts and to authorize the assessor to appoint a deputy in each district to determine valuations and to list the persons and property.⁵

The work of the assessor is directed by constitutional and statute law.⁶ It is subject to revision by the board of county commissioners,

1 Ibid., Sec. 7276.

2 Ibid., Sec. 1447.

3 Ibid., Sec. 1429.

4 Constitution of Colorado, Art. XII, Sec. 5.

5 Mills Annotated Statutes, Sec. 1456, 1457.

6 People ex rel. Colorado Tax Commission v. Pitcher, 56 Colo., 343

acting as a board of equalization, to which appeals may be made by persons dissatisfied with the assessment of their property.¹ Still further appeal is allowed to the state board of equalization.² Since the work of the assessor serves as the basis of state as well as local taxation, the state is justified in interference to adjust property valuations. To aid in the desired state regulation, a tax commission is given authority to revise the work of the assessor.³

To insure the proper performance of his duties the assessor is required to give bond in an amount not less than six thousand dollars. The state board of equalization also serves as a check on the office of assessor. In case any assessment is found to be erroneous, and the board certifies that the official is guilty of wilfully making erroneous assessment, the governor, after a hearing, may remove the assessor from office. The successor, appointed by the board of county commissioners, may also be removed, unless a just and lawful assessment is obtained.⁴

The office of surveyor is one of considerable importance because of interest in irrigation. This official executes surveys by court order or upon application of any individual or corporation. A record of all surveys is kept by the surveyor and turned over to his successor in office.⁵ He has special functions to perform in relation to the supervision of the construction of reservoirs and their inspection.⁶

The county superintendent of schools is the last of the group of elective county officials which are provided for in the constitution.⁷

1 Constitution of Colorado, Art. X, Sec. 15.

2 Ibid., Art. X, Sec. 5.

3 Session Laws of 1911, p. 615.

4 Mills Annotated Statutes, Sec. 6346.

5 Ibid., Sec. 1460 - 1461.

6 Ibid., Sec. 3746.

7 For a discussion of the judicial
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He serves as *ex officio* commissioner of lands within his county, and acts under the direction of the state board of land commissioners.¹

The other duties of the office are prescribed by statute law. The general duties of the superintendent may be divided into two classes: those which relate to supervision and inspection, and those which are concerned with direct administration. Among the latter are included the enforcement of the laws relating to the public schools with respect to both teachers and boards of trustees. Statements of the apportionment of school funds are made to the officials of the school districts, when these are available. His relations with the state department are mainly through receiving instructions and decisions, which he is obliged to carry out, and through an annual report which is required of him in September.²

As an inspector and supervisor, the superintendent is required to visit each school in the county at least once during each quarter it is in session. In addition to inspecting the school, he examines the accounts of the district officers to determine if they are properly kept and all district funds are properly accounted for. The superintendent is authorized to hold county teachers' associations whenever, in his judgment, the interests of the school work demand it.³

officers of the county, see Chapter VIII.

1 Constitution of Colorado, Art. IX, Sec. 6.

2 The School Laws Annotated of the State of Colorado (1917), published by authority of the State Superintendent of Public Instruction, with supplement to 1921, pp. 52, 53.

3 Ibid., pp. 52, 53.

The faithful performance of the duties of the office of county superintendent of schools and the delivery of moneys and property to his successor at the close of the term of office is assured by the requirement of a bond of not less than two thousand dollars. At the discretion of the board of county commissioners, the amount of the bond may be increased.¹ And as a further precaution against the office being mismanaged or controlled by one without proper qualifications, the office is declared to be vacant under the following conditions: when the superintendent ceases to be a resident of the county; when he is convicted of any infamous crime, or any offense involving a violation of his official oath;² or when he is adjudged incompetent by a regular tribunal.

The last in the list of the county officers to be mentioned in the constitution is county attorney. This officer, the constitution declares, may be elected or appointed, as shall be provided by law.³ In compliance with this provision, the legislature enacted that, when the interests of the county require it, a county attorney may be appointed by the board of county commissioners,⁴ to serve as the "proper representative of the county in legal proceedings."⁵

To provide for any need which may arise in the county calling for additional official service, the constitution states that "the general assembly shall provide for such other county officers as public

1 Ibid., p. 47.

2 Ibid., p. 48.

3 Constitution of Colorado, Art. XIV, Sec. 8.

4 Hills Annotated Statutes, Sec. 1355.

5 Stormer v. La Plata Co., 5 C. A., 390.

convenience may require."¹

Functions of County Government

From the time when the territorial legislature of Kansas in 1855 passed an act creating Arapahoe county out of the western portion of Kansas Territory until the present, the county divisions of the state have depended, not upon charters but upon statute and constitutional law, for their creation and government.² Each county is made a "body corporate and politic," for the following purposes: to sue and be sued, to purchase and hold real and personal property, to make contracts, and to exercise other powers which may be conferred by law.³ The county is an involuntary political and civil division of the state, created to aid in the administration of state government.⁴ It may be controlled, for the most part, by the legislature, which confers upon it powers, prescribes duties, and imposes liabilities.⁵

The relation of the legislature to the counties, as already stated is partially determined by the constitution. When the control of the counties is not restricted by constitutional provisions, the legislature has great power over them. Under pressure of political partisan groups and special interests, the legislature is inclined to special legislation. The constitution, therefore, prohibits the general assembly from passing any local or special laws relative to a large number of interests, among which is included the regulation of county affairs.⁵ The general limitation is also established that "where a general law

¹ Art. XIV, Sec. 12

² Helen G. Gill, "The Establishment of Counties in Kansas", Transactions of the Kansas State Historical Society, Vol. VIII, p. 450; Constitution of Colorado, Art. XIV; Mills Annotated Statutes, Sec. 1194ff

³ Mills Annotated Statutes, Sec. 1288.

⁴ Hickaday v. Board of County Commissioners of Chaffee Co., 1 Colo., App. 372.

⁵ Board of County Commissioners of Montezuma Co. v. Wheeler,

There are two other important factors to consider:

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Full details are contained in the confidential report dated 10/1/58.

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understand the nature of the problem and the need for a solution.

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1. The first group of people who are interested in the results of the study are the researchers themselves. They want to know if the study was successful in achieving its objectives and if the results are consistent with the hypotheses.

1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.

can be made applicable, no special law shall be enacted."¹ Specific limitations are placed upon the general assembly in that no changes in the boundaries of counties or in the location of county seats shall be made without the consent of a majority of the qualified electors in the counties concerned.² The positive direction is given the general assembly that the counties of the state shall be classified according to population for the purposes of regulating the compensation of officers, of establishing scales of fees to be collected, and of determining other local interests.³

The general extent of the functions of county government is shown by the annual expenditures for the purpose. While a portion of the expenses of the county are paid by funds not derived from the general tax, this source of revenue provides the great part of the county revenue. In 1919 the total income of the counties of the state from the general tax was slightly over ten million dollars, or ten dollars and seventy-four cents per capita.⁴ For the same period the state revenues were only five million dollars, approximately, or five dollars and fifty-three cents per capita.⁵ In the latter case, however, only⁶ forty-one per cent. of the revenues were derived from the general tax.

The administration of justice is accomplished principally through the county as a judicial district. The county court is an effective agency, and the district court has jurisdiction over a district in area equal to one or more counties.⁷ The officers of this class of courts

1 Constitution of Colorado, Art. V, Sec. 25.

2 Ibid., Art. XIV, Sec. 2 - 3.

3 Ibid., Art. XIV, Sec. 15.

4 Ninth Annual Report of the Colorado Tax Commission (1920), pp. 106-107.

5 Ibid., pp. 106 - 107. 6 See Chapter IX.

7 See Appendix IV.

are, for the most part, county officers.¹ In criminal cases, nearly every phase of the proceedings is connected with the county: whether it be the arrest of an accused or suspected person, or the summoning of a grand or petit jury, the task falls to a county officer. The offenders who are brought to trial are offenders against state law rather than local laws.² The civil cases bring the county into them in a lesser degree of importance. The suits are brought by private individuals, the attorneys for neither party are representing the state, and the cost of the trial is not public expense.³ In a similar manner, probate and juvenile work is administered within the county as a judicial district,⁴ but under the direction of laws state wide in scope.

An important feature of the administration of criminal law is the county jail, which serves as both a jail for the county and a prison for the state. The jail is provided for by acts of the legislature and is placed under the management of the sheriff's office.⁵

In the conduct of elections also the county performs a notable service in connection with state government. The procedure in nomination and election, not only of officers of the county and smaller divisions of the state but also of state representative, senator, and congressman, is directed by county officials or minor officials chosen by them. All the work of providing for polling places, the selection of election judges and clerks, the canvass of the returns, and the certifi-

¹ See Chapter VIII.

² Thomas Ward, "Criminal Proceedings", Report of Colorado Bar Association (1912), pp. 116-126.

³ J. H. Denison, "Civil Procedure", Report of Colorado Bar Association (1912), pp. 177 - 192.

⁴ Mills Annotated Statutes, Sec. 1616 ff.; Constitution of Colorado, Art. VI, Sec. 1; Session Laws of 1903, p. 179; Session Laws of 1907, p. 324.

⁵ Mills Annotated Statutes, Sec. 4125 - 4126.

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 eation of returns devolves upon county agencies. The agency of gov-
 ernment which functions in elections, the political party, is organized
 through the local and county officers. The county central committee
 and the county assembly are important features of the state party system.
 2
 The members of the state party convention are chosen by the county con-
 3
 ventions. The county party organization functions also in the selec-
 4
 tion of county officers.

While performing services in connection with local government in
 the assessment and collection of taxes, the county government secures
 nearly one-half of the state revenues and turns it over to the state
 5
 treasury. A further service of the county to state government, per-
 formed under the direction of state law, is the recording of deeds and
 6
 other legal instruments. In addition to these functions, already
 noted, in the performance of which the state and county co-operate and
 supplement each other, many others of a minor nature receive the atten-
 tion of local officials who act under the direction of statute law.

In contrast to the functions performed by the county which are
 essentially a part of the administration of state government, there are
 the functions primarily of local interest. Among these there are the
 construction and maintenance of highways, the support of education, and

1 See Chapter II.

2 Election Laws of Colorado (1919-1920), pp. 29 ff.

3 Rocky Mountain News, June 22, 1922.

4 Greeley Tribune-Republican, August 5, 1922.

5 See Chapter IX.

6 Mills Annotated Statutes, Sec. 1373.

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is contrasted to the knowledge possessed by the enemy which can be used to his advantage. It is the knowledge of the enemy which is the key to the success of the attack. It is the knowledge of the enemy which is the key to the success of the attack.

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the relief of the poor.

The highways of the state cost the counties in one year three million six hundred fifty thousand dollars, or three dollars and eighty-eight cents per capita.¹ This amount was supplemented by the expenditures of the state and federal governments for the same purposes. There are, in the state, highways as follows:

State highways.....	8,207 miles
Hard surfaced roads.....	56 miles
Roads surfaced with gravel.	4,028 miles
Graded dirt roads.....	22,306 miles
Unimproved roads.....	39,496 miles
Total road mileage.....	65,876 ²

Next to the highways in the cost to the people, there are the public schools of the county. In each of fourteen counties, there is a county high school. These together with the other schools necessitate the raising by taxation of two million eighty-four thousand dollars, or two dollars and twenty-one cents per capita.³ In each county a general school fund is raised by taxation. Each board certifies to the county superintendent the amount necessary for the support of the school; and the superintendent certifies the amount to the board of county commissioners, which levies a tax (never in excess of five mills on the dollar) to provide the fund to pay the salaries of teachers. If any deficiency in any district occurs, it is met by apportionment from the state treasury.⁴ The same law provided for a minimum salary scale as

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- 1 Report of Colorado Tax Commission (1920), pp. 106 - 107.
 - 2 Colorado Year Book (1921), p. 118.
 - 3 Report of Colorado Tax Commission (1920), pp. 106 - 107.
 - 4 Session Laws of 1921, pp. 721 ff.

and called at the house.

The language of the state was the same as in 1840.

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follows:

1. To any regular teacher seventy-five dollars a month.

2.. To high school graduates with two years additional professional training one thousand dollars for nine months, and for less time pro rata.

3. To high school graduates with four years additional professional training twelve hundred dollars for nine months, and for less time pro rata.

In addition to the amount expended for the maintenance of the schools, one thousand nine hundred six school districts of the state have a bonded indebtedness of over eleven and a half million dollars.¹ The amount invested in school property is approximately twenty-four million dollars.² The provisions here presented are required for the care of one hundred twenty-five thousand children between the ages of eight and fourteen.³

[Although the poor relief may not appear an important function of the county, it is provided for in each county. The chairman of the board of county commissioners is the overseer of the poor.⁴ Each county supports a poor farm and, in some, a hospital is also provided, in which every poor person who is unable to earn a living may be supported. The community will not assume the support of a person who has a near relative competent to do so. Unless a person is pauperized by intemperance or other bad conduct, he must be supported by parents, grandparents, children or grand children, or brother or sister. In the specific case of pauperization mentioned, only a parent or child is

1 Twenty-third Biennial Report of State Superintendent (1919-1920), p. 57.

2 Ibid., p. 67.

3 Ibid., p. 25.

4 Mills Annotated Statutes, Sec. 1304.

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liable. Failing to give support in accordance with the law renders a relative liable to twenty dollars monthly, which may be collected¹ by the county commissioners.

In the foregoing discussion enough attention has been directed toward the close interrelation of the governments of the state and the counties to emphasize their interdependence. The tendency toward centralization constantly appears. The creation of a state board or commission detracts from the position of the county as a unit of government. Notable examples of this are the state tax commission and the state highway commission. The one exercises a controlling supervision over any section of highway which they may choose to declare a state² road; the other controls financial³ procedure in the counties by supervising the assessment of property. In like manner the state govern-⁴ment steps in to share in the function of the county in law enforcement.

Subdivisions of the County

There are in each county of the state small areas, besides the towns and cities, established for political and administrative purposes. In each case, the subdivision is made chiefly to provide for local interests which are best recognized through the establishment of a small district.

As already noted, the counties are divided by the board of county⁵ commissioners for the purpose of electing members of board. Although

¹ Ibid., Sec. 5378, 5383, 5388.

² Session Laws of 1921, pp. 362 ff.

³ See Chapter IX.

⁴ See Chapter VIII.

⁵ See page 256. For a discussion of general election precincts, see page 46.

14414. Verifying the above against the original

Relative to the 1970s, the 1980s saw a decline in the number of people who were employed in the public sector, and a corresponding increase in the number of people who were employed in the private sector.

It is thought that the following factors may be involved in the development of the disease:

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Source: *Journal of the American Statistical Association*, 1990, 85, 103-112.

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Approved by the Board of Directors on 11/11/2014

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and all other, authorized for political and administrative purposes.

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• *Phylogenetic relationships*

When the Royal will of Britain was proclaimed, John Thorne's

Special Agent in Charge, Federal Bureau of Investigation, Washington, D.C.

1. The first part of the report is a general introduction to the subject of the study. It discusses the importance of the study and the objectives of the research.

... ..

the election is by the entire county, the special interests of localities¹ are given recognition by the districting.

To provide for the election of the officials and to furnish an administrative division for the administration of justice, the boards of county commissioners are required to divide the county into as many justices' precincts as the necessities of the county may require. In each precinct two justices of the peace and two constables are elected for a term of two years. The number of justices and constables in counties of more than fifty thousand population, the constitution provides, may be increased by law.² Accordingly the legislature has provided that additional constables and justices may be appointed, as the needs require.³

The roads of the county, except those designated by the state highway commission as state roads,⁴ are under the supervision and control of the county commissioners. For efficient supervision and management, the county is divided into suitable road districts. Over each district an overseer is appointed by the board for one year; and over these overseers a superintendent of roads and bridges is placed by the board.⁵ The amount of money to be expended in any district is determined by the board. The limitation on the expenditure for road construction and improvement is the maximum legal levy fixed at one dollar on one hundred dollars of property valuation.⁶ The construction and maintenance of the

1 See pp. 236 ff.

2 Art. XIV, Sec. 11; Mills Annotated Statutes, Sec. 4270.

3 Ibid., Sec. 4271.

4 The state highways are supported by joint funds; and the county apportionment by the commissioners cannot exceed one-half the expenditure. Session Laws of 1921, p. 370.

5 Mills Annotated Statutes; Sec. 6504 - 6510.

6 Ibid., Sec. 6505.

The results of the study are as follows:

to provide for the education of the children and to provide an appropriate training for the maintenance of justice, the justice of the community and to provide for the justice of the community, to provide for the justice of the community and to provide for the justice of the community.

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the amount of money to be expended in the interest of the
country. The Committee on the subject has not yet
submitted its report, but it is expected that it will
be ready in the near future.

1. The above information was obtained from the records of the Department of the Interior, Bureau of Land Management, and is being furnished to you for your information.

roads within the county, either rural or urban, may be done by convicts from the state penitentiary. Through the co-operation of the county commissioners and the state board of corrections arrangement may be made with the warden to detail convicts for the work. When this arrangement is made the county furnishes the necessary tools and supplies extra¹ guards.

The county divisions of the greatest importance, from the standpoint of influence on the community and of the cost in expenditures, are the school districts. The general assembly was authorized by the constitution to provide by law for the organization of school districts of convenient size. In each district a board of education of three or more directors should be elected by the qualified electors,² to have control of instruction in the public schools of the district. In carrying out the constitutional provision, the legislature enacted that the county superintendent should have full discretion in the matter of organizing school districts. The procedure is as follows: (a) the superintendent decides that the organization of a school district is expedient; (b) a meeting of the electors of the proposed district is called by the superintendent, at the request of the people or upon the initiative of the superintendent; (c) a two-thirds vote of the electors of the proposed district is necessary to organize a new district; and (d) the organization of the district and the establishment of its bound-³aries are accomplished by the electors. When once established, the

1 Session Laws of 1921, p. 219.

2 Constitution of Colorado, Art. IX, Sec. 15.

3 School Laws of Colorado (1917), pp. 236- 237.

district cannot be changed by the board of directors, the county superintendent, or the state board of education.¹ In fact, the control of the electors in the organization of the district, after the superintendent has called a meeting, is quite unrestricted. The law does not require any definite number of children of school age to be residents of the district, nor is there any limitation on the size of the district.

The organized districts are classified by law as follows: class one, with a school population of one thousand or more; class two, with a school population of between three hundred fifty and one thousand; and class three, with a school population of less than three hundred fifty.³ The board of directors, elected for six years, consists of five members in each district of the first class, when the school population is under twenty thousand; of seven members in each district of the first class, when the school population is over twenty thousand; and of three members in each district of the second and third classes. The officers of the board, elected by the board, are a president, secretary, and treasurer, chosen for two years. With the exception of the president in districts of the first class, the officers of the board are not required to be members of that body.⁴

The board exercises its authority by providing for public instruction in the district. It is authorized to provide for the operation of the school, to provide for free taxes when a majority of the electors of the district so determine, to provide for the interchange of teachers

1 People v. Van Horn, 20 C. A. 215.

2 School Laws of Colorado (1917), p. 236.

3 Session Laws of 1917, p. 436.

4 Ibid., p. 437.

The first of these is the fact that the population of the United States is increasing at a rapid rate. This is due to a number of causes, including immigration, a high birth rate, and a low death rate. The second of these is the fact that the population of the United States is becoming more and more concentrated in the eastern half of the country. This is due to a number of causes, including the fact that the eastern half of the country has a more favorable climate, a more fertile soil, and a more developed industry. The third of these is the fact that the population of the United States is becoming more and more educated. This is due to a number of causes, including the fact that the United States has a high level of literacy, a high level of enrollment in schools, and a high level of enrollment in colleges and universities.

1. The first of these is the fact that the population of the United States is increasing at a rapid rate. This is due to a number of causes, including immigration, a high birth rate, and a low death rate.

in other states, and, in districts of the first class, to provide for evening schools, vocational schools, schools for aliens, playgrounds, museums, and special instruction.¹

With respect to expenditures for erecting and furnishing school buildings and purchasing grounds, the board of directors is limited by the necessity of placing the proposal before the school taxpayers, at any general or special election. With the approval of a majority of the voters, the board is authorized to expend for first and second class districts not more than five per cent. of the assessed valuation, and for the third class districts not in excess of three and one-half per cent. In every case of the submission of a proposition to sell bonds for school purposes, the amount must be determined before submission to the people.²

1 School Laws of Colorado (1917), pp. 216 ff.

2 Ibid., p. 9.

CHAPTER XII

GOVERNMENT OF TOWNS AND CITIES

In a section of the country which is changing rapidly with respect to occupied areas and shifting population, the municipal community grows in importance. The census of 1920 records a total population of 939,629 in the state of Colorado. Of this population more than one-third lives in three cities: Denver has a population of 256,491; Pueblo, 43,050; and Colorado Springs, 30,105. Other cities bring the total urban population to 48.2 per cent. of the total. Among the states Colorado ranks thirty-third in urban population and Denver, the largest city, ranks¹ twenty-fifth among the cities of the United States.

According to the classification of towns and cities by the constitution of Colorado and by statute, those communities which have a population of 2,000 or over are regarded as cities and have governmental organization as such. The cities of the first class have a population of fifteen thousand or over; cities of the second class, two thousand or over and less than fifteen thousand; and other communities which are incorporated, with less than two thousand population, are called incor-²porated towns. It is obvious, therefore, that the government of towns and cities is a matter of considerable concern to the people of the state.

1 Population, 1920, Fourteenth Census of United States, Vol. I, issued in 1921.

2 Constitution of Colorado, Art. XIV, Sec. 13; Mills Annotated Statutes, Sec. 7240.

Relation of City and State

In Colorado there are, according to the method by which they have secured their charters, three classes of cities: the cities whose charters were granted under the territorial government by special acts of the legislature;¹ those which have been formed since Colorado became a state in accord with the general law which provides for the government of cities;² and the cities which have been allowed since 1902 to incorporate under "home rule" charters that are provided for in the constitution.³ The conception of the city has been mainly that it is simply an agency of the state to provide for local government, with the power remaining with the legislature to change the municipal government at will, subject only to the restrictions imposed by the Constitution of the United States and by the state constitution.⁴ The city is a corporate body which has only delegated powers, by virtue of which it may sue and be sued, contract or be contracted with, acquire property, and have other privileges of corporations, not inconsistent with the laws of the state.⁵ As a corporation the municipality can exercise only such powers as are granted to it by its charter or by the general laws of the state. In the interpretation of the grant of powers a liberal attitude is to be assumed, for the grant may be in express words or by implication.⁶

From the earliest period to the granting of the home rule privilege the functions of the municipal government have been extended by legisla-

1 C. L. King, in his History of Government of Denver, p. 28, states that one of the first acts of the legislature in 1861 was to provide a charter for Denver.

2 Mills Annotated Statutes, Sec. 7224.

3 Art. XX.

4 C. L. King, History of the Government of Denver, p. 33; W. B. Munro, Government of American Cities (1917 revised edition) pp. 53, 54.

5 Mills Annotated Statutes, Sec. 7224

6 Phillips v. City of Denver, 19 Colo., 179.

DECLARATION OF THE RIGHTS OF MAN

In the name of the Father, the Son, and the Holy Spirit, we, the representatives of the people of the United States, do hereby declare that all men are created equal; that they are endowed by their Creator with certain unalienable Rights, that among these are Life, Liberty, and the pursuit of Happiness. That to secure these rights, Governments are instituted among Men, deriving their just powers from the consent of the governed, -- That whenever any Form of Government becomes destructive of these ends, it is the Right of the People to alter or to abolish it, and to institute new Government, laying its foundation on such principles and organizing its powers in such form, as to them shall seem most likely to effect their Safety and Happiness. Prudence, in this and in every other case, wisely suggests that the People should first attempt to alter the existing Government, and if that fails, they should then resort to the more radical remedy of revolution. We, therefore, the Representatives of the United States of America, in Congress assembled, do hereby declare that the United States, upon their entering into the Union, have assumed certain obligations to the People of the United States, and to the People of the World, which they have solemnly pledged themselves to perform, in the Constitution, which they have ordained and established; and that the violation of these obligations, by the United States, is a breach of the public faith, and is a crime against the People of the United States, and against the People of the World.

And we do hereby declare that the United States, upon their entering into the Union, have assumed certain obligations to the People of the United States, and to the People of the World, which they have solemnly pledged themselves to perform, in the Constitution, which they have ordained and established; and that the violation of these obligations, by the United States, is a breach of the public faith, and is a crime against the People of the United States, and against the People of the World.

tive enactment. The first controversy between the state authority and the local government, which involved the right of local self government, was the result of an attempt of the state government to regulate vice conditions within the incorporated limits of Denver. The city made its demands successfully in this affair and continued to increase its powers of self government.¹ The incident which was the occasion of the movement for home rule was the clash between the governor and the fire and the police boards of Denver. It was within the authority of the governor to appoint members of these boards and to remove them by giving the order in writing and assigning other than political reasons as the cause of removal. When the governor attempted to exercise this right on account of the ineffective enforcement in Denver of the gambling laws, he was met with armed resistance. To make his order effective he called out the state militia and requested the support of federal troops. Then at the time when serious consequences threatened, appeal² was made to the supreme court which upheld the action of the governor. On account of this unfortunate experience, however, the demand for local determination of local affairs became persistent. The impetus needed to bring the movement to a successful conclusion was found in the desire for the consolidation of the school districts of the City of Denver. It had been attempted and failed. A second attempt met with the obstacle of supreme court invalidation. The one remaining method, amending the constitution, was tried successfully in 1901.

1 King, op. cit., p. 53.

2 King, op. cit., pp. 211 ff.

The amendment which provided for the local control of affairs by the City of Denver arranged the consolidation of the City and a portion of Arapahoe County which was within the limits of the city.¹ A considerable portion of the amendment is concerned with the regulation of the details as to the manner in which this consolidation should be affected, and for its government between the adoption of the amendment and the local adoption of a charter which should establish a new form of government.² Certain broad powers of the consolidated corporation were expressly enumerated in the first section as follows:

The City and County of Denver shall own, possess, and hold all property, real and personal, theretofore owned, possessed, or held by the said city of Denver, and shall have the power to construct, condemn, purchase, acquire, lease, add to, maintain, conduct, and operate, waterworks, light plants, power plants, and any other public utility or works, or ways local in use and extent, in whole or in part, and everything required therefor, for the use of said city.³

The corporation of Denver was required to frame a charter. If the first attempt should not be successful, the effort should be continued until a charter acceptable to the voters should be secured. In doing this, provision was made that as soon as the proclamation of the governor announcing the adoption of the amendment should be proclaimed, the council of the City and County of Denver should, by ordinance, call a special election for the election of twenty-one taxpayers who should constitute a charter convention to frame a charter in harmony with the amendment. After due publication an election should be held for the

1 Constitution of Colorado, Art. XX, Sec. 1.
 2 Ibid., Art. XX, Sec. 3.
 3 Ibid., Art. IX, Sec. 1.

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approval or rejection of the charter.¹ The local control extended also to the amendment of the charter, or the adoption of a new one under regulations provided by the legislature, as follows:

When five per cent. of the qualified electors petition the council for any measure or charter amendment, or charter convention, the council shall submit the same to the electors at the next general election. A special election for the purpose must be called when a petition of at least ten per cent. is submitted ...²... The same question shall not be submitted again within two years.³

The power conferred upon the municipality is indicated by the additional statement which provides:

Anything in the constitution of this state in conflict with or inconsistent with this provision of the amendment is hereby declared to be inapplicable to the matters and things by the amendment covered and provided for.³

At the same time a single limitation was placed on the city: the tax for state purposes shall not be diminished.⁴ With this brief statement regarding the restrictions, the city was left to its own devices.

These provisions for home rule were more or less effective, without modification, for a period of ten years. They furnished the sources of almost constant litigation; and the interpretation of the attempted division of powers has not been satisfactorily adjusted.

The experiences of the municipal communities under the twentieth amendment were not altogether satisfactory; hence action in regard to it was taken in 1912. There does not appear to be any direct explanation

1 Art. XX, Sec. 4.

2 Ibid., Art. XX, Sec. 5.

3 Ibid., Art. XX, Sec. 8.

4 Ibid., Art. XX, Sec. 5

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of the desire to strengthen the amendment, although, in a number of cases adjusted in court, the city did not get the recognition thought desirable. Whatever the cause may have been, a further amendment was added in 1912.¹ In it provision was made that the people of each city or town of two thousand or more in population should have the power to "make, amend, add to, or replace" their charter. Whenever this is done, "such charter and the ordinances made pursuant thereto in such matters shall supersede within the territorial limits and other jurisdiction of the city or town any law of the state in conflict therewith." The grant of power to the city or town was provided further in the clause, "the statutes of the State of Colorado, in so far as applicable, shall continue to apply to such cities and towns, except in so far as superseded by the charters of such towns and cities, or by ordinance passed pursuant to such charters."

To preclude the misinterpretation of the general clauses of the amendment of 1912, the detailed statement of the exclusive power of municipalities was given. The following were included among them: the creation of police and municipal courts, the control of municipal elections, the issuance of bonds for municipal purposes, and the control over taxation, with all the accompanying interests.

The section extends to the municipality a great degree of independence of action. Since the real significance of a constitutional provision or a statute rests with the judiciary, the interpretation of

1 Ibid., Art. XX, Sec. 6.

the plan of home rule explains its operation.

From the beginning of its existence the home rule amendment has been attacked: at first on the ground that it had not been adopted constitutionally; and later, on the ground that the duties incumbent upon county officials could not be delegated to city officials. The court reversed itself in this matter within a period of a few years. In 1908 a decision was rendered which dispensed with county officials, except such as are officers of the state and perform functions of state government not within the jurisdiction of the city.¹ The transfer of the source of the power of the city from the acts of the legislature to the state constitution has introduced complications which have been the occasion of much litigation. The supreme court has appeared to vacillate in its decisions but this apparent indecision has been due to the recognition by that body of the distinction between public policy and the police power. Of the many opinions given by the court the following sets forth the situation:²

The municipality of Denver, though created by a constitutional amendment by a direct vote of the people, and having the power to frame its own charter, is just as much an agency of the state for the purpose of government as if it was organized under the general law passed by the general assembly. The mode of its creation does not change its relation to the state. Like other cities and towns organized under the general statutes, it is still a part of the state government. It is as much amenable to state control in all matters of a public as distinguished from matters of local character as are other municipalities. The state still has the supreme power to enact general laws declaring what shall be its public policy, and it can make them applicable to the city of Denver as well as all other cities of the state.

¹ H. L. McBain, Law and Practice of Home Rule (1916), pp. 513, 514; People ex. rel. v. Johnson, 54 Colo., 143; People ex rel. v. Cassidy, 50 Colo., 503.

² Keefe v. People, 37 Colo., 317.

At a later time the court declared that the jurisdiction of the state extends over all municipalities within its boundaries; consequently, a city ordinance not in harmony with the general law is void.¹

The home rule provision did not set apart a territorial sub-division of the state where people are to be freed from the general laws binding upon all other portions of the state. It did not attempt to set up a new government which is independent of the law making department of the state and invested with authority to govern itself as it may see fit.² On the contrary home rule means that all officers of the city who affect the relations of the citizens with their local government should be freed from state interference, regulation, and control; that the system of public improvements, the appointment of officials, the designation of their duties, and all other matters of purely local interest and convenience should be left to the people for their own determination.

The City Council

When the cities are not organized under special charters, they are governed by a unicameral council which is composed of aldermen, elected by districts or wards.³ For the purposes of local government the city is divided by the council into wards, not to exceed eight in number in cities of the first class, and not to exceed six, in cities of second class.⁴ In the cities of the first class one alderman is

1 Glendinning v. The City and County of Denver, 50 Colo., 240.

2 The People ex rel. v. Johnson, 34 Colo., 143.

3 Mills Annotated Statutes, Sec. 7243.

4 Ibid., Sec. 7246.

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It was the first time that the people of the world had seen a man who was not a member of the ruling class, and who was not a member of the ruling class, and who was not a member of the ruling class.

1. WILLIAM H. HARRIS, 1000 1st St., N. W., Wash., D. C.
2. WILLIAM H. HARRIS, 1000 1st St., N. W., Wash., D. C.
3. WILLIAM H. HARRIS, 1000 1st St., N. W., Wash., D. C.
4. WILLIAM H. HARRIS, 1000 1st St., N. W., Wash., D. C.
5. WILLIAM H. HARRIS, 1000 1st St., N. W., Wash., D. C.

chosen in each ward; and in cities of the second class, two aldermen¹ are chosen. The cities of the third class, which are called incorporated towns, elect a board of trustees consisting of six members, three² of whom are elected each year. In each class the term of office is two years. In cities of the first class the members of the council elect one of their own number to serve as president. Since he is one of the elective members of the council he has the right to vote on all questions which come before that body. In addition to the duties regularly imposed upon him, the president of the council acts as mayor when³ the mayor is absent from the city or unable to perform his duties. The mayor sits as a member of the council in cities of the second class.⁴ He serves as presiding officer, and, in case of a tie, except in passing ordinances, he has a vote. In the election of city officers the mayor⁵ has a vote as other members of the council.

The members of the council receive compensation which is determined by that body. The restriction is placed on the council's action in fixing salaries that they shall neither increase or decrease the salary⁶ of any officer during his term of office. In the second class cities the salary of a member of the council shall not exceed six hundred⁷ dollars.

1 Ibid., Sec. 7265; Session Laws of 1917, p. 527.

2 Mills Annotated Statutes, Sec. 7296.

3 Mills Annotated Statutes, Sec. 7262.

4 Session Laws of 1917, p. 528.

5 Mills Annotated Statutes, Sec. 7283.

6 Ibid., Sec. 7283.

7 Ibid., Sec. 7265.

The first of the three is the *Journal of the Proceedings of the Council*, which is published annually. The second is the *Journal of the Council*, which is published annually. The third is the *Journal of the Council*, which is published annually.

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The powers of cities and incorporated towns are delegated powers. They can exercise only such powers as are granted to them, either by express words or by implication, by charter or by the general laws of the state.¹ The delegated authority is exercised by the city council, to which is given a comprehensive range of powers, enumerated in seventy-six divisions of the statute law.² They may be classified under the general headings: police powers, financial power, appointing power, and ordinance power.

The city council exercises a police power through the regulation of building construction, provisions for fire prevention, and the use of streets and alleys. The morals of the inhabitants are guarded by the licensing and control of public places of amusement, entertainment, and recreation. The authority to suppress disorderly houses, gambling and fraudulent practises adds to the moral safeguarding of the community. The health of the city is promoted by the inspection and the regulation of the marketing of food. To administer the regulations pertaining to health, the council is empowered to appoint a board of health and, in cities of the first class, the council selects one of its own number to serve with the mayor and city physician as a health commission.³

The finances of the town or city are to be controlled by the council or board of trustees. For the necessary expenditures of the following financial year, which commences on the first day of April each

1 Mayor v. Shattuck, 19 Colo., 104; Phillips v. City of Denver, 19 Colo., 179.

2 Mills Annotated Statutes, Sec. 7226.

3 Ibid., Sec. 7260.

year, the legislative body is required, in the last quarter of the year, to pass the annual appropriation bill. The ordinance which is passed for this purpose must specify not only the whole amount but also the purposes for which the appropriations are made and the amount appropriated for each purpose. No further appropriations can be made at any time during the fiscal year, unless the proposition is approved by a majority of the legal voters of the community.¹ When the appropriations have been determined, the amount expended by the council or any department may not exceed the appropriations; provided that any improvement which may be made necessary by an accident or casualty is not prevented by this act.² Since the amount of the annual appropriation cannot exceed the probable amount of revenue and since no indebtedness can be incurred without a previous appropriation with reference to it, the municipal finances are safeguarded.³

With the approval of the voters of the community, however, the city council or the board of trustees is authorized to contract indebtedness on the credit of the city or town by borrowing money or issuing bonds for any of the following purposes: the erection of public buildings, the purchase of land for public parks, the construction of a sewer, the construction of water works for fire and domestic purposes, the erection of works for the manufacture of gas, the construction of an electric light plant, the construction of bridges, and the temporary

1 Ibid., Sec. 7350.

2 Ibid., Sec. 7351.

3 Ibid., Sec. 7352.

deficiency in current expenses. The total amount of the indebtedness allowed at any one time cannot exceed three per cent. of the assessed valuation, except in supplying water. The further limitation is placed on the power to incur indebtedness in that the amount cannot exceed twelve mills on each dollar of tax and the time to run cannot be less than ten nor more than fifteen years. When the measure is submitted to popular vote at the time of a regular election, the taxpayers who¹ paid taxes the preceding year are qualified to vote.

In cities and towns in which the outstanding bonded indebtedness amounts to one-fourth the assessed valuation or over, a majority of the tax paying electors may authorize, by petition, the council or board of trustees to levy at one time a tax sufficient to discharge the entire indebtedness. The payment of taxes may be by cash or by installments,² with interest, extending over a period equal to the term of the bonds. Provision is also made that a city or town, incorporated under either a special charter or the general laws, may issue negotiable bonds for the purpose of refunding the bonded indebtedness. Unless the rate of interest is changed the submission of the proposition to the voters is not³ necessary.

The appointive power of the council in cities of the second and the third class extends to a large group of officials. The council of the second class city is empowered to appoint a city attorney, an engineer, a supervisor of streets, a superintendent of the water plant, a

1 Session Laws of 1919, pp. 684, 685; Constitution of Colorado, Art. XI, Sec. 8.

2 Session Laws of 1921, pp. 767 ff.

3 Ibid., pp. 768 ff.

1. The first of these is the fact that the Commission has not yet received any information from the Government of the United States regarding the results of the investigation conducted by the United States Department of Justice in 1954 into the activities of the Central Intelligence Agency in connection with the recruitment and training of agents in the United States.

1. The first of these is the fact that the majority of the population of the United States is of European descent. This is true of the United States as a whole, and also of the individual States. The majority of the population of the United States is of European descent, and this is true of the individual States. The majority of the population of the United States is of European descent, and this is true of the individual States.

THE UNITED STATES OF AMERICA
DO hereby certify that
the within and foregoing is a true and correct
copy of the original as the same appears
on the records of the Department of the Interior
at Washington, D. C.

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superintendent of the sewer system, a marshall, and a police magistrate. Anyone of these officials may be removed by the council also, by a majority vote of that body, on charges of incompetence, neglect of duty, or insubordination.¹ The third class cities or incorporated towns have several officials who are specifically designated in the statutes. The following are appointed by the board of trustees or the board may provide by ordinance for their election: marshal, recorder, treasurer, and town attorney. If it is deemed necessary by the board, additional officials may be chosen and their duties assigned.²

The principle functions of the council or board of trustees are expressed in the making of ordinances, which must be consistent with the laws of the state. The ordinances are those necessary and proper "to provide for the safety, preserve the health, promote the prosperity, improve the morals, order, comfort and convenience of the people of the community."³ In the exercise of the ordinance power the vote of a majority of all the members elected is required. Before any action of the council or board of trustees becomes effective, it must be presented to the mayor and receive his approval. The failure of the chief executive to return the measure to the legislative body at the next meeting renders the act of the council or board valid as if it had been approved. Should the mayor disapprove of the measure he is required to return it at the next meeting, with his objections stated in writing. The council then

1 Session Laws of 1917, pp. 527, 528.

2 Mills Annotated Statutes, Sec. 7296.

3 Ibid., Sec. 7388.

is required to reconsider the question as to whether the ordinance shall be passed, notwithstanding the mayor's objections. If two-thirds of the members vote in the affirmative, the measure becomes law the same¹ as if it had been approved by the mayor.

A special function of the council or board of trustees is to control the private interests which seek the advantages to be gained by providing the public utilities. The interests of the public are safeguarded by limitations placed upon the general assembly and upon the local legislative body. The constitution of the state prohibits any irrevocable grant of special privileges, franchises, or immunities by the general assembly.² By statute law restrictions are placed upon the council or board of trustees: no franchise or license may be granted to any person or corporation to use the streets or alleys of any city or town for any purpose, except by ordinance.³ When such an ordinance is passed, more than the usual precautions are required to prevent its passage without due consideration by the council or board and without opportunity for the public to investigate and, if it is desired, use its influence. Two weeks previous to the meeting at which it is intended to apply for the franchise or license, notice must be published in a newspaper of general circulation in the first or second class city. In the incorporated town, publication for ten days is sufficient. The notice which is published must specify all the general conditions which

1 Ibid., 7390, 7391. In cities of the first class the veto of the mayor may be set aside by three-fourths of the members of the council. (Session Laws of 1901, p. 383).

2 Art. II, Sec. II.

3 Mills Annotated Statutes, Sec. 7395.

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pertain to the desired privilege; such as, the name of the applicant, description of the rights and privileges sought, and the time and terms of the franchise or license.¹ The method of procedure of the council or board is determined also by statute. The ordinance must be read at least twice, once at the time of its introduction and again before the final vote is taken. After the first reading, if any favorable action is contemplated, publication of the proposed ordinance for two weeks is required. For final passage a majority vote of all members, excluding the mayor,² is necessary.³

The Mayor

The position of the mayor in cities not under home rule charters is created by the general law which declares that the corporate authority of cities is vested in a mayor and a board of aldermen. The two together constitute the city council. By a plurality vote, the electors of the city elect one of their own number to serve as mayor for a term of two years. The election occurs biennially in the odd numbered years on the first Tuesday of April.³

The mayor is the chief executive officer of the city and conservator of the peace. As an executive officer it is his special duty to cause the ordinances and regulations of the city to be obeyed. All the other officials of the city are under his supervision as to conduct and performance of duty. Within the city limits he exercises the powers

1 Ibid., Sec. 7396.

2 Ibid., Sec. 7397, 7398.

3 Ibid., Sec. 7243, 7244.

conferred upon the county sheriffs to suppress disorders and keep the peace. Other duties compatible with the nature of the office may be assigned to the mayor by the council or board.¹ As an official co-operating with the legislative department, the mayor signs all commissions, licenses, and permits granted by authority of that department.² This power is exercised in addition to the power of the suspensive veto over all ordinances and other acts of the council or board of trustees.

In cities of the first class the mayor is ex officio head of the fire and police departments and as such official he appoints, with the consent of the council, the chief of the fire department and the chief of police and subordinates in the two departments. The control over appointive officials extends to suspension and removal for cause but the council, by a two-thirds vote, may over rule the action of the mayor.³

The duties of the mayor of each town or city, when not otherwise provided, include service with the council or trustees as a member of the board of health of the town or city. Within these limits the county commissioners, who act as a county board of health, have no jurisdiction.⁴

The salary of the mayor is left, for the most part, to be determined by the city council. In cities of the first class, the amount cannot be less than 1800 dollars; while in cities of the second and third

1 Ibid., Sec. 7245.

2 Ibid., Sec. 7244.

3 Ibid., Sec. 7258, 7259.

4 Ibid., Sec. 5653.

classes, the power of the council to determine the amount is modified by the general provision that in cities and towns having a population less than 5000, whether incorporated under general laws or special charters, the mayor serves without salary.¹ The further restriction is placed upon the action of the council that the salary of the official² cannot be increased or diminished during the term of office.

Municipal Home Rule

Under the plan of autonomous government of municipalities provided in 1902 for cities of the first class, and extended in 1912 to cities of the second class, many modifications of the mayor-and-council form of government have been introduced. With each recurrence of a reform movement in municipal government in the United States, cities of Colorado have received an impetus to new experiments. When the movement to supplant the mayor-and-council form of municipal government by the commission form was active, the larger cities adopted it. And similarly when the city manager was introduced to correct the evils of the commission, the city manager was introduced into three of the home rule cities, and, in a modified form, the principle was incorporated into the government of the largest city.

The second city in size, Pueblo, has the commission form, which was inaugurated in 1911. Under the charter, a council of five elective commissioners has all the legislative and administrative functions. From their own number, the members of the council elect a president and

1 Ibid., Sec. 7347, 7258.

2 Ibid., Sec. 7283.

a vice-president. The former presides at all meetings of the council, votes on all matters, but does not have veto power. As president of the council he signs all warrants, contracts, licenses, and other instruments which require the assent of the city.¹ The administration of the affairs of the city is left mainly to the following department heads, elected by the council from its membership: a commissioner of public safety, a commissioner of finance and supplies, a commissioner of highways, a commissioner of parks, lighting and water, and a commissioner of health, inspection and sanitation. Each commissioner, under some limitations imposed by the charter and by ordinances, has the direct care, control and supervision of his department, and is responsible for it.²

Besides the members of the council, three members of a civil service commission are elected. These two elective groups have the power to appoint the other officials: the council selects a city attorney, a city engineer, and a city clerk; the civil service commission, a city controller, and a judge of the municipal court. All the other persons in the service of the city are employes who are chosen under the civil service examinations.³

The city manager plan of government is well illustrated by the recently adopted plan in operation in Colorado Springs.⁴ The council of nine members includes the only elective officers under the amended

1 Charter of Pueblo, Art. III, Sec. 1, 2.

2 Ibid., Art. V, Sec. 1.

3 Ibid., Art. VI, Sec. 1.

4 An amendment to the Charter of 1909, adopted in 1920, provides for the manager form of government. The City of Boulder adopted it in 1917.

1
 charter. At the first regular meeting of the council, one of its members is elected president and one vice-president. The president presides at the meetings of the council, has a voice and vote in the proceedings, but does not have the veto power. He may use the title
 2
 of mayor for legal and ceremonial purposes.

In its legislative capacity the council exercises all the legislative powers of the city, which are limited only by the laws of state and nation, and the provisions of the charter. The administrative powers prescribed by the charter and such as may be necessary with regard to the making of contracts, the levy and collection of taxes, and the issuance and retirement of bonds are exercised also by the council. Other officers not elected by the people, whose duties are co-extensive with the interests of the whole municipal government, are chosen by the council. This group includes a city attorney, a city clerk, a city treasurer, and a city auditor. Their duties, salary, and tenure of
 3
 office are prescribed by ordinance.

The recent experiment in municipal administration, the city manager plan, is introduced. The city council employs a manager who acts as the executive head of the municipality under the direction and supervision of the council. In making the selection, the council acts without restrictions and is governed only by the fitness and competency of the candidate. The appointee of the council serves during its
 4
 pleasure.

1 Charter of Colorado Springs, 1909, Art. II.

2 Ibid., Art. III, Sec. 8.

3 Ibid., Art. III, Sec. 7.

4 Ibid., Art. IV, Sec. 23.

The powers and duties of the manager are to be exercised under the direction and supervision of the council.¹ The laws and ordinances of the city are enforced by the manager. With the exception of the elective members of the council and the four officers (attorney, clerk, treasurer, and auditor) appointed by the council, the authority to appoint, to suspend, and to remove all heads of departments and all other employees of the city is within the jurisdiction of the manager. He determines and assigns the duties of the five administrative departments; and he prescribes the duties of the employees whom he may assign to the several departments. At the request of the council he attends its meetings in which he may participate in the discussions but is not allowed to vote. By virtue of his position he becomes the purchasing agent for the city; all materials and supplies necessary for any department are secured through him. At a time fixed by the council, he prepares and presents to that body his budget for the ensuing fiscal year. In this a statement is made in detail of "the aggregate sum and the items allowed to each department, office, board, or commission"; also the interest and sinking fund on the bonded debt. At the same time, after giving consideration to the estimated amount of revenue from all other sources than the tax levy, he certifies the amount of money to be raised by taxation. As an additional safeguard for the finances of the city, the manager is authorized and required to employ a certified public

1 Ibid., Art. IV, Sec. 24.

accountant to examine the books, records, and reports of the treasurer and other officials and employees of the city who receive or disburse money belonging to the city. The report of the public accountant is filed with the manager, the treasurer, and the clerk. As a concluding provision, the manager is required to perform "such other administrative duties as may be prescribed by the charter or required of him by ordinance or resolution of the council."¹

The essential features of the government of Colorado Springs, under a city manager, are to be found in the cities of Boulder and Grand Junction, which have also the manager plan. In the latter city the council of seven serves for three years and five of the members are elected by districts, with two chosen at large; while in the other two the councils of nine are elected at large for six years.

The freedom of the home rule city in controlling the local activities is expressed in the methods of election of municipal officials.² Each of the home rule cities, except Colorado Springs, has introduced the preferential system of voting. The honest conduct of elections is a matter of concern also in each of the self-governing cities. The charters place restrictions on electoral procedure. Colorado Springs and Pueblo require compliance with the state laws regarding the purity of elections; and in addition limit the free transportation of voters by the candidate or by any other person or by any organization. In the former city one vehicle ~~which~~ may be available for the use of those who, one

¹ Ibid., Art. IV, Sec. 24.

² Charter of Boulder, Art. III; Charter of Pueblo, Art. XIII. Grand Junction Charter, Art. II; Charter of Pueblo, Art. XIII.

day prior to the election, apply to the city clerk for transportation; but in the latter, no free transportation to the polls is permitted. In these two cities expense accounts, whose accuracy is vouched for by the candidates, are required to be filed with the city clerk. The Boulder Charter provides for no expenditure except for the purpose of holding public meetings, for printing, and for the distribution of literature. In each case where the effort has been made to safeguard the elections by specific limitations placed in the charter, with the exception of Grand Junction where the only limitation is the restriction of free transportation to those who make application to the city clerk, penalties have been fixed for violation of the corrupt practises provisions, ranging from disqualification for the particular office to disqualification for any office or employment in the city and the penalties attached to misdemeanors under the laws of the state.

The government of the City of Denver introduces interesting innovations in municipal organization and administration. The consolidation of the city and the county has decreased the total number of officials but it has occasioned also some complications which have not been clarified by much litigation.¹ which naturally followed. After a brief experience of three years with the commission form, which began in 1913, the present form was inaugurated.² It is a modification of the mayor-and-council plan in which some of the characteristic features of the

1 Municipal Code, pp. 9, 10.

2 Ibid., p. 10.

[illegible]

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
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city manager plan have been incorporated.

The essentials of the plan of organization include a mayor who has all the executive and administrative powers granted to the city by the charter and by the constitution, except as they have been delegated to departments and other elective officials.¹ To assist in the administration of the government four departments are organized: improvements and parks, revenue, safety and excise, and health and charity. The head of each department, called a manager, serves also as a member of the mayor's cabinet. When the four department heads sit with the mayor as a cabinet, they formulate policies which the departments execute.² The legislative powers are exercised by a council of nine members, elected by districts. The general powers of the council include the management and control of finances, and the management and control of property belonging to the city. In addition to these general powers some specific duties belong to the council; such as, the levying of taxes, the regulation of business, the control of places of public amusement, and the provision for the indigent sick. In the exercise of these powers and duties the mayor may interfere by his veto, if he acts within five days. But like the veto of the federal or state executive, the mayor's veto is suspensive only; a two-thirds vote of the council overrides it.³

It is obvious that the mayor's position is one of supreme importance, for he enforces all laws and ordinances of the council, gives

1 Charter of the City and County of Denver (1916), Art. II, Sec. 3

2 Ibid., Art. II, Sec. 9.

3 Ibid., Art. XIV.

information to the council of the conditions of the city and county, recommends legislation by the council, signs all bonds and contracts of the city, audits by expert accountant once each year the books, records, and reports of the treasurer, auditor, and other officials, prepares the budget, and appoints the heads of departments and other officials.¹

Although his authority in making appointments is limited by a civil service commission, that body functions directly only in the appointment of the members of the police and fire departments, which are in the department of safety.² A comparison of the office of mayor of Denver and that of the city manager shows clearly the analogy. The general plan of government embodies good features of the city manager plan without its defects. The mayor exercises the duties of the manager to a large degree. Through his appointing power he selects expert servants for the city; the responsibility is fixed definitely; and the mayor advises with the council. Acting through subordinates, the mayor controls also the lower officials and employees. Thus it appears that the mayor functions as a manager.

The high degree of centralization of power in the hands of the mayor is indicated further by the small number of officials elected. To conduct the official business of the city and county combined, in addition to the council, there are elected an auditor, a district attorney, a county judge, a juvenile judge, and two members of an electoral

1 Ibid., Art. XIV.

2 Ibid., Art. XV.

commission. The officials appointed by the mayor, in addition to those already mentioned specifically, include the following: a city attorney, a clerk and recorder, a commissioner of supplies, a county superintendent of schools, two justices of the peace, a city chaplain, and members of an industrial development board, a building department,¹ and an inspection department.

The municipal governments of the state generally have the initiative, referendum, and recall in force. By the constitution the local communities are authorized to use these measures.² The charters of the home rule cities likewise provide for these practises. The constitution prescribes that not more than ten per cent. of the voters may be required to order the referendum, nor more than fifteen per cent. to propose any measure by the initiative. To recall an official petitioners equal in number to twenty-five per cent. of the vote cast at the preceding election for all candidates for the office must petition for a special election.³ In the home rule charters, however, the requirements vary from five per cent. of the voters which is necessary to submit a measure by the initiative in either Colorado Springs,⁴ Boulder,⁵ or Grand Junction,⁶ to fifteen per cent. which is necessary to propose a measure in Pueblo.⁷ In the last mentioned city forty per cent. of the votes cast at the last preceding election for all candi-

1 Municipal Facts, December, 1919; p. 19.

2 Art. V, Sec. 1; Art. XXI, Sec. 4.

3 Constitution of Colorado, Art. XXI, Sec. 1.

4 Charter of Colorado Springs, Art. XV.

5 Charter of Boulder, Art. IV.

6 Charter of Grand Junction, Art. XVI.

7 Charter of Pueblo, Art. XII.

dates for the position which the incumbant sought to be recalled occupies must petition for a recall election.¹ The other extreme with respect to the number of petitioners for the recall is Grand Junction, where only twenty per cent. of the voters are required to petition.²

The communities which have the locally controlled government have the advantage over the cities regulated by the state law with regard to the operation of these special features. In all the cities mentioned the initiated measure is first presented to the city council or commission which is required to pass it without alteration or submit it to a referendum vote. This relieves the community of the necessity of holding a special election and at the same time provides for the privilege of the initiative. The operation of the recall is under nearly the same safeguards in the home rule cities as in those governed by general law. The recall may not be applied within a period of several months after the election, and the official who is subject to recall may resign within a time designated, usually five days. The referendums may be used to prevent a law from becoming effective. In the larger number of cities a delay of thirty days after the passage of an ordinance before it becomes effective affords this opportunity. An interesting feature not noted in the constitutional provision is found in the Pueblo referendum: a referendum petition causes the council to reconsider the measure or submit it to a vote of the people.³ Besides

1 Ibid., Art. XI.

2 Charter of Grand Junction, Art. III.

3 Charter of Pueblo, Art. XII.

After the petition which the incumbent sought to be recalled
had been filed for a recall election. The other petition
was removed to the board of elections for the recall in 1902
because there was only one petition on file at the time and it was
deemed to be the only one.

The committee which have the locally controlled government
have the authority over the state regulated by the state and the
and in the regulation of local municipal government. In all the other
matters the petitioners are first presented in the city council
to determine what is to be done in regard to the petition or to
it is a referendum matter. This petition the committee of the
committee of the city council and of the state and the
the petitioners of the petition. The committee of the recall is
also called. The committee in the case of the recall is to
determine by a majority vote. The recall may not be made within a period
of twenty days after the election, and the officials who are subject to
recall may resign within a time determined, usually five days. The
petitioners may be made to present a petition to the board of elections. In
the board of elections to elect a board of five after the passage
of an ordinance which is deemed sufficient to recall the officials.
In the board of elections and also in the board of elections is to
be the board of elections a referendum petition which the board is
to determine the manner in which it is to be recalled. The board

1. 1902, vol. III.
2. Board of Elections, vol. III.
3. Board of Elections, vol. III.

this mandatory referendum the legislative bodies generally are permitted to submit any measure to the people for their rejection or approval.

In carrying out this project, the following have been done: The first of all the materials which have been collected. The state contains the most reliable of the materials which have been collected. The State of Colorado is now, and the value of complete records for the past several years has been established. The authorities have made adequate provision for the preservation of government records, and public libraries have been established in every section. Although a state library is established, the material which is needed for the project is not being collected. Under proper and personal interviews with officials have been obtained to examine the materials.

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THE UNIVERSITY OF CHICAGO PRESS
54 EAST LAKE STREET, CHICAGO, ILL. 60601
U.S.A. AND CANADA
LONDON: ROUTLEDGE KEGAN PAUL LTD
11 BEDFORD SQUARE, W.C.1A 3EF, ENGLAND

1970

APPENDIX I BIBLIOGRAPHY

In arranging the bibliographical lists, no effort has been made to include all the materials which have been consulted. The lists contain the most valuable of the materials which have been available. The State of Colorado is new, and the value of complete records has not been realized. The authorities have not made adequate provision for the preservation of government materials, and public libraries have done little in this direction. Although a state library is maintained, its financial support is meager and its service is correspondingly incompetent. Office records and personal interviews with officials have been utilized to supplement documentary materials.

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James H. H. The National, International and Social
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James H. H. The National, International and Social
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James H. H. The National, International and Social
1914

APPENDIX II

SALARIES OF OFFICIALS¹

Executive Department²

Governor.....	\$5,000
Lieutenant Governor.....	1,000
Secretary of State.....	4,000
State Treasurer.....	6,000
Auditor of State.....	4,000
Superintendent of Public Instruction.....	3,000
Attorney General.....	5,000
Public Utilities Commissioner.....	4,000
Civil Service Commissioner.....	3,000
Tax Commissioner.....	3,600
State Boiler Inspector.....	2,500

Judicial Department

Justice of Supreme Court.....	5,000
Judge of District Court.....	4,000

Legislative Department

Members of General Assembly (per session).....	1,000
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1 The amounts given do not include provision for office assistance and expenses, such as for traveling.

2 Salaries of members of boards and commissions are indicated by several types of officials.

100	1	Department of State
100	2	Department of State
100	3	Department of State
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APPENDIX III

STATE BOARDS AND COMMISSIONS

Board of Regents of the University of Colorado, 7 members, elected at large by state.

Public Utilities Commission, 3 members and secretary.

Industrial Commission, 3 members and secretary.

State Board of Education, 3 members (ex officio).

State Board of Equalization, 5 members (ex officio) and secretary.

State Auditing Board, 5 members (ex officio) and secretary.

State Military Board, 5 members (ex officio).

State Board of Capitol Managers, 5 members (governor ex officio chairman).

State Board of Charities and Correction, 7 members and secretary (governor ex officio chairman).

State Board of Pardons, 5 members (governor ex officio chairman).

State Bureau of Child and Animal Protection, 5 members and secretary (governor ex officio chairman).

State Historical and Natural History Society, 8 members and secretary (governor ex officio chairman).

State Board of Land Commissioners, 7 members.

State Civil Service Commission, 3 members and secretary.

State Engineering Department, 3 members.

Irrigation Division Engineers, 6 members.

Water Commissioners, 70 in number.

Inspector of Building and Loan Associations (auditor of state ex officio), 1 deputy.

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1. *Chlorophyll a* and *Chlorophyll b* content

State Dept. of Education

These authors have indicated that the following factors are important in the development of the disease:

State Wildlife Dept., 10000 Hwy 101, Santa Fe, NM 87505

Price Range: \$100 to \$1,000

See volume 7, reference 10, p. 104 for details.

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For further information, contact the Department of Health and Human Services, Office of the Assistant Secretary for Health, 200 Independence Avenue, S.W., Washington, D.C. 20462.

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State of New York, County of Albany, ss. I, the undersigned, a Notary Public in and for said County, do hereby certify that the foregoing is a true and correct copy of the original of the same, as the same appears from the records of said County.

State (1971) Justice Department, 1969-70, 1970-71, 1971-72, 1972-73, 1973-74, 1974-75, 1975-76, 1976-77, 1977-78, 1978-79, 1979-80, 1980-81, 1981-82, 1982-83, 1983-84, 1984-85, 1985-86, 1986-87, 1987-88, 1988-89, 1989-90, 1990-91, 1991-92, 1992-93, 1993-94, 1994-95, 1995-96, 1996-97, 1997-98, 1998-99, 1999-00, 2000-01, 2001-02, 2002-03, 2003-04, 2004-05, 2005-06, 2006-07, 2007-08, 2008-09, 2009-10, 2010-11, 2011-12, 2012-13, 2013-14, 2014-15, 2015-16, 2016-17, 2017-18, 2018-19, 2019-20, 2020-21, 2021-22, 2022-23, 2023-24, 2024-25, 2025-26, 2026-27, 2027-28, 2028-29, 2029-30, 2030-31, 2031-32, 2032-33, 2033-34, 2034-35, 2035-36, 2036-37, 2037-38, 2038-39, 2039-40, 2040-41, 2041-42, 2042-43, 2043-44, 2044-45, 2045-46, 2046-47, 2047-48, 2048-49, 2049-50, 2050-51, 2051-52, 2052-53, 2053-54, 2054-55, 2055-56, 2056-57, 2057-58, 2058-59, 2059-60, 2060-61, 2061-62, 2062-63, 2063-64, 2064-65, 2065-66, 2066-67, 2067-68, 2068-69, 2069-70, 2070-71, 2071-72, 2072-73, 2073-74, 2074-75, 2075-76, 2076-77, 2077-78, 2078-79, 2079-80, 2080-81, 2081-82, 2082-83, 2083-84, 2084-85, 2085-86, 2086-87, 2087-88, 2088-89, 2089-90, 2090-91, 2091-92, 2092-93, 2093-94, 2094-95, 2095-96, 2096-97, 2097-98, 2098-99, 2099-00, 2100-01, 2101-02, 2102-03, 2103-04, 2104-05, 2105-06, 2106-07, 2107-08, 2108-09, 2109-10, 2110-11, 2111-12, 2112-13, 2113-14, 2114-15, 2115-16, 2116-17, 2117-18, 2118-19, 2119-20, 2120-21, 2121-22, 2122-23, 2123-24, 2124-25, 2125-26, 2126-27, 2127-28, 2128-29, 2129-30, 2130-31, 2131-32, 2132-33, 2133-34, 2134-35, 2135-36, 2136-37, 2137-38, 2138-39, 2139-40, 2140-41, 2141-42, 2142-43, 2143-44, 2144-45, 2145-46, 2146-47, 2147-48, 2148-49, 2149-50, 2150-51, 2151-52, 2152-53, 2153-54, 2154-55, 2155-56, 2156-57, 2157-58, 2158-59, 2159-60, 2160-61, 2161-62, 2162-63, 2163-64, 2164-65, 2165-66, 2166-67, 2167-68, 2168-69, 2169-70, 2170-71, 2171-72, 2172-73, 2173-74, 2174-75, 2175-76, 2176-77, 2177-78, 2178-79, 2179-80, 2180-81, 2181-82, 2182-83, 2183-84, 2184-85, 2185-86, 2186-87, 2187-88, 2188-89, 2189-90, 2190-91, 2191-92, 2192-93, 2193-94, 2194-95, 2195-96, 2196-97, 2197-98, 2198-99, 2199-00, 2200-01, 2201-02, 2202-03, 2203-04, 2204-05, 2205-06, 2206-07, 2207-08, 2208-09, 2209-10, 2210-11, 2211-12, 2212-13, 2213-14, 2214-15, 2215-16, 2216-17, 2217-18, 2218-19, 2219-20, 2220-21, 2221-22, 2222-23, 2223-24, 2224-25, 2225-26, 2226-27, 2227-28, 2228-29, 2229-30, 2230-31, 2231-32, 2232-33, 2233-34, 2234-35, 2235-36, 2236-37, 2237-38, 2238-39, 2239-40, 2240-41, 2241-42, 2242-43, 2243-44, 2244-45, 2245-46, 2246-47, 2247-48, 2248-49, 2249-50, 2250-51, 2251-52, 2252-53, 2253-54, 2254-55, 2255-56, 2256-57, 2257-58, 2258-59, 2259-60, 2260-61, 2261-62, 2262-63, 2263-64, 2264-65, 2265-66, 2266-67, 2267-68, 2268-69, 2269-70, 2270-71, 2271-72, 2272-73, 2273-74, 2274-75, 2275-76, 2276-77, 2277-78, 2278-79, 2279-80, 2280-81, 2281-82, 2282-83, 2283-84, 2284-85, 2285-86, 2286-87, 2287-88, 2288-89, 2289-90, 2290-91, 2291-92, 2292-93, 2293-94, 2294-95, 2295-96, 2296-97, 2297-98, 2298-99, 2299-00, 2300-01, 2301-02, 2302-03, 2303-04, 2304-05, 2305-06, 2306-07, 2307-08, 2308-09, 2309-10, 2310-11, 2311-12, 2312-13, 2313-14, 2314-15, 2315-16, 2316-17, 2317-18, 2318-19, 2319-20, 2320-21, 2321-22, 2322-23, 2323-24, 2324-25, 2325-26, 2326-27, 2327-28, 2328-29, 2329-30, 2330-31, 2331-32, 2332-33, 2333-34, 2334-35, 2335-36, 2336-37, 2337-38, 2338-39, 2339-40, 2340-41, 2341-42, 2342-43, 2343-44, 2344-45, 2345-46, 2346-47, 2347-48, 2348-49, 2349-50, 2350-51, 2351-52, 2352-53, 2353-54, 2354-55, 2355-56, 2356-57, 2357-58, 2358-59, 2359-60, 2360-61, 2361-62, 2362-63, 2363-64, 2364-65, 2365-66, 2366-67, 2367-68, 2368-69, 2369-70, 2370-71, 2371-72, 2372-73, 2373-74, 2374-75, 2375-76, 2376-77, 2377-78, 2378-79, 2379-80, 2380-81, 2381-82, 2382-83, 2383-84, 2384-85, 2385-86, 2386-87, 2387-88, 2388-89, 2389-90, 2390-91, 2391-92, 2392-93, 2393-94, 2394-95, 2395-96, 2396-97, 2397-98, 2398-99, 2399-00, 2400-01, 2401-02, 2402-03, 2403-04, 2404-05, 2405-06, 2406-07, 2407-08, 2408-09, 2409-10, 2410-11, 2411-12, 2412-13, 2413-14, 2414-15, 2415-16, 2416-17, 2417-18, 2418-19, 2419-20, 2420-21, 2421-22, 2422-2

Journal of Management Education 32(10)

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Public Examiner.

Commissioner of Public Printing.

State Oil Inspector, 3 deputies.

State Boiler Inspector, 2 deputies.

Colorado Tax Commission, 3 members and secretary.

State Board of Health, 11 members and secretary.

State Board of Stock Inspection Commissioners, 11 members and secretary.

State Librarian (Superintendent of Public Instruction ex officio), 1 assistant.

State Insurance Department, 2 members.

State Bank Commissioner, 4 assistants.

State Fish and Game Commissioner.

State Geologist.

State Entomologist.

State Highway Advisory Board, 8 members.

State Bureau of Mines, 5 members.

Inspector of Coal Mines

State Board of Immigration, 7 members (governor ex officio).

Commissioners for the Promotion of Uniform State Laws, 3 members.

State Racing Commission, 4 members.

State Labor Department, 17 members (secretary of state ex officio).

State Motor Vehicle Department (secretary of state ex officio).

Traveling Library Commission, 5 members.

Public Trustees, 7 in number.

Board of Trustees: school for deaf and blind, 6 members.

Board of Trustees: State Teachers College and State Normal School, 7 members.

State Board of Agriculture, 9 members (governor ex officio).

Board of Control: workshop for blind, 3 members.

Board of Corrections, 3 members.

Board of Commissions: soldiers' and sailors' home, 5 members.

Board of Control: state home for dependent and neglected children, 6 members.

Board of Control: industrial school for boys, 6 members (governor ex officio).

Commissioners: state home and training school for mental defectives, 4 members.

State Fair Commission, 4 members.

Examining Boards.

State Board of Examiners of Architects, 5 members.

State Examining Board: state teachers college, 3 members.

State Examining Board: state normal school, 3 members

State Board of Examiners, 10 members.

Board of Examiners of Coal Mine Inspectors, 5 members.

Board of Barber Examiners, 3 members.

Board of Dental Examiners, 5 members.

Board of Nurse Examiners, 3 members.

Board of Medical Examiners, 9 members.

State Board of Pharmacy, 3 members.

State Board of Optometric Examiners, 5 members.

State Board of Accountancy, 3 members.

State Veterinary Examining Board, 3 members.

State Board of Embalming Examiners, 5 members.

State Board of Examiners for Engineers and Land Surveyors, 5 members.

State Budget and Efficiency Commission, 1 member.

Blind Benefit Commission, 3 members.

Transfer of property, 2 members.

Public property, 2 members.

Board of directors, 2 members.

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Commission to Recodify State Laws, 5 members.

State Railway Commission, 5 members.

Departmental Divisions

State Division of Agriculture and Forestry

State Division of Labor and Industry

State Division of Public Health

State Division of Social Welfare

State Division of Taxation

State Division of Transportation

Departmental Divisions

State Division of Agriculture and Forestry

State Division of Labor and Industry

State Division of Public Health

State Division of Social Welfare

State Division of Taxation

State Division of Transportation

State Division of Public Health

State Division of Social Welfare

State Division of Taxation

State Division of Labor and Industry

State Division of Public Health

THE HISTORY OF THE
CITY OF BOSTON

The city of Boston, situated on a neck of land between the harbor and the bay, was first settled in 1630 by a group of Puritan settlers. The city grew rapidly, and by 1700 it was one of the largest and most important cities in the colonies. It was the center of the American Revolution, and the site of many important events, including the Boston Tea Party and the Battle of Bunker Hill. The city has a rich history and a strong sense of community.

Year	Population	Area (sq. mi.)	Water (sq. mi.)
1630	100	1.0	0.0
1700	1,000	1.0	0.0
1800	10,000	1.0	0.0
1900	100,000	1.0	0.0
2000	600,000	1.0	0.0

APPENDIX IV

SUBDIVISIONS OF THE STATE

Congressional Districts

First District: the City and County of Denver.

Second District: the counties of Adams, Arapahoe, Boulder, Cheyenne, Douglas, Elbert, El Paso, Kit Carson, Larimer, Lincoln, Logan, Morgan, Phillips, Sedgwick, Washington, Weld and Yuma.

Third District: Alamosa, Baca, Bent, Clear Creek, Conejos, Costilla, Crowley, Custer, Fremont, Gilpin, Huerfano, Jefferson, Kiowa, Las Animas, Mineral, Otero, Park, Prowers, Pueblo, Rio Grande, Saguache, and Teller.

Fourth District: Archuleta, Chaffee, Delta, Dolores, Eagle, Garfield, Grand, Gunnison, Hinsdale, Jackson, Lake, La Plata, Mesa, Moffat, Montezuma, Montrose, Ouray, Pitkin, Rio Blanco, Routt, San Juan, San Miguel, and Summit.

Senatorial Districts

First District: the City and County of Denver. ¹

Second District: Pueblo County. ²

Third District: El Paso County. ²

Fourth District: Las Animas County.

Fifth District: Boulder County.

Sixth District: Chaffee and Lake Counties.

Seventh District: Weld County.

Eighth District: Jefferson County.

Ninth District: Fremont County.

1 Entitled to seven senators.

2 Entitled to two senators.

Abstracts of the following papers were presented:

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29
Tenth District: Larimer County.

Eleventh District: Gunnison and Delta Counties.

Twelfth District: Logan, Sedgwick, Phillips, Washington, and Yuma Counties.

Thirteenth District: Jackson, Routt, Rio Blanco, and Moffat Counties.

Fourteenth District: Costilla, Custer, and Huerfano Counties.

Fifteenth District: Rio Grande, Saguache, and Mineral Counties.

Sixteenth District: Mesa County.

Seventeenth District: Dolores, Montrose, and San Miguel Counties.

Eighteenth District: Hinsdale, Ouray, San Juan, and Archuleta Counties.

Nineteenth District: La Plata, and Montezuma Counties.

Twentieth District: Teller and Park Counties.

Twenty-first District: Eagle, Garfield, and Pitkin Counties.

Twenty-second District: Adams, Arapahoe, and Morgan Counties.

Twenty-third District: Crowley and Otero Counties.

Twenty-fourth District: Conejos and Alamosa Counties.

Twenty-fifth District: Baza, Bent, Kiowa, and Prowers Counties.

Twenty-sixth District: Clear Creek, Gilpin, Grand, and Summit Counties.

Twenty-seventh District: Kit Carson, Cheyenne, Douglas, Elbert, and Lincoln.

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House of Representatives Districts

The members of the house of representatives are apportioned among the counties as follows: City and County of Denver, twelve; Pueblo, four; El Paso, three; Weld, two; Larimer, one; Boulder, two; Mesa, one; Las Animas, two; Teller and Park, two; Fremont, one; Crowley and Otero, two; Jefferson, one; Arapahoe and Elbert, one; Garfield and Rio Blanco, one; Delta, one; Montrose, one; Conejos, one; Alamosa, one; Adams, one; Pitkin, one; La Plata, one; Lake one, Rio Grande, one; Chaffee, one; Morgan and Washington, one; Clear Creek, one; Gilpin, one; Ouray, one; San Juan, one; Logan and Sedgwick, one; Phillips and Yuma, one; Gunnison, one; Saguache and Custer, one; Douglas, one; Lincoln, Kit Carson, and Cheyenne, one; Kiowa and Bent, one; Prowers and Baca, one; San Miguel, one; Hinsdale, Archuleta, and Mineral, one; Routt and Moffat, one; Summit, Grand, and Jackson, one; Eagle, one; Huerfano and Costilla, one; Montezuma and Dolores, one.

Judicial Districts

District No. 1: Arapahoe, Clear Creek, Gilpin, and Jefferson Counties. One judge.

District No. 2: Denver County. Five judges.

District No. 3: Baca, Bent, Huerfano, Las Animas, and Prowers Counties. Two judges.

District No. 4: Cheyenne, Douglas, Elbert, El Paso, Kit Carson, Lincoln and Teller Counties. Two judges.

District No. 5: Eagle, Lake, and Summit Counties. One judge.

District No. 6: Archuleta, Dolores, La Plata, Montezuma, and San Juan Counties. One judge

THE HISTORY OF THE UNITED STATES

The history of the United States is a story of growth and development. It begins with the first settlers who came to the continent, and it ends with the present day. The story is one of struggle and triumph, of hope and despair. It is a story that has shaped the world as we know it today.

The first settlers came to the continent in search of a better life. They were driven by the promise of land and freedom. They found a land of opportunity, but they also found a land of hardship. They had to fight for their survival, and they had to build a new society from scratch.

Over the years, the United States has grown from a small colony to a great nation. It has become a land of opportunity for all, and it has become a land of freedom and justice. It has become a land that has shaped the world as we know it today.

THE HISTORY OF THE UNITED STATES

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Over the years, the United States has grown from a small colony to a great nation. It has become a land of opportunity for all, and it has become a land of freedom and justice. It has become a land that has shaped the world as we know it today.

District No. 7: Delta, Gunnison, Hinsdale, Mesa, Montezuma, Ouray, and San Miguel counties. Two judges.

District No. 8: Adams, Boulder, Larimer, and Weld Counties. Two judges.

District No. 9: Garfield, Pitkin, and Rio Blanco Counties. One judge.

District No. 10: Kiowa, Otero, and Pueblo Counties. Two judges.

District No. 11: Chaffee, Custer, Fremont, and Park Counties. One judge.

District No. 12: Conejos, Costilla, Mineral, Rio Grande, and Saguache Counties. One judge.

District No. 13. Logan, Morgan, Phillips, Sedgwick, Washington, and Yuma Counties. Two judges.

District No. 14: Grand, Moffat, and Routt counties. One judge.

Highway Divisions

District No. 1: the City and County of Denver.

District No. 2: the counties of Delta, Eagle, Garfield, Gunnison, Ouray, Mesa, Montrose, Pitkin, Rio Blanco, San Miguel, and Summit.

District No. 3: The counties of Alamosa, Archuleta, Conejas, Costilla, Dolores, Hinsdale, Huerfano, La Plata, Las Animas, Mineral, Montezuma, Rio Grande, Saguache, and San Juan.

District No. 4: the counties of Baca, Bent, Chaffee, Crowley, Custer, Fremont, Kiowa, Otero, Prowers, and Pueblo.

District No. 5: the counties of Cheyenne, Douglas, Elbert, El Paso, Kit Carson, Lake, Lincoln, Park, and Teller.

District No. 6: the counties of Boulder, Clear Creek, Gilpin, Grand, Jackson, Jefferson, Larimer, Moffat, and Routt.

District No. 7: the counties of Adams, Arapahoe, Logan, Morgan, Phillips, Sedgwick, Washington, Weld and Yuma.

Irrigation Divisions

Division No. 1: lands irrigated by water taken from the South Platte, North Platte, Big Laramie, North and Middle Forks of the Republican, Sandy and Frenchman's Creeks.

Division No. 2: lands irrigated by water taken from the Arkansas River, South Fork of the Republican, Smoky Hill, and Dry Cimarron.

Division No. 3: lands irrigated by water taken from the Rio Grande.

Division No. 4: lands watered by the San Juan, and Grand River below mouth of Roan Creek.

Division No. 5: lands watered by the Green River, and the Grand River above Roan Creek.

The irrigated portion of the state is divided into seventy water districts with a water commissioner in charge of each, who co-operates with the division engineer in charge of the irrigation division.

Journal of the American Medical Association, 1934, 103, 103-104.

Journal of Management Education, Vol. 26, No. 7, December 2002

Approved: _____ Date: _____

Wolfgang Schödl, Universität Wien

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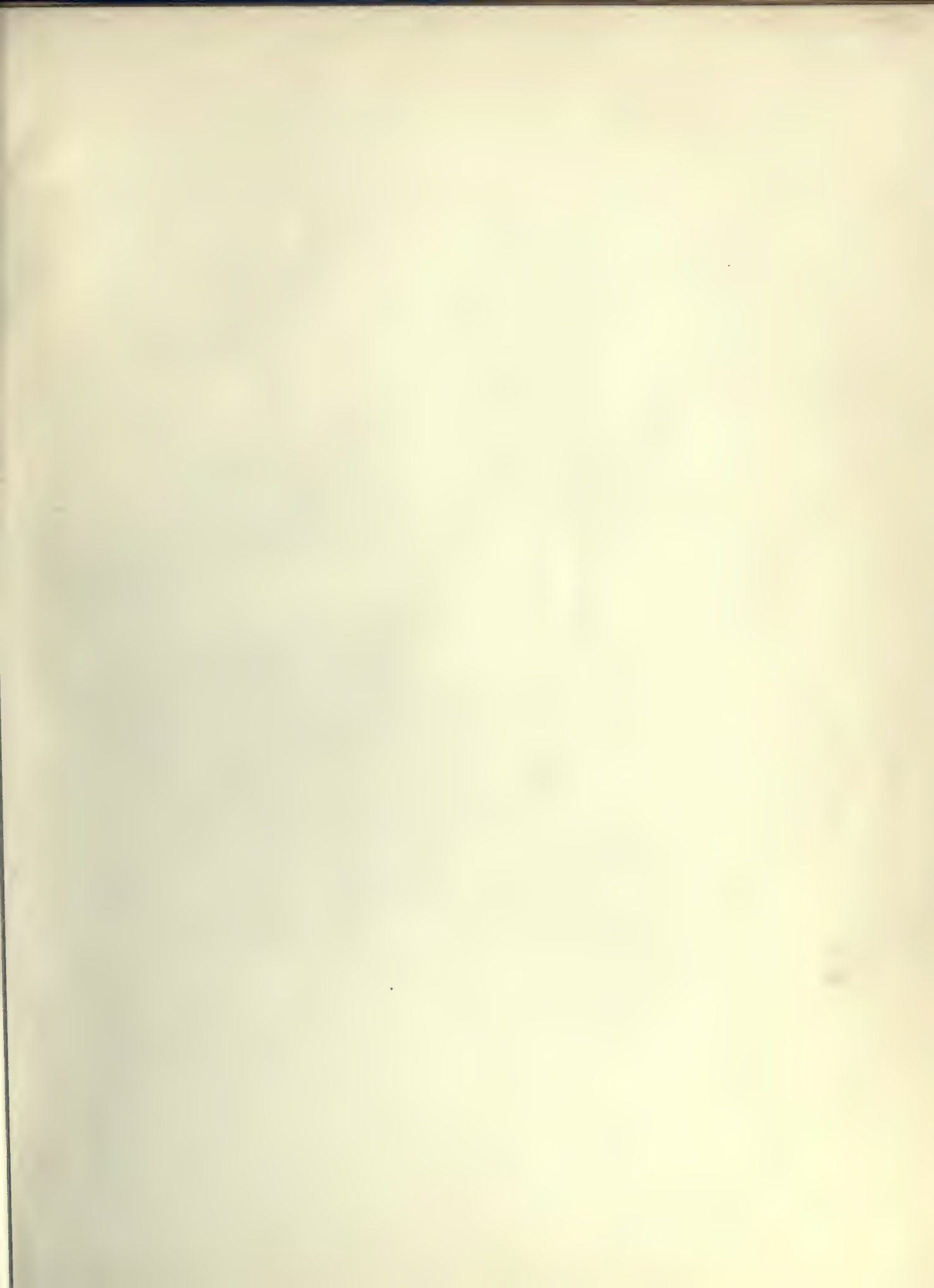
Received 20 July 1992; accepted 10 September 1992

Journal of the American Statistical Association

THE UNIVERSITY OF CHICAGO

Author's address: Department of Mathematics, University of Illinois at Chicago, Chicago, IL 60607, USA

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